

November 2024

## Curriculum Vitae David M. Van Slyke, Ph.D.

### ADDRESS

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Maxwell School of Citizenship and Public Affairs  
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### EDUCATION

**Ph.D. Public Administration & Policy** – *Rockefeller College of Public Affairs and Policy, University at Albany, State University of New York.*

**M.S. Educational Administration & Policy Studies** – *University at Albany, State University of New York.*

**B.S. Economics** – *College at Plattsburgh, State University of New York.*  
*McGill University, Montreal, Quebec, Canada. Foreign Exchange Program.*

### ACADEMIC APPOINTMENTS

**Dean**, July 2016 – Present. The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Co-Director**, National Security Studies Program, January 1, 2019 – Present. The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Associate Dean and Department Chair**, June 2015 – July 2016. Department of Public Administration and International Affairs, The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Louis A. Bantle Chair in Business and Government Policy**, July 2013 – Present. The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Professor**, March 2013 – Present. Department of Public Administration and International Affairs, The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Associate Professor**, March 2007 – March 2013. Department of Public Administration, The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Assistant Professor**, August 2004 – March 2007. Department of Public Administration, The Maxwell School of Citizenship and Public Affairs, Syracuse University.

**Senior Research Associate**, *Campbell Public Affairs Institute*, August 2004-Present.

**Non-Resident Visiting Faculty Member**, Maastricht Graduate School of Governance, University of Maastricht, Maastricht, Netherlands, (2008 – 2016).

**Research Director**, *The William E. Smith Institute for Association Research*, Smith Bucklin Corporation, Chicago, IL., 2008 – 2010.

**Assistant Professor**, *Department of Public Administration and Urban Studies, Andrew Young School of Policy Studies, Georgia State University* (August 1999 – July 2004).

**Director, Nonprofit Studies Program**, *Department of Public Administration and Urban Studies, Andrew Young School of Policy Studies, Georgia State University* (2001-2004).

## **PROFESSIONAL APPOINTMENTS**

Chair – Volcker Alliance, Dean’s Summit, November 2024 to Present

Member – Defense Business Board, U.S. Department of Defense, 2020, 2021 to Present

Member – Defense Management Institute, Institute for Defense Analysis, 2023 to present

Member – U.S. Government Accountability Office, Comptroller General’s Educator Advisory Panel, 2016-Present

Member – Center for Public Policy Advisory Council, Indian Institute of Management Bangalore, 2023 - Present

Member – Academic Council, Salmon P. Chase Center for Civics, Culture, and Society, The Ohio State University, 2023 – Present

## **AREAS OF TEACHING AND RESEARCH SPECIALIZATION:**

Public and nonprofit management, government contracting, public-private partnerships, government-business relations, policy implementation, philanthropy and charitable giving, strategic planning and performance management.

## **HONORS**

- 2024 Keynote Speaker, Indian Institute of Public Administration
- 2024 Keynote Speaker, Indian Institute of Management, Bangalore, Center for Public Policy
- 2020 Keynote Speaker, Social Outcomes Conference, Blavatnik School of Government, University of Oxford
- 2016 High Table Keynote Speaker, Center for Public Administration and Policy, Virginia Tech
- 2015 Distinguished Alumnus in Public Administration and Policy, Rockefeller College of Public Affairs and Policy, University at Albany, State University of New York.
- Elected to the *Board of Directors* of the National Academy of Public Administration, 2015-2021.
- Inducted as a *Fellow* of the National Academy of Public Administration, November 18, 2010.
- 2014-2018 and 2006-2010 Birkhead-Burkhead Professorship of Teaching Excellence, Department of Public Administration, The Maxwell School, Syracuse University.
- Recipient of the 2007 Beryl Radin Award for Best Article published in the *Journal of Public Administration Research and Theory*.

- Recipient of the 2002 *Best Article Award* from the Academy of Management Public-Nonprofit Division.
- Recipient of the 1999 Charles H. Levine Award for *Best Conference Paper* from the Academy of Management Public and Nonprofit Division – 1999 National Conference, Chicago, IL.
- Keynote Speaker, Graduate Recognition Ceremony, Rockefeller College of Public Affairs and Policy, University at Albany, State University of New York, May 13, 2011.
- Panel Member, International Expert Panel on Government Outsourcing, Indiana University-SPEA, 2012.
- The American Society for Public Administration 1998 *National Conference Scholarship*.
- Omicron Delta Epsilon, International Economics Honor Society, 1988-1990.
- Omicron Delta Kappa, National Leadership Honor Society, 1988 - 1990.

## EDITORIAL POSITIONS

2014 – 2018, Co-Editor, Journal of Public Administration, Research, and Theory  
 2014 – 2017, Co-Editor, Journal of Strategic Contracting and Negotiation  
 2009 – 2014, 2018 – Present, Editorial Board, Journal of Public Administration, Research, and Theory  
 2017 – 2024, Editorial Board, Journal of Strategic Contracting and Negotiation  
 2024 – Present, Editorial Board, Journal of Sustainable Contracting and Commerce  
 2014 – Present, Editorial Board, International Review of Public Administration  
 2014 – Present, Editorial Board, Public Administration E-Journal, Moscow State University  
 2015 – Present, Editorial Board, International Journal of Public Sector Management  
 2010 – 2016, 2019 – 2022, Editorial Board, Nonprofit and Voluntary Sector Quarterly  
 2010 – 2016, Editorial Board, Journal of Public Affairs Education  
 2007 – 2015, Editorial Board, American Review of Public Administration

## PUBLICATIONS

### Books

Bryson, John M., Lauren Hamilton Edwards, and David M. Van Slyke (2022). *Toward a More Strategic View of Strategic Planning Research*, UK. Routledge Special Issues as Books.

Brown, Trevor, Matthew Potoski, and David M. Van Slyke (2013). *Complex Contracting: Government Purchasing in the Wake of the US Coast Guard's Deepwater Program*. London, UK: Cambridge University Press.

\* Recipient of the American Society for Public Administration, Section on Public Administration Research, Best Book Award – 2014

\* Recipient of the Academy of Management, Public-Nonprofit Division, Honorable Mention, Best Book Award – 2016

O'Leary, Rosemary, David M. Van Slyke, and Soonhee Kim (eds.) (2010). *The Future of Public Administration Around the World: The Minnowbrook Perspective*. Washington, D.C.: Georgetown University Press.

### Journal Symposia (Refereed)

Co-Editor (with John Bryson and Lauren Edwards) of *Public Management Review* issue on “Strategic Planning – The State of the Art in Theory and Practice. 2017.

Co-Editor (with Beth Gazley) of *Journal of Public Administration Research and Theory* issue on “The Future of Public Administration: Critiques from the Minnowbrook III conference,” January 2011, which includes 11 team-authored papers by 58 emerging scholars on social equity, globalization, intellectual diversity, leadership, performance management and networks and the complexities of governance.

Co-Editor (with Rosemary O’Leary) of *Public Administration Review* issue on “Looking into the Future of Public Administration,” December 2010, which includes more than 60 original works on the strategic management tools and organizational challenges that are essential to and will shape the future of public administration.

### Articles

1. Boyer, Eric and David M. Van Slyke (2019). “Citizen Attitudes towards Public-Private Partnerships.” *American Review of Public Administration*, 49(3): 259-274.
2. Boyer, Eric, Juan Rogers, and David M. Van Slyke (2018). “Analyzing Managerial Perceptions of When and How to Structure Public Involvement in Public-Private Partnerships.” *Local Government Studies*, 44(4): 443-464.
3. Brown, Trevor, Matthew Potoski, and David M. Van Slyke (2018). “The Management Imperatives of Complex Contracting: Challenges and Solutions.” *Public Administration Review*, 78(5):739-747.
4. Bryson, John M., Lauren Hamilton Edwards, and David M. Van Slyke (2017). “Getting Strategic about Strategic Planning Research.” *Public Management Review*. Published online, February 15, <http://www.tandfonline.com/doi/full/10.1080/14719037.2017.1285111>, 1-23.
5. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2016). “Managing Complex Contracts: A Theoretical Approach.” *Journal of Public Administration, Research and Theory*, 26(2): 294-308.
6. Boyer, Eric, David M. Van Slyke, and Juan Rogers (2016). “An Empirical Examination of Public Involvement in Public-Private Partnerships: Qualifying the Benefits of Public Involvement in PPPs.” *Journal of Public Administration, Research and Theory*, 26(1): 45-61.
7. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2015). “The Impact of Transaction Costs on the Use of Mixed Service Delivery by Local Governments.” *Journal of Strategic Contracting and Negotiation*, 1(4): 239-267.
8. Shiffman, J., Quissell, K., Schmitz, H.P., Pelletier, D., Smith, S.L., Berlan, D., Gneiting, U., Van Slyke, D.M., Mergel, I., Rodriguez, M., and Walt, G. (2015). “A framework on the emergence and effectiveness of global health networks.” *Health Policy and Planning*, 1-14.
9. Lecy, Jesse D. and David M. Van Slyke (2013). “Nonprofit Sector Growth and Density: Testing Theories of Government Support.” *Journal of Public Administration Research and Theory*, 23(1): 189-

214.

10. Ashley, Shena R. and David M. Van Slyke (2012). "The Influence of Administrative Cost Ratios on State Government Grant Allocations to Nonprofits." *Public Administration Review*, 72(special issue):s47-s55.
11. Britto, Sarah, David M. Van Slyke, and Teresa Francis (2011). "The Role of Fear of Crime in Donating and Volunteering: A Gendered Analysis." *Criminal Justice Review*, 36(4): 414-434.
12. Abonyi, George and David M. Van Slyke (2010). "Governing on the Edges: Globalization of Production and the Challenge to Public Administration in the 21<sup>st</sup> Century." *Public Administration Review*, 70(s1):s33-s45.
13. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2010). "Contracting for Complex Products." *Journal of Public Administration Research and Theory*, 20(s1): 41-58.
14. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2008). "Changing Modes of Service Delivery: How Past Choices Structure Future Choices." *Environment and Planning C: Government and Policy*, 26: 127-143.
15. Van Slyke, David M., Janet L. Johnson, and Shena R. Ashley (2007). "Nonprofit Performance, Fund-Raising Effectiveness, and Strategies for Engaging African Americans in Philanthropy." *American Review of Public Administration*, 37(3):278-305. **(Lead Article)**
16. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2007). "Trust and Contract Completeness in the Public Sector." *Local Government Studies*, 33(4): 607-623.
17. Van Slyke, David M. (2007). "Agents or Stewards: Using Theory to Understand the Government – Nonprofit Social Services Contracting Relationship." *Journal of Public Administration Research and Theory*, 17(2): 157-187. **Winner of the 2007 Beryl Radin Award for Best Article published in JPART. (Lead Article)**
18. Van Slyke, David M. and Robert Alexander (2006). "Public Service Leadership: Opportunities for Clarity and Coherence." *American Review of Public Administration*, 36(4): 362-373.
19. Van Slyke, David M., and Janet L. Johnson (2006). "Nonprofit Organization Performance and Resource Development Strategies: Exploring the Link Between Individual Volunteering and Giving." *Public Performance and Management Review*, 29(4): 467-496.
20. Horne, Christopher S., David M. Van Slyke, and Janet L. Johnson (2006) "Charitable Choice Implementation: What Public Managers Should Know About Public Opinion and the Potential Impact of Government Funding on Private Giving." *International Journal of Public Administration*, 23(10-11): 819-836.
21. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2006). "Managing Public Service Contracts: Aligning Values, Institutions, and Markets." *Public Administration Review*, 66(3): 323-331. Reprinted in Robert Durant and Jennifer Durant (eds.). 2012. *Debating Public Administration: Management Challenges, Choices, and Opportunities* (Boca Raton, FL: CRC Press).

22. Van Slyke, David M. and Harvey K. Newman (2006). "Venture Philanthropy and Social Entrepreneurship in Community Redevelopment." *Nonprofit Management and Leadership*, 16(3):345-368.
23. Van Slyke, David M. and Arthur C. Brooks (2005) "Why Do People Give? New Evidence and Strategies for Nonprofit and Public Managers." *American Review of Public Administration*, 35(3): 199-222. **(Lead article)**.
24. Van Slyke, David M., Christopher S. Horne, and John Clayton Thomas (2005). "The Implications of Public Opinion for Public Managers: The Case of Charitable Choice." *Administration and Society*, 37(3): 321-344.
25. Horne, Christopher S., Janet L. Johnson, and David M. Van Slyke (2005) "Do Charitable Donors Know Enough—and Care Enough—for Government Subsidies to Affect Private Giving to Nonprofit Organizations?" *Nonprofit Voluntary Sector Quarterly*, 34(1): 136-149.
26. Van Slyke, David M. (2005). "Agents or Stewards: How Government Manages its Contracting Relationships with Nonprofit Social Service Providers." In K. Mark Weaver (Ed.), *Proceedings of the Sixty-Fifth Annual Meeting of the Academy of Management* (CD), ISSN 1543-8643.
27. Van Slyke, David M. and Christine H. Roch (2004) "What do They Know, and Whom do They Hold Accountable? Citizens in the Government-Nonprofit Contracting Relationship." *Journal of Public Administration Research and Theory*, 14(2): 191-209.
28. Van Slyke, David M. and Charles A. Hammonds (2003). "The Privatization Decision: Do Public Managers Make a Difference?" *The American Review of Public Administration*, 33(2): 146-163.
29. Van Slyke, David M. (2003). "The Mythology of Privatization in Contracting for Social Services." *Public Administration Review*, 63(3): 277-296.
30. Poister, Theodore H., and David M. Van Slyke (2002). "Strategic Management Innovations in State Transportation Departments." *Public Performance and Management Review*, 26(1): 58-74.
31. Van Slyke, David M. (2002). "The Public Management Challenges of Contracting with Nonprofits for Social Services." *The International Journal of Public Administration*, 25(4): 489-518.
32. Faerman, Sue, David P. McCaffrey, and David M. Van Slyke (2001). "Understanding Interorganizational Cooperation: Public-Private Cooperation in Regulating Financial Market Innovation." *Organization Science*, 12(3): 372-388. **Winner of the 2002 Best Article Award and the 1999 Charles H. Levine Award for Best Conference Paper from the Academy of Management's Public and Nonprofit Division.**

### Book Chapters

1. Huitnik, Zachary, David M. Van Slyke, and Trevor L. Brown (2015). "Contracting in Pursuit of Public Purposes" In *Handbook of Public Administration*, Third Edition, Edited by James Perry and Robert Christensen. John Wiley & Sons, N.J.

2. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2012). "Managing Public Service Contracts: Aligning Values, Institutions, and Markets." In Durant, Robert F., and Jennifer R.S. Durant ed., *"Debating Public Administration: Management Challenges, Choices, and Opportunities."* CRC Press, Taylor & Francis Press, New York, NY
3. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2011). "Accountability Challenges in Public Sector Contracting for Complex Products" (pages 42-54). In *Accountable Governance: Problems and Promises*, H. George Frederickson and Melvin Dubnick (eds.). M.E. Sharpe Publishers.
4. Kim, Soonhee, Rosemary O'Leary, David M. Van Slyke, George Frederickson, and William Harry Lambright (2010). "Introduction: The Legacy of Minnowbrook" (pages 1-16). In *The Future of Public Administration Around the World: The Minnowbrook Perspective*, Rosemary O'Leary, David M. Van Slyke, and Soonhee Kim, (eds.). Washington, DC: Georgetown University Press.
5. Van Slyke, David M., Rosemary O'Leary, and Soonhee Kim (2010). "Conclusion: Challenges and Opportunities, Cross-Cutting Themes and Thoughts on the Future of Public Administration" (pages 281-294). In *The Future of Public Administration Around the World: The Minnowbrook Perspective*, Rosemary O'Leary, David M. Van Slyke, and Soonhee Kim, (eds.). Washington, DC: Georgetown University Press.
6. Van Slyke, David M. (2010). "Making Public Administration Scholarship Matter" (pages 249-254). In *The Future of Public Administration Around the World: The Minnowbrook Perspective*, Rosemary O'Leary, David M. Van Slyke, and Soonhee Kim, (eds.). Washington, DC: Georgetown University Press.
7. Van Slyke, David M. (2008). "Collaboration and Relational Contracting." In O'Leary, R. and Bingham, L.B., ed., *The Collaborative Public Manager: New Ideas for the Twenty-first Century*, Georgetown University Press.
8. Van Slyke, David M. (2005). "Social Sector Partnerships and Voluntarism: What We Know and Still Need to Learn." In *Gifts of Time in America's Communities*, edited by Arthur C. Brooks. Lanham, MD: Rowman and Littlefield Publishers, 109-126.
9. Van Slyke, David M. and Norma M. Ricucci (2003). "The Politicized Administrative Environment of Public Administration in the United States." In, Krishna K. Tummala (ed.), *Comparative Bureaucratic Systems*. Lanham, MD: Lexington Books, 81-96.

#### **OTHER PROFESSIONAL PUBLICATIONS (non-refereed)**

1. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2012). "Government Contracting's Ills and Cures: Rules and Relationships." *ESADE: Newsletter of the Institute of Public Governance and Management*, June 30. Accessed on July 11, 2012 at <http://www.esade.edu/public/modules.php?name=news&idnew=747&idissue=63>
2. Gazley, Beth and David M. Van Slyke (2011). "The Energy of Minnowbrook III: Editors' Introduction." *Journal of Public Administration Research and Theory*, Special Issue Symposium, 21(s1): i7-i12.

3. O'Leary, Rosemary and David M. Van Slyke (2010). "The Future of Public Administration: New Opportunities, Directions, and Strategies for Results" (Editors Introduction). *Public Administration Review*, Special Issue Symposium, 70 (s1): s5-s11.
4. Van Slyke, David M. and Alasdair Roberts (2009). "A Poorly Designed Solution for a Misdiagnosed Problem." *Disputatio Sine Fine: A Response to John Rohr, Administration and Society*, 41(1): 127-129.
5. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2008). "Managing Complex Contracts." *Public Administration Focus*, (July/August 14):50-51.
6. Van Slyke, David M. (2008). "How Does Investing Shape Public Management Capacity?" *Management Matters*, 6(2): 7-8.
7. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (July 2008). "Simple and Complex Contracting." *PA Times*, p.4.
8. Van Slyke, David M. and Alasdair Roberts (August 15, 2007). "Good Intentions, Bad Idea: Unlike the military institutes, the public service academy concept is flawed from the start." *Government Executive*, 39(14):92-93. See also [http://en.wikipedia.org/wiki/United\\_States\\_Public\\_Service\\_Academy](http://en.wikipedia.org/wiki/United_States_Public_Service_Academy)
9. Ingraham, Patricia W., and David M. Van Slyke (2006). "The Path Ahead for Public Service Leadership." *American Review of Public Administration*, 36(4): 392-394.
10. Van Slyke, David M. (2005). Book Review Essay, "Civic Service: What Difference Does It Make?" *Nonprofit and Voluntary Sector Quarterly*, 34(3):413-416.
11. Van Slyke, David M., Christopher S. Horne, and Janet L. Johnson (2003). "Attitudes Toward Public Funding for Faith-Based Organizations and the Potential Impact on Private Giving." *Proceedings of the Spring Research Conference, The Roundtable on Religion and Social Welfare Policy*, Washington, D.C.
12. Van Slyke, David M. (2004). Book Review Essay, "The Moral Foundations of Trust." *Nonprofit and Voluntary Sector Quarterly*, 33(2): 361-364.
13. Van Slyke, David M. (July 2001). Letter to the Editor about the Office of Faith-Based and Community Initiatives. *PA Times*, 24(7), 8.
14. Van Slyke, David M. (April 2001). "Faith-based and Community Initiatives Intended to Expand Services." *PA Times*, 24(4), 6.
15. Van Slyke, David M. (2001). "Social Services Plan: An Opportunity for Collective Action." *Atlanta Journal Constitution*, February 6, A8.



## REPORTS and EDITORIALS

1. Van Slyke, David M. (2019). "We Need An Infrastructure Bill for the Future." *US News & World Report*, March 4. <https://www.usnews.com/news/best-states/articles/2019-03-04/commentary-we-need-a-transportation-infrastructure-bill-for-the-21st-century>
2. Van Slyke, David M. (2019). "Politicians fail to see shutdown's long-term fallout: Brain drain." *The Hill*, January 14. <https://thehill.com/opinion/white-house/425193-politicians-fail-to-see-shutdowns-long-term-fallout-brain-drain>
3. Van Slyke, David M. (2017). *Finding the Best Value – Review of International Experiences on the Procurement of Social Services: Lessons for the Ministry of Finance, Russian Federation*. World Bank and Russian Ministry of Finance.
4. Van Slyke, David M. (2017). "Trump's Infrastructure Plan: How 'private' will he go?" *Politico*, June 7. <http://www.politico.com/agenda/story/2017/06/07/trumps-infrastructure-public-private-partnership-000454>
5. Van Slyke, David M., O'Keefe, Sean, and Huitink, Zachary (2016). "The Coast Guard's Flawed Icebreaker Plan." *Politico*, August 19. <http://www.politico.com/agenda/story/2016/08/the-coast-guards-flawed-icebreaker-plan-000188>
6. Huitink, Zachary and David M. Van Slyke (2015). *Beyond Business as Usual: Improving Defense Acquisition through Better Buying Power*. IBM Center for the Business of Government.
7. Van Slyke, David M. (2014). *Decentralization of Service Delivery Systems*. Report prepared for the World Bank and Russian Ministry of Finance.
8. Brown, Trevor L., and David M. Van Slyke (2013). "Analysis: 3 Ways to Avoid Another HealthCare.gov Mess." *Government Executive*, November 11.
9. National Academy of Public Administration Expert Panel (2013). Independent Assessment of a White Paper by the United States Postal Service Office of Inspector General: Public-Private Partnerships: Best Practices and Opportunities for the Postal Service. Washington, D.C.
10. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2010). *Contracted versus Internal Assembly for Complex Products: From Deepwater to the Acquisition Directorate in the U.S. Coast Guard*. IBM Center for the Business of Government. May.
11. Brown, Trevor L., Van Slyke, David M., and Potoski, Matthew (2010). *Improving Government Procurement: Lessons from the U.S. Coast Guard's Deepwater Program*. Acquisition Research Program, Naval Postgraduate School. December.
12. Brown, Trevor L., Matthew Potoski, and David M. Van Slyke (2008). *A Guide to Contracting for Complex Products: Trade-Offs in the Coast Guard's Deepwater Program Acquisition*. IBM Center for the Business of Government. December.

13. Van Slyke, David M., Robert Alexander, and Alejandro Amezcua (June 2006). *A Strategic Organizational Assessment of the Syracuse Boys and Girls Club*. Commissioned by the United Way of Central New York, the Central New York Community Foundation, and the Gifford Foundation.
14. Van Slyke, David M. (May 2006). "Who's Managing the Crisis and With What Tools: Rebuilding Post-Katrina." Campbell Institute, Maxwell School, Syracuse University.
15. Van Slyke, David M. (Spring 2005). "Considering Privatization for State and Local Governments." *Connections*, 3(1): 3-4. Public Management and Finance Program, Maxwell School, Syracuse University.
16. Van Slyke, David M. and Megan McAllister (June 2004). *Georgia Nonprofits: Spreading the News*. Commissioned by the Georgia Center for Nonprofits.
17. Van Slyke, David M., Janet L. Johnson, and Shena R. Ashley (May 2004). *African American Philanthropy in Metro Atlanta*. Commissioned by The Community Foundation for Greater Atlanta.
18. Van Slyke, David M., and Janet L. Johnson (May 2003). *Tracking Trends: Giving, Volunteering, and Trust in Metro Atlanta*. Commissioned by The Community Foundation for Greater Atlanta.
19. Van Slyke, David M., and Janet L. Johnson (December 2002). *Trends in Trust, Giving, and Volunteering: The Case of Metro Atlanta*. Commissioned by The Community Foundation for Greater Atlanta.
20. Van Slyke, David M., and Janet L. Johnson (September 2002). *Changes Post 9-11 or One-Time Effects? Examining Trends in Trust, Giving, and Volunteering*. Commissioned by The Community Foundation for Greater Atlanta.
21. Van Slyke, David M., and Janet L. Johnson (May 2002). *To Give, To Volunteer, To Trust: How Strong is the Philanthropic and Civic Tradition in Metro Atlanta?* Commissioned by The Community Foundation for Greater Atlanta.
22. Van Slyke, David M., and Sarah L. Eschholz (February 2002). *New Evidence about Women and Philanthropy: Findings from Metro Atlanta*. Funded by the United Way of Metropolitan Atlanta's Women's Philanthropic Initiative.
23. Poister, Theodore H., and David M. Van Slyke (May 2001). *Innovations in Strategic Leadership and Performance Measurement for State DOTs: An Initial Scan*. Prepared for the National Cooperative Highway Research Program, Transportation Research Board, National Research Council. NCHRP Project 20-24 (14).
24. Van Slyke, David M., and Arthur C. Brooks (January 2001). *Individual Philanthropy Patterns in Metropolitan Atlanta*. Research Atlanta: Atlanta, GA.

#### **GRANTS** (Refereed unless otherwise noted)

1. **Co-Principal Investigator**, "Developing an Enterprise Approach to Federal Policy Governing U.S. Military Veterans." IBM Center for the Business of Government. June 2017-June 2018. \$20,000. Co-

Principal Investigator: Nicholas Armstrong, J. Michael Haynie, Matthew A. Hidek, Zachary Huitink.

2. **Co-Principal Investigator**, “Introduction to American Society, Public Affairs and Policy.” MOU Training Agreement with Ngee Ann Polytechnic, Singapore, 2014 - 2016. \$85,000/yr. Co-Principal: Dr. William Coplin.
3. **Co-Principal Investigator**, “Beyond Business as Usual: Transforming Defense Acquisition through Better Buying Power.” IBM Center for the Business of Government. January 2014-January 2015. \$20,000. Co-Principal Investigator: Zach Huitink.
4. **Co-Principal Investigator**, “Security Sector Partnerships in Post-Conflict States.” Naval Postgraduate School, Office of the Secretary of Defense and Department of the Navy. September 2012-2013. \$120,000. Co-Principal Investigator: Nicholas Armstrong.
5. **Co-Principal Investigator**, “An Investigation of Nonprofit Start-Ups: Early Stage of Nonprofit Funding, Vulnerability, and Growth.” Funded by the *Advancing Knowledge in Human Services Philanthropy and Nonprofit Organizations*, Kresge Foundation. September 2011-2013. \$20,566. Co-Principal Investigator: Jesse Lecy.
6. **Senior Researcher**, The Bill and Melinda Gates Foundation for the Global Health Advocacy and Policy Project (GHAPP). January 2010 – December 2013. \$1,098,461. Jeremy Shiffman, Principal Investigator.
7. **Co-Principal Investigator**, “Acquiring Complex Products: Lessons from the Coast Guard’s Project Deepwater.” IBM Center for the Business of Government. February – August 2009. \$20,000. Co-Principal Investigators: Trevor Brown and Matthew Potoski.
8. **Co-Principal Investigator**, “Improving Government Procurement: Lessons from the United States Coast Guard’s Deepwater Program.” Naval Postgraduate School, Office of the Secretary of Defense, and Department of the Navy, January – December 2009. \$110,000. Co-Principal Investigators: Trevor Brown and Matthew Potoski.
9. **Co-Principal Investigator**, “System of Systems Contracting: Lessons in Contract Management from the Coast Guard’s Project Deepwater.” IBM Center for the Business of Government. February – December 2008. \$20,000. Co-Principal Investigators: Trevor Brown and Matthew Potoski.
10. **Principal Investigator**, “System of Systems Contracting: Innovations and Lessons in Contract Management from the Department of Homeland Security’s Secure Border Initiative.” Campbell Institute of Public Affairs, Fall 2007. \$3000.
11. **Principal Investigator**, “Relational Contracting, Contract Specificity, and Contract Management.” Funded through the Appelby-Mosher Endowment Fund, Maxwell School of Syracuse University. April 2007-June 2008. \$1200.
12. **Investigator**, “A Strategic Organizational Assessment of the Syracuse Boys and Girls Club.” United Way of Central New York. January 2006 – June 2006. Principal Investigators: Kenneth and Mary Anne Shaw. (pro-bono) (Non-refereed)

13. **Investigator**, “Strategic Management and Marketing at the National Transportation Operations Coalition.” U.S. Department of Transportation. January 2006 – June 2007. \$280,000. Principal Investigator: Michael Morris.
14. **Co-Principal Investigator**, “Nonprofit Leadership, Program Evaluation, and Organizational Capacity – A Comparative Study of Atlanta and Indianapolis.” Center for Philanthropy, Indiana University Purdue University Indianapolis. June 2005 – June 2006. \$3500. Co-Principal Investigator: Sal Alaimo.
15. **Principal Investigator**, “African American Philanthropy in Metro Atlanta.” A study commissioned by the Community Foundation for Greater Atlanta. October 2003- April 2004. \$25,000. (with Janet L. Johnson).
16. **Principal Investigator**, “Philanthropy and Social Capital Patterns in Metro Atlanta.” A study commissioned by the Community Foundation for Greater Atlanta. December 2001- March 2003. (with Janet L. Johnson). \$40,000.
17. **Investigator**, “Innovations in Strategic Leadership and Performance Measurement for State DOTs: An Initial Scan.” A study funded by the National Cooperative Highway Research Program, Transportation Research Board, National Research Council. NCHRP Project 20-24 (14). May 2000 – May 2001. \$25,000. Principal Investigator: Theodore Poister.
18. **Principal Investigator**, “Women and Philanthropy.” A study commissioned by the United Way Women’s Foundation of Greater Atlanta. April 2001 – February 2002. \$7,500.
19. **Principal Investigator**, “Bridging the Gap between the Technology Community and the Nonprofit Sector.” A study commissioned by the TechBridge Organization. Spring 2001. \$2,500. (Non-refereed)
20. **Principal Investigator**, “Charitable Giving in Metropolitan Atlanta, Survey of Individuals and Corporations for Research Atlanta.” 1999-2000. Research Atlanta, Inc. \$80,000. (with Arthur C. Brooks).
21. **Co-Principal Investigator**, “Public perceptions of private corrections: exploring the link between public opinion and public policy.” 2000-2001. \$5,000. Research Initiation Grant through Georgia State University (with Sarah L. Eschholz).

### **Defense Business Board Study Reports**

2024: “*Industry Partnerships for Crises*” – public posting of the report is forthcoming.

2023: “*A Review of Space Acquisition*” –

<https://dbb.defense.gov/Portals/35/Documents/Reports/2024/FY24-01%20DBB%20Space%20Acquisition%20Report.pdf>

2022: “*Recommendations for the Next Generation of Business Health Metrics*” -

[https://dbb.defense.gov/Portals/35/Documents/Reports/2023/DBB%20FY23-01%20Business%20Health%20Metrics\\_30%20Nov%2022\\_FINAL.pdf](https://dbb.defense.gov/Portals/35/Documents/Reports/2023/DBB%20FY23-01%20Business%20Health%20Metrics_30%20Nov%2022_FINAL.pdf)

2022: “Executive Analytics in DOD & A Review of Private Sector Best Practices” - <https://dbb.defense.gov/Portals/35/Documents/Reports/2022/DBB%20Study%20Executive%20Analytics%20-%20Report%20May%2012%202022%20-%20CLEARED%20v2.pdf>

2020: “The Chief Management Office of the Department of Defense: An Assessment” - <https://dbb.defense.gov/Portals/35/Documents/Reports/2020/DBB%20FY20-01%20-%20FY2020%20Section%20904%20CMO%20Assessment%20-%201%20June%202020%20signed.pdf>

### **National Academy of Public Administration Study Reports**

2022: “U.S. Department of Homeland Security Office of Inspector General: Advancing Change Management Processes” - <https://napawash.org/academy-studies/dhs-oig-advancing-change-management-processes>

2013: “Independent Assessment of a White Paper by the United States Postal Service Office of Inspector General – Public Private Partnerships: Best Practices and Opportunities for the Postal Service” - <https://napawash.org/academy-studies/independent-assessment-of-a-white-paper-by-the-united-states-postal-service>

### **Doctoral Committees:**

1. Salvatore Alaimo – Indiana University, Purdue University Indianapolis (2004-2008)
2. Robert Alexander – Syracuse University (2006-2011)
3. Nicholas Armstrong – Syracuse University (**Co-Chair**) (2008-2014)
4. Catherine Annis – Syracuse University (2021-2023)
5. Shena Ashley – Georgia State University (2003-2007)
6. Rick Marc Aurele – Syracuse University (2010)
7. David Berlan – Syracuse University (2011-2013)
8. Eric Boyer – George Washington University (2008-2012)
9. Marco Castillo – Syracuse University (2004-2008)
10. Yujin Choi – Syracuse University (2010-2012)
11. Adam Cucchiara – Syracuse University (2023-Present)
12. Rachel Fleischman – Syracuse University (**Co-Chair**) (2006-2013)
13. Heather Getha-Taylor – Syracuse University (2003-2007)
14. Christopher Horne – Georgia State University (2001-2005)
15. Zachary Huitink – Syracuse University (**Chair**) (2012-2017)
16. Harish Jagannath – Syracuse University (**Chair**) (2011-2016)
17. Hyun Joon Kim – Syracuse University (2004-2005)
18. Kevin Krupski – Syracuse University (2013-2017)
19. Kristina Lambright – Syracuse University (2004-2006)
20. Jesse Lecy – Syracuse University (**Co-Chair**) (2007-2010)
21. Christiane Page – Syracuse University (2014)
22. Jacqueline Petruzzelli – Syracuse University (2015-2019)
23. Vadym Pyrozhenko – Syracuse University (2006-2012)

24. Dana Rickman – Georgia State University (2000-2004)
25. Alvaro Salas – Syracuse University (2014-2018)
26. Chenaz Seelarbokus – Georgia State University (2001-2005)
27. Jason Smith – Syracuse University (2014-2016)
28. Stephanie Smith – Syracuse University (2005-2009)
29. Tian Tang – Syracuse University (2014-2016)
30. Nidhi Vij – Syracuse University (2009-2016)
31. Nara Yoon – Syracuse University (**Co-Chair**) (2014-2021)

## **COURSES TAUGHT (Graduate unless otherwise noted)**

### **Syracuse University, Maxwell School of Citizenship and Public Affairs (8/04-Present)**

- Public Organizations and Management
- Policy Implementation
- Organizational Theory (doctoral)
- Executive Master's Capstone Project Management
- MPA Capstone Workshop Projects

### **Georgia State University, Andrew Young School of Policy Studies (8/99-6/04)**

- Nonprofit Leadership
- Public Management Systems and Strategies
- Managing Public-Private Partnerships
- Public Administration and Organizations
- Technology Resources for Conducting Research
- Nonprofit Management
- Presentation Skills for Public Managers
- The Public Policy Process (undergraduate course)

### **University at Albany, SUNY, Rockefeller College of Public Affairs and Policy (7/97-5/99)**

- Foundations of Public Management
- Public Administration and Management (undergraduate course)

## **EXECUTIVE EDUCATION TRAINING**

I am engaged in the executive education training programs of the Maxwell School at Syracuse University and in China, India, Kingdom of Saudi Arabia, Singapore, and Thailand, and the Young African Leaders-Mandela Fellows Program as well as the Young Southeast Asian Leaders Initiative Fellowship. I have participated in the design, implementation and teaching of programs with senior government, nonprofit and private sector executives. I teach on government contracting, public-private partnerships, government-business relations, public and nonprofit management, strategic planning and performance management, and policy implementation. I am also a regular participant in the leadership training programs of several other organizations. A partial list of these training activities follows.

### Maxwell Executive Education Program

National Security Studies Management Course, Maxwell School, Syracuse University. Lecturer, 2019-Present.

Moynihan Institute of Global Affairs, Transnational NGO Leadership Institute, Syracuse University. Key lecturer on Strategic Management, 2011 – 2015.

Hubert Humphrey Leaders in Democracy Fellows, Syracuse University. Key lecturer on Strategic Planning and Performance Management, 2010 – Present.

Fiscal Policy Research Institute, Thai Ministry of Finance, Chiang Mai and Bangkok, Thailand. Key lecturer on Public-Private Partnerships, 2010 – Present.

Fudan University, Shanghai, China. Key lecturer on Alternative Service Delivery Systems. 2014-Present.

Indian Forestry Service, Indira Gandhi National Forestry Academy, Dehradun, Uttarakhand, India. Key lecturer on Governance, Policy Analysis and Stakeholder Engagement in Public-Private Partnerships, 2010 – Present.

Shanghai Administrative Institute, Shanghai, China. Key lecturer on Strategic Planning, Performance Management, Government Contracting, and Government-NGO Relationships, 2009.

Shenzhen Municipal Government Training Program, Syracuse, N.Y. Key lecturer on Strategic Planning, Performance Management, Government Contracting, Government-NGO Relationships and Public-Private Partnerships, 2007 – Present.

Phase IV Mid-Career Training Program for the Indian Administrative Service Officers, Sponsored by the Indian Department of Personnel Training, Mussoorie, India. Key lecturer on Strategic Planning, Performance Management, Government Contracting, Government-NGO Relationships, Market Based Regulatory Alternatives and Public Participation, 2006 – 2009

Post Graduate Program in Public Policy and Management (PGPPM), Syracuse, N.Y., Indian Administrative Service Officers, Sponsored by the Government of India and jointly offered with the Indian Institute of Management and Business, Bangalore. Key lecturer on Government Contracting and Public-Private Partnerships, 2004 – Present.

National Forum for Black Public Administrators, Syracuse, N.Y. Key lecturer on Strategic Planning and Performance Management, 2006 – 2008, 2015.

Shanghai Municipal Government Training Program, Syracuse N.Y. Key lecturer on Strategic Planning, Performance Management and Government Contracting, 2004 – Present.

Tsinghua University Public Administration Training Program, Syracuse, N.Y. Key lecturer on Strategic Planning, Performance Management and Government Contracting, 2004 – Present.

Young African Leaders Initiative, U.S. Department of State. Six week training program held at Syracuse University. Key lecturer on Policy Implementation: Partnerships and Contracts, and Strategic Management: Planning and Measurement.

### Other Executive Education Programs

National League of Cities, Washington, D.C. Key lecturer on Strategic Planning and Performance Management and Public Private Partnerships, 2007 – 2014.

Lee Kuan Yew School of Public Policy, National University of Singapore. Key lecturer on Strategic Management for Governmental and NGO leaders and Public Private Partnerships, 2011 – 2013.

Cornell Municipal Clerks Institute Training Program, Ithaca, N.Y. Key lecturer on Strategic Planning and Performance Management, 2005 – 2008.

### **INVITED PRESENTATIONS (Selected)**

Social Outcomes Conference 2023: Government Outcomes Lab. Blavatnik School of Government, Oxford University. September 13-15, 2023. Multiple presentations:

- a) Symposium on Formal Relational Contracting in the Public Sector
- b) Navigating Collaborative Governance – Strategies, Dynamics and Impact
- c) Big Picture: Firming up the handshake: exploring the potential of Formal Relational Contracting in the public sector

“An Overview of U.S National Security and the Defense Industrial Base.” Maxwell Executive Education Training Program Collaboration with the Indian Institute of Management Bangalore and the Government of India Ministry of Defense Senior Leadership. Presenter, June 28, 2022 (Virtual).

“Drone Use Among City and County Agencies in New York State.” Paper presentation at the American Society for Public Administration (with Kara Foley, Rachel McIlvaine, Tina Nabatchi, and Jamie Winders), March 18-2022, Jacksonville Fl.

“Diversity, Equity, and Inclusion at the Maxwell School.” University Leadership Council on Diversity and Inclusion in International Affairs. Presenter, February 11, 2022 (Virtual).

“Partnerships and Relational Contracting: Rethinking the Governance of Innovation.” What are we learning from results-based approaches to financing employment outcomes? International Labour Organization, Social Finance Programme. Presenter, December 9, 2021 (Virtual).

“Drone Use among City and County Agencies in New York State and Beyond.” International City County Management Association presentation (with Tina Nabatchi and Jamie Winders). Presenter, October 3, 2021.

Government Accountability Office, Comptroller General’s Educators Advisory Panel, Campus Health Safety: Vaccinations & Health Equity. Presenter, July 21, 2021 (Virtual).

Keynote Address: “Partnerships and Relational Contracting: Rethinking the Governance of Innovation.” Social Outcomes Conference 2020: Government Outcomes Lab. Blavatnik School of Government, Oxford University. September 1, 2020 (Virtual).



Government Accountability Office, Comptroller General's Educators Advisory Panel, "Academic Response to Coronavirus Pandemic and Strategies Moving Forward," July 14, 2020 (Virtual).

"Editor's Panel," (Participant), Public Administration, Public Policy and Nonprofit Studies: Are We All Touching the Same Camel? Trachtenberg School of Public Policy and Administration, The George Washington University, Washington, D.C., June 7, 2017.

"Doctoral Student Professional Development Workshop Sponsored by the Journal of Public Administration Research and Theory and Perspectives on Public Management and Governance" (Participant), Washington, D.C., June 8, 2017.

"Rethinking the Government – Business Relationship: Public-Private Partnerships, Complex Contracts, & Public Involvement." Presentation to the Costa Rica Congress – 'Perspectivas para el futuro de la Infraestructura del transporte en Costa Rica.' Asamblea Legislativa de la Republica de Costa Rica, San Jose, April 21, 2016.

"Publishing in Academic Journals." United Nations University-MERIT & Maastricht Graduate School of Governance, Maastricht, Netherlands, December 9, 2015.

"Contracting for Complex Products: Lessons from U.S. Federal Government Procurement." International Association for Contract and Commercial Management, Las Vegas, NV, October 6, 2015.

"Partnerships for Fulfilling Arctic Responsibilities." Arctic Circle Shipping Task Force: Summit on the Alaskan Arctic, Anchorage, AK, August 25, 2015.

Doctoral Fellowship Research Seminar, Senior Scholar participant, Association for Research on Nonprofits and Voluntary Action, November 2014 & 2015.

"Lessons in Complex Contracting" NAPA Standing Panel on Executive Organization and Management, Washington, D.C., September 19, 2014.

"Lessons in Complex Contracting" Standing Panel on Public Management and Finance, Procurement Capacity Group, World Bank, Washington, D.C., September 18, 2014.

"Governance in a Performance Management Environment." Presentation to the Department of Public Administration, Chulalongkorn University, Bangkok, Thailand, August 2, 2013.

"Strategic Management for Association Executives." Presentation to the Empire State Society for Association Executives, East Greenbush, NY, November 9, 2012.

"Challenges in Complex Procurement." Presented at the *International Experience in Procurement Reform: Lessons for Russia*, World Bank, Moscow, Russia, May 31-June 4, 2012.

"The Future of Public Administration: The Minnowbrook Experience." Presented to the Faculty of Political Science, Chulalongkorn University, Bangkok, Thailand. July 18, 2011.

"Linking Board Governance Culture to Association Performance." Presented at the 2010 Smith Bucklin Leadership Forum, July 22, Chicago, Illinois.

“Contracting for Complex Products.” Presented at the 7th Annual Acquisition Research Symposium, Naval Postgraduate School, Monterey, California May 12-13, 2010. (with Trevor Brown and Matthew Potoski).

Also, presented at the IBM Center for the Business of Government, Washington, DC, April 13, 2009 (with Trevor Brown).

Also, presented at the University of Bocconi, Department of Institutional Analysis and Public Administration, Milan Italy, December 12, 2008.

Also, presented at the Italian Swiss University, Program in Health Care Management and Economics, Lugano, Switzerland, December 10, 2008.

“Framing a Public Management Research Agenda: Examining the Obama Administration Themes for a High- Performing Government.” IBM Center for the Business of Government, Washington, D.C. November 8-9, 2009. Discussant.

“Rethinking the Government-Nonprofit Contracting Relationship: Is Relational Contracting the Answer?” Presentation to the School of Public and Environmental Affairs at Indiana University and The Center on Philanthropy at Indiana University Purdue University Indianapolis. July 21, 2006.

“Tracking Trends: Giving, Volunteering, and Trust in Metro Atlanta.” The Community Foundation for Greater Atlanta – June 12, 2003. Atlanta, GA.

“New Evidence About Women and Philanthropy: Findings from Metropolitan Atlanta.” Women in Philanthropy Summit, May 2003, Atlanta, GA. (with Sarah L. Eschholz)

“The State of the Practice in Strategic Management: The Case of State Transportation Departments.” Illinois Department of Transportation – May 17, 2001. Springfield, IL.

### **PROFESSIONAL and CONFERENCE PRESENTATIONS (Selected)**

Huitink, Zach and David M. Van Slyke. “Contract Design in Variable Environments: Integrating Transaction Cost Economics and Resource Dependence Theory.” Paper presentation at the Public Management Research Association, Chapel Hill, NC. June 12, 2018.

Lecy, Jesse D., Francisco Santamarina, David M. Van Slyke, and Eric Van Holm. “The Political Economy of Nonprofit Mission.” Paper presentation at the Public Management Research Association, Chapel Hill, NC. June 12, 2018.

Panelist – NASPAA Annual Conference

2024

- a) Deans and DEI
- b) Contracting Coursework in Schools of Public Affairs

2023

- a) Dean’s Panel for Early Career Scholars: “Insights from Deans: Tips & Tricks for Success in the Academy
- b) Recruiting Military-Connected Students in Public Affairs, Administration, and Policy Programs
- c) Training Students in Policy Design for an Evolving Public Service Context

2022

- a) Diversifying Leadership in Our Schools of Public Service: A Collaborative and Data-based Approach
- b) Recruiting and Including Military and Military-Connected Students in Public Affairs, Administration, and Policy Programs

2021

- a) Lessons Learned From the Pandemic Year: What We Learned When We All Went Online During an Eventful Year
- b) Addressing Structural Racism – The Role and Responsibility of Deans and Directors

2020

- a) Deans Summit Panel: A vision of engagement and impact

2019

- a) Whither Public Management and Administration Education – What will the next 50 years bring?
- b) Government Partnership at the Intersection of Technology and Policy – Changes in Public Administration Education

2018

- a) Big Data and Beyond: Reexamining NASPAA Curriculum Standards on Technology
- b) Governance in a Changing Environment

2017

- a) Marketing Public Service Career Opportunities in the Private Sector
- b) Building Trust through Education: Curricular Approaches towards Achieving ‘Authentic Representation’ in NASPAA Member Classrooms

2015

- a) How Will We Define The ‘Public Sector’ In 2030-2040?”
- b) Fundraising, Philanthropy and Advancement for Public Affairs Schools”

Lecy, Jesse D., Mary K. Feeney, and David M. Van Slyke. “Complements or Substitutes: Government Funding and Nonprofit Density” (with Jesse D. Lecy and Mary K. Feeney). Paper presentation at Public Administration, Public Policy and Nonprofit Studies: Are We All Touching the Same Camel? Trachtenberg School of Public Policy and Administration, The George Washington University, Washington, D.C., June 7, 2017.

“The Management Imperatives of Complex Contracting” (with Trevor L. Brown and Matthew Potoski). Paper presentation at the Public Management Research Association, Washington, D.C. June 8-10, 2017.

“Understanding Public Involvement in Public-Private Partnerships: The Citizen Perspective” (with Eric Boyer. Paper presentation at the Public Management Research Association, Aarhus, Denmark. June 22-25, 2016.

“Growth Drivers of Nonprofit Start-ups: Testing five theories” (with Jesse Lecy and Elizabeth Searing). Paper presentation at the Public Management Research Association, Aarhus, Denmark. June 22-25, 2016.

“The Diffusion of Service Delivery Practices within Local Governments” (with Trevor Brown and Matthew Potoski). Paper presented at the 2016 Workshop on Innovation in Service Delivery, University of Barcelona, Barcelona, Catalonia, Spain. March 4, 2016.

“What Drives Public Servants” (Discussant). Panel participation at the Association for Public Policy Analysis and Management, Miami, FL. November 12-14, 2015.

“Examining Public Perceptions of Public-Private Partnerships” (with Eric Boyer). Paper presentation at the Fourth International Joint Conference on Public-Private Partnerships (invitation-only). New York, NY. September 15-16, 2015.

“Identifying the Influence of Public Involvement on Public-Private Partnerships” (with Eric Boyer and Juan Rogers). Paper Presentation at the 13th Public Management Research Association Conference (PMRC), Minneapolis, MN. June 11-13, 2015.

“Contracting for Reform: The Challenges of Procuring Security Training and Advisory Services in Fragile Environments” (with Nicholas A. Armstrong). Presentation to the AFCEA Acquisitions Research Symposium, Naval Postgraduate School, Monterey, CA, May 13-15, 2014.

“Understanding the Role of Public Involvement in Public-Private Partnerships” (with Eric Boyer). Presentation to the American Society of Public Administration, Washington, DC, March 14-18, 2014.

“Public Engagement in Public-Private Partnerships: Re-Defining the Public in PPPs” (with Eric Boyer). Presentation to the Association for Public Policy Analysis and Management, Washington, DC, November 7-8, 2013.

“Contracting in Complex Operations: Developing a Contracting Framework for Security Sector Reconstruction and Reform” (with Nicholas Armstrong). Public Management Research Association, Madison, WI, June 2013.

“Towards a Consistent Theoretical Basis Of Nonprofit Density in Urban Areas: An Analysis of Five Subsectors” (with Jesse Lecy). Public Management Research Association, Madison, WI, June 2013. Also presented at the Association for Research on Nonprofits and Voluntary Action, Indianapolis, IN, November 2012.

“Rebel Without a Causal Model: A Baseline About Nonprofit Entrepreneurs and Their Startup Organizations” (with Jesse Lecy). Association for Research on Nonprofits and Voluntary Action, Indianapolis, IN, November 2012.

“Toward a Consistent Theoretical Basis of Nonprofit Density in Urban Areas” (with Jesse Lecy). Association for Research on Nonprofits and Voluntary Action, Indianapolis, IN, November 2012.

“The Diffusion of Joint Service Delivery Practices within Local Governments” (with Trevor Brown and Matthew Potoski). Symposium on “Neither Public nor Private: Mixed Forms of Service Delivery around the Globe.” University of Barcelona, Department of Economics, Barcelona, Spain, May 2012.

“Profiles of Nonprofit Startups and Nonprofit Entrepreneurs” (with Jesse D. Lecy). Association for Research on Nonprofit and Voluntary Action, Toronto, Ont., Canada, November 2011.

“Nonprofit Sector Growth: Testing Theories of Government Support” (with Jesse D. Lecy). Beyond the State: Third-Party Government in Comparative Perspective, University of Birmingham, UK, June 2011. Also, presented at the Public Management Research Association, Syracuse, NY, June 2011

Also, presented at the Association for Research on Nonprofit and Voluntary Action, Alexandria, Virginia. November 2010.

“Management Research: Frontiers of Public Management Research” (panel presenter). National Association of Schools of Public Affairs and Administration, Las Vegas, NV, October 2010.

“Managing the Risks of Contracting for Complex Contracts” (with Trevor Brown and Matthew Potoski). Association of Public Policy Analysis and Management, Washington, D.C. November 2009; Public Management Research Association, Columbus, OH. October 2009;

“Complex Contracting at the Department of Homeland Security” (with Trevor Brown and Matthew Potoski). State of Agents Workshop, Lafollette Institute for Public Affairs, University of Wisconsin-Madison, July 2008

Also presented at the Association for Public Policy Analysis and Management, Washington, D.C., November 2007. Also, presented at the Public Management Research Association, University of Arizona, Tucson, Arizona, October 2007.

“Accountability Challenges in Public Sector Contracting for Complex Products” (with Trevor Brown and Matthew Potoski). Kettering Symposium on Public Accountability, Kettering Foundation, Dayton Ohio, May 2008.

“Learning from Experience and Managing the Transaction Costs of Internal and Contract Service Delivery” (with Trevor Brown and Matthew Potoski). Association for Public Policy Analysis and Management, Madison, Wisconsin, November 2006.

“Changing Modes of Service Delivery: Costs and Constraints” (with Trevor Brown and Matthew Potoski). International Workshop on Local Government Reform: Privatization and Public-Private Collaboration, Barcelona, Spain, June 2006.

“Trust and Contract Completeness in the Public Sector” (with Trevor Brown and Matthew Potoski). International Workshop on Local Government Reform: Privatization and Public-Private Collaboration, Barcelona, Spain, June 2006.

“Managing the Tools of Government: Contracting and Contract Management in the New Millennium” (with Trevor Brown and Matthew Potoski). Public Management Research Conference, Los Angeles, California, September 2005.

“Transaction Costs, Markets, and the Changing Patterns of Local Service Delivery” (with Trevor Brown and Matthew Potoski). Association for Public Policy Analysis and Management, Washington, DC., November 2005.

“Explaining the Crowding Out of Charitable Giving by Government Funding: The Weakness of Conventional Explanations and the Promise of Alternatives Derived from Organizational Theories” (with Christopher Horne). Association for Public Policy Analysis and Management, Atlanta, Georgia, October 2004

Also presented at the Association for Research on Nonprofit Organizations and Voluntary Action,

Los Angeles, California, November 2004.

“Engaging African Americans in Philanthropy: A Study of the Atlanta Metro Area” (with Shena Ashley). Association for Research on Nonprofit Organizations and Voluntary Action, Los Angeles, California, November 2004.

“Linking Individual Volunteering and Giving: The Giving Behaviors of Volunteers and the Volunteering Behaviors of Givers” (with Janet L. Johnson). Association for Research on Nonprofit Organizations and Voluntary Action, Denver, Colorado, November 2003.

“Attitudes Toward Public Funding for Faith-Based Organizations and the Potential Impact on Private Giving” (with Janet L. Johnson and Christopher Horne). The Roundtable on Religion and Social Welfare Policy/ Independent Sector Spring Research Conference, Washington, DC., March 2003.

“Are Women More Generous Than Men? Gender Differences in Motivations for Charitable Giving” (with Sarah L. Eschholz). Association for Research on Nonprofit Organizations and Voluntary Action, Montreal, Quebec, Canada, November 2002.

“Changes in Trust and Philanthropy Post 9-11: The Case of Metro Atlanta” (with Janet L. Johnson). Association for Research on Nonprofit Organizations and Voluntary Action, Montreal, Quebec, Canada, November 2002.

“What if Faith-Based Organizations are More Active in Delivering Publicly Funded Social Services? Implications of Public Opinion for Public Managers” (with Christopher Horne). Association for Public Policy Analysis and Management, Dallas, Texas, November 2002.

“Innovations in Strategic Management in State Transportation Departments: The State of the Practice” (with Theodore H. Poister). American Society for Public Administration, Phoenix, Arizona, March 2002.

“The Public Management Implications of Contracting Out with Nonprofit Organizations: Increasing Citizen Satisfaction?” (with Christine H. Roch). Association for Public Policy Analysis and Management, Washington, DC., November 2001.

“The Mythology of Privatization in Contracting for Social Services.” Association for Public Policy Analysis and Management, Seattle Washington, November 2000.

“Understanding Interorganizational Cooperation: Public-Private Cooperation in Regulating Financial Market Innovation” (with Sue R. Faerman and David P. McCaffrey). Academy of Management, , Chicago, Illinois, August 1999. **Winner of the Charles H. Levine Award for Best Conference Paper from the Public and Nonprofit Division.**

## **MEDIA ACTIVITIES (Selected)**

The work I have done on government contracting has been cited by the Office of Management and Budget’s Office of Federal Procurement Policy in a Memorandum for Chief Acquisition Officers, and in United States Coast Guard internal and external communications. I have been interviewed and my work cited on autonomous systems, government contracting, philanthropy, strategic planning and

performance management and public-private partnerships in the *CNN*, *Washington Post*, *Bloomberg Tax*, National Public Radio's *Morning Edition*, National Public Radio/American Public Media's *MarketPlace*, *CBS News*, *US News & World Report*, *the Capital Pressroom*, *the Washington Times*, *Government Executive*, *Politico*, *InsideDefense*, *SpaceNews*, *BreakingDefense*, *ExecutiveGov*, *Defense News*, *Defense One*, *Defense Industry Daily*, *Federal Computer Week*, *Washington Technology*, *Federal News Radio*, *Federal News Network*, *FedWeek*, *FedScoop*, *Military Times*, *GovLoop*, and by the *Project on Government Oversight*.

My work on philanthropy has been cited in *The Chronicle of Philanthropy*, *The Stanford Social Innovation Review*, the *Atlanta Business Chronicle*, *WalletHub*, the *Montreal Gazette* and a range of specialty business magazines that include *Business to Business*, *Atlanta Women's Magazine*, the *Community Journal* and the *Southeastern Association Executive Magazine*.

My general public management work has been cited in *Governing Magazine*, by international outlets such as the *ESEADE Newsletter of the Institute of Public Governance and Management* and in regional newspapers such as *The Syracuse Post Standard* and *The Rochester Democrat and Chronicle*.

## **UNIVERSITY, PROFESSIONAL, AND COMMUNITY SERVICE**

### **University:**

Chair – Chancellor's Special Committee on Institutional Structure and Efficiency (2020)  
Chair – Provost's Special Committee on Challenges of the Pandemic (2020)  
Co-Chair, Syracuse University Leadership Team Council, 2018-Present  
Co-Chair, Syracuse University Academic Strategic Planning Enrollment Committee, 2022-Present  
Member, Syracuse University Whitman School of Management Dean Search Committee, 2022-2023  
Member – Syracuse University Senate, 2019-Present  
Member of the Senate Budget Committee (2019-2020)  
Member of the Senate Athletic Policy Committee (2020-Present)  
Member – Syracuse University Honors College, Truman Scholars Interview Committee (2016-Present)  
Member – Syracuse University, Federal Government Relations Search Committee (2022)  
Member – Syracuse University, Washington D.C. Strategy Committee (2022-Present)  
Member – Syracuse University, Academic Strategic Planning Committee (2022-Present)  
Member – Syracuse University, 2020 Sesquicentennial Steering Committee (2018-2020)  
Member – Syracuse University Honors Program Schwarzman Scholars Interview Committee (2019-Present)  
Member – Syracuse University, Hendricks Chapel Dean's Search Committee (2016-2017)  
Member – Syracuse University, Faculty Advisory Committee, College of Medicine (2015)  
Member – Syracuse University, Provost Administrative Planning & Budget Committee (2017-2019)  
Chair – Syracuse University, Maxwell Dean's Search Committee (2015-2016)  
Member – Syracuse University, Fast Forward Operational Excellence, Travel Policy Team (2014)  
Member – Syracuse University, College of Arts & Sciences Promotion & Tenure Committee (2014-2015)  
Member – Provost's committee-executive doctoral program in nonprofit management (2004-2006)  
Member – Whitman School of Management Louis A. Bantle Chair in Business and Government Search Committee (2011-2012)  
Member – IGERT grant proposal (2011)  
Member – Institute for National Security and Counterterrorism (2007 – 2018)

Member – Syracuse University Institute for Security, Policy, and Law (2018 – Present)  
Member – Board of Advisors, Institute for Forensic and National Security Sciences (2010-2016)  
Member – Jack Kent Cooke Scholarship Selection Committee (2006)  
Presenter and participant – New faculty orientation (2005-2006)

Department of Public Administration and International Affairs:

Chair – Search Committee, Phanstiel Chair in Strategic Leadership (2012-2013)  
Chair – Search Committee, Public management searches (2 positions) (2014)  
Member – PAIA public management search (multiple years)  
Member – PAIA Lerner Chair in Public Health Promotion Search (2013-2017)  
Member – Maxwell Dean’s Search Committee (2010-2011)  
Member – Junior faculty mentoring committees for Tina Nabatchi, Ines Mergel, Shena Ashley, Jesse Lecy  
Member – PAIA PhD committee (2012-2015)  
Member – PAIA EMPA Admissions Committee (2007-2010)  
Member – PAIA MPA Admissions Committee (2007-2008)  
Member – Fourteen Department search committees, Chair of six  
Member – Four curriculum committees, three at doctoral level  
Member – Department’s strategic planning committee (2007-2010)  
Member – Department Chair Evaluation committee  
Member – Department Chair Recruitment committee  
Member – Two awards committees  
Member – The Public Administration-International Relations Merger Synthesis Committee  
Member – The Campbell Public Affairs Institute. Served on the Institute Director selection committee (chair) and several standing committees such as the Grants Award Selection group  
Member – Moynihan Institute’s Transnational Nongovernmental Organizations team  
Co-Coordinator – Maxwell Public Service Leadership Symposium (Fall 2005)  
Member – Supervised two Master’s thesis  
Adviser – Public and Nonprofit Management Concentration

**External Reviewer** – Fifteen promotion cases (5 to Full, 10 to Associate Professor). City University of New York – Baruch College, Georgia State University, George Washington University, The Italian Swiss University at Lugano, North Carolina State University, The Ohio State University (2), Texas A&M University, University of Arizona, University of Georgia, University of Pennsylvania, University of Southern California (3), University of Washington. Multiple external full professor reviews (Delaware, Kansas, NYU).

**Reviewer**

**Scientific Grant Proposals:**

Templeton World Charity Foundation  
The National Science Foundation  
Netherlands Organization for Scientific Research  
German-Israeli Foundation for Scientific Research and Development

**Academic Journals – Manuscripts**

*Public Administration Review, Journal of Public Administration Research and Theory, Journal of Strategic Contracting and Negotiation, Journal of Policy Analysis and Management, International Public*



*Management Journal, International Journal of Public Sector Management, American Review of Public Administration, Governance, Public Administration (UK), Regulation & Governance, Public Performance and Management Review, Nonprofit and Voluntary Sector Quarterly, Nonprofit Management and Leadership, State and Local Government Review, Urban Affairs Review, Local Government Studies, International Journal of Public Administration, Journal of Comparative Policy Analysis, International Review of Public Administration, Policy Studies Journal, Review of Public Personnel Administration, Journal of Clinical and Translational Science, and Policy Studies Review.*

**Professional Association Memberships:**

Subject Matter Expert – Netherlands Public Affairs and Policy External Accreditation Review Team, Maastricht Graduate School of Governance, University of Maastricht (2023)  
Member – External Review Team, School of Public Policy, University of Maryland (2023)  
Co-Chair, 2021 NASPAA National Conference  
Co-Chair, Volcker Alliance-NASPAA Working Group to Address Structural Racism, 2020-Present  
Chair, NASPAA Research Committee 2015-2018, Member 2011-Present.  
Member, University Leadership Council on Diversity and Inclusion in International Affairs Education 2020-Present  
Member, Volcker Alliance Deans Group (2021-Present)  
Member, Volcker Alliance Military to Public Service Working Group (2021-Present)  
Member, APSIA Member Evaluation Review Committee 2017-Present.  
Member, Conference Program Committee, Association for Public Policy Analysis and Management 2016  
Judge, NASPAA Voinovich Annual Public Innovation Challenge 2020  
Member, Best Book Award Committee, American Society for Public Administration 2014-2015  
Member, NAPA 2016, Chief Executive Officer Search Committee  
Member, NAPA 2014 Annual Conference Planning Committee  
Member, ARNOVA Doctoral Symposium Pre-Conference Workshop, 2014  
Member, Public Management Research Association, 2014 Beryl Radin Best Article Award Committee  
Member, National Academy of Public Administration, 2014 Annual Conference Program Committee  
Chair, Conference Program – 2011 Public Management Research Association Bi-Annual Conference, (April 2010-July 2011), held at Syracuse University.  
Board member – The Public Management Research Association (October 2007-June 2011)  
Member – 2011 & 2013 Public Management Research Association Conference Site Selection committee  
Member – The Public Management Research Association Bylaws and Charter committee (2011-2014)  
Member – National Association of Schools of Public Administration and Affairs Committee on Branding (2011-2012)  
Member – The Association for Public Policy Analysis and Management  
Member – The Association for Research on Nonprofit Organizations and Voluntary Action  
Co-Chair – The Association for Research on Nonprofit Organizations and Voluntary Action public policy track conference selection committee (2007-2008).  
Member – The Mosher Award Committee for the Best Article published in Public Administration Review (2009)

**Community:**

Adviser – U.S. Office of Management and Budget, Office of Federal Procurement Policy (Multiple)  
Adviser – The World Bank and the Russian Ministry of Finance (Multiple)  
Member – IBM Center for the Business of Government and National Academy of Public Administration  
Agile Government Center Advisory Board (Multiple)  
Member – The World Bank Benchmarking Public Private Partnerships Indicators Group

Adviser – The Government Accountability Office on issues of federal contracting  
Member – Volcker Alliance, Leaders of Schools of Public Service  
Adviser – International Association for Contract and Commercial Management  
Adviser – New York City Mayor’s Office of Operations; NYC Office of Management and Budget  
Adviser – The Partnership for Public Service on acquisition innovations in the federal government  
Adviser – The Department of Defense’s Office of Industrial Policy on their Efficiency Initiative  
Adviser – The Onondaga County Department of Social Services, The Community Foundation of Central New York, the Gifford Foundation, the Emerson Foundation and the United Way.  
Member – The Joanie Mahoney County Executive Transition Task Force on Government Modernization.  
Participant – Presidential Transition Public Management Agenda, IBM Center for the Business of Government (2008, 2012); IBM and Partnership for Public Service (2015).  
Member - The Jacques Gansler Fellowship Selection Committee: A Joint Initiative of the Professional Services Council Foundation and The Procurement Round Table.

### **Professional Experience (non-academic)**

I worked before becoming an academic for a private sector commercial infrastructure firm on project management and managing prime and subcontractors. I also worked in project management for a state government education agency and for a nonprofit organization.