

SYRACUSE'S 2021-22 COHORT, THEIR NATIVE COUNTRIES AND HUMPHREY INTERESTS INCLUDE:

Marien Alvarado Franco, Guatemala: digital transformation and innovative processes and data science for public policies

Dramane Bouko, Benin: leadership development, managerial skills, NGOs and peacemaking

Sunghae Cho, South Korea: strategic planning, public management and national security including mutually beneficial collaboration

Wendpanga Dipama, Burkina Faso: leadership development, national security and counterterrorism

Juan Gowland, Argentina: public-private partnerships to foster digital transformation

Mphatso Gunda, Malawi: technology policy, policy analysis and implementation

Fawad Hassan, Pakistan: public policies' influence on growth and development

Aleksei Karnaukhov, Russia: public administration, anticorruption of politics, lobbying, public decision-making and use of AI to investigate corruption

Ahmad Noor, Pakistan: public administration and public policy with a focus on sustainable development, international development cooperation and post-conflict reconstruction

Burhan Rasool, Pakistan: public policy, smart cities, cybersecurity, big data analytics and technology policy

Khalisa Shahverdiyeva, Azerbaijan: public policy, gender policy and gender responsive climate policy



HUMPHREY FELLOWS KICK OFF SYRACUSE EXPERIENCE

During orientation in early August, 11 Maxwell Humphrey Fellows from nine countries broke into small groups to get to know each other. Activities that build relationships and other orientation events set the stage for the 2021-22 cohort's 10-month program of professional development, academic study and cultural exchange at Syracuse University.

The three-week orientation introduced fellows to the program, fellowship components and expectations, academic opportunities and core public administration principles. Orientation also introduced fellows to each other, the Syracuse campus, Central New York and the United States.

The fellowship enables cross-cultural exchange, leadership development and to consider issues from afar, returning home with new perspectives and skills to make a transformational impact in their countries. Along the way, the fellows also make an impact on individuals and organizations here in the U.S.

"The opportunity for exchange is one of the key tenets of the Humphrey Fellowship Program," said Syracuse Humphrey program director Margaret Lane. "Long after fellows return to their countries, they maintain ties to people and organizations

in the U.S. and with their Humphrey colleagues around the world."

The midcareer professionals from emerging democracies and developing countries will build personal and professional relationships that will grow their understanding of issues in their own countries and around the globe. While at Syracuse University, Fellows will engage with students, faculty, civic organizations and their professional counterparts in diverse learning and exchange opportunities.

Maxwell's fellows are among the year's approximately 160 scholars from 95 countries. Syracuse University is one of 13 campuses across the country to host Humphrey Fellows. About 145 fellows from 75 countries have called the Maxwell School and Syracuse University home during their fellowship year since 2009.

The Hubert H. Humphrey Fellowship Program began in 1978 to honor the late Senator and Vice President Hubert H. Humphrey and his lifelong commitment to international cooperation and public service. The program is sponsored by the U.S. Department of State with funding provided by the U.S. government and administered by the Institute of International Education.



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HUMPHREY FELLOWS EXPERIENCE MAXWELL, SYRACUSE DURING ORIENTATION

Humphrey fellows spent 2 weeks in orientation, initially exploring topics and themes they'll consider throughout the year. Along the way fellows also engaged in academic perspectives of policy analysis, the roles of NGOs, and citizenship. They began a discussion about the importance of volunteering and community engagement with Pam Heintz, Associate Vice President and Director of the Shaw Center. Dean David Van Slyke discussed the interdisciplinary nature of Maxwell and Syracuse University. Fellows from Pakistan presented the dean with a plaque of appreciation on behalf of the cohort.

The fellows also got "out and about" in the Central New York region, taking a walking tour of downtown Syracuse to learn a bit of its history, architecture and economic development (these often intersect) and to relax one rainy afternoon on a boat tour on Skaneateles Lake.

GLOBAL LEADERSHIP FORUM OFFERS NETWORKING OPPORTUNITIES



October's Global Leadership Forum brought together about 150 fellows from 13 campuses for 5 days of professional development and exchange. As part of the roster of sessions, Humphrey director Margaret Lane moderated a session on professional affiliations and domestic impact which featured PA hosts from the World Bank, USAID and Richmond City and Henrico County Health Department. An alum from Morocco (UC Davis campus) rounded out the panel.



Syracuse fellow **Juan Gowland (Argentina)** was selected to be a discussant on a panel the Humphrey Perspectives: Economic Development session. He spoke about digital transformation and the steps needed to bridge digital divides.



Networking continued during a conversation with Syracuse alum **Khaled Al-Ajmi (Saudi Arabia,** see alumni connection story in this newsletter) and meeting Louis Clark, president of the Government Accountability Project. He talked about his agency, its mission and criteria used in decision making.



Fellows also had the opportunity to meet Anne Howard-Tristani, Hubert H. Humphrey's niece.



CROSS CAMPUS COLLABORATIONS FOSTER ENGAGEMENT

The Cornell and Syracuse cohorts were able to continue their tradition of in-person cross campus collaboration with a trip to New York State’s Adirondack Mountains in early October. On arrival to the Adirondacks, fellows from both campuses met with Keith McKeever of the Adirondack Park Agency to learn how it works to balance the interests of economic development and environmental stewardship (and how that these can be mutually beneficial). Fellows also had the opportunity for a walk and talk with the director of Paul Smith’s Visitor Interpretive Center, Scott van Laer, a former NYS Park Ranger. Fellows marveled at the view from the top of Whiteface Mountain the following day. The mostly unstructured weekend enabled fellows a chance to relax and get to know each other better within a backdrop of peak fall color.

Syracuse fellows concluded their trip with an overnight at Minnowbrook Conference Center in Blue Mountain Lake where they hiked, kayaked, and visited waterfalls during the day and brainstormed future collaborations by night.





Alumni Reflection:
**DÉBORA TARGINO
TEIXERIA**

PROFESSIONAL AFFILIATION CREATES MANY OPPORTUNITIES FOR IMPACT

Débora Targino Teixeira (Brazil) was a 2020-2021 Humphrey fellow

When I first applied for the Humphrey Fellowship, I was very assured about my Professional Affiliation. My plan was to work in an organization similar to my organization in Brazil, focused on promoting the sustainable and competitive development of small businesses. Nevertheless, as soon as the Program started I changed my mind.

With so many possibilities opened, I felt I needed to change and have new experiences. I am very grateful for the flexibility and autonomy that the program gives us. I took this opportunity to understand the dynamics of the philanthropic sector, the importance of grassroots movements, and funding led by the needs of the individuals and organizations.

To achieve this goal, my PA was carried out at the Gifford Foundation, which is a private foundation dedicated to the stewardship of the funds entrusted to its care. The Foundation is committed to using its financial and human resources to build the capacity of individuals and organizations to enhance the quality of life for the people of Central New York.

Initially I was responsible for updating the assessments of projects that were pending. I evaluated 175 project reports, focusing on neighborhood engagement to strengthen community assets in order to improve the quality of life for residents. I also reviewed and remodeled their reporting process to improve its effectiveness for future initiatives. Moreover, I took part in grant-making procedures, following the analysis of proposals and orientation sessions.

Besides the professional experience, the Foundation gave me the opportunity to participate in an initiative called Nourishing Tomorrow's Leaders (NTL), which focuses on leadership development through board service. The goal is to increase inclusiveness and diversity on non-profit boards; increase and enhance the pool of effective board members and new leaders; educate and inspire those who participate and provide quality training to individuals in the community.

Working with poor communities in Syracuse was extremely transformative. When we're just at the University, it's like we're in a bubble, not knowing what's going on around us.

The best portion was to take part in the learning process and initiate a journey to work with social impact in my country. Having a chance to participate in daily operations, strategic networking, and decision-making in the field of social change and philanthropy at the Gifford Foundation was a meaningful step towards my goal. I am also very grateful for the friendships that the experience provided me. I met wonderful people!

I have now decided to make a transition in my career and work to transform unequal social structures, particularly in the field of democracy and participation. I came back to Brazil relying on the potential of local actions to bring about long-term outcomes, focusing on deep systemic change.



FELLOWS MEET SYRACUSE HUMPHREY ALUMNI NEAR AND FAR

Fellows from all cohorts have experienced the benefits of connecting with alumni. This fall, there were a few opportunities for fellows to meet Syracuse Humphrey alums. The professional affiliation process and experience were common themes.

Andrijana Vojnovic (Serbia, 2012-2013) and **Barbara Barrios Dumanoir (Panama, 2019-2020)** reflected on their Humphrey experience during a meeting on Zoom during orientation in August. It was as fellows were just acclimating to the fellowship.

Khaled Al-Ajmi (Saudi Arabia, 2010-2011) reflected on ways to make the best of the Humphrey year and his PA at the IMF, which eventually became a career opportunity for him. He was able to meet fellows in person during the during the Global Leadership Forum in Washington DC in October.

And finally, **Magda Monteza (Panama, 2018-2019)** visited Maxwell in November. She re-connected with her host family **Angela and Alex Thor**, met with **Margaret Lane**, met with the fellows and attended a Peer to Peer session presented by Humphrey fellow **Ahmed Noor (Pakistan)**.

Many thanks to these and all alumni for staying connected in any number of ways and your willingness to share your experiences and perspectives!





2021 - 2022 Hubert H. Humphrey Fellowship Program



Fellow Reflections:

**JUAN
GOWLAND**

Yesterday, I finished my last class of the year at the Maxwell School of Syracuse University, and it was a great moment to think about this semester. The first feeling that came to my mind was reflecting about how thankful I am for living this experience.

The Hubert H. Humphrey Fellowship is about personal and professional development. It's about diversity and global leadership. It's about being curious and expanding your knowledge through global policies, integrating our national experiences.

Lastly, it is also about friendship. I would like to share this picture of our leadership forum in Washington DC, where 160 fellows from 91 different countries joined to discuss global policies and to exchange our life experiences.

I hope that everyone of us can help to build a better and more resilient world.

Juan Gowland is a 2021-2022 Humphrey fellow from Argentina. The original version was posted on LinkedIn in December.



HUMPHREY FELLOW ATTENDS INTERNET GOVERNANCE FORUM IN POLAND

Mphatso Gunda is a 2021-2022 Humphrey fellow from Malawi, where she is a Principal Systems Analyst at the Parliament of Malawi

I had a great opportunity to attend the IGF meeting in Katowice this year with the theme United Internet. This meeting was extremely beneficial because this year for the first time they incorporated the Parliamentarian to make them aware of issues that affect the internet and technology policies they need to be informed of, in order to drive the digital transformation.

I participated in a number of activities including:

- being a part of the team that worked with Members of Parliaments to ensure they understand the legislature and regulation of digital space (developed briefs)
- volunteering for the UN Secretariat, assisting them to handle the online participant as it was a hybrid meeting
- being one of the moderators for a session on meaningful digital connectivity and usability in developing countries
- participating in several other discussions including digital inclusion, digital public infrastructure, emerging regulation: Market Structure, Content, Data, and Consumer Rights and Protection, and inclusive Internet Governance Ecosystems and Digital Cooperation



The highlight for me as a Humphrey Fellow was to be able to network with so many high-level people. The information I shared set me apart and earned me recognition. For digital transformation (mainly digital inclusion), I presented the Internet backpack project that was introduced to me by Syracuse University School of Information Studies Professor Lee McKnight. With his permission, I presented this as one of the tools that could be used to reduce the digital divide and increase digital inclusion and meaningful connectivity. This drew a lot of audience and interest hence we are moving forward with a webinar on the internet backpack project with several African representatives, led by Professor McKnight this spring semester.

I was also a pioneer for the Parliamentarian track of the Internet Governance Forum and am eager to conduct full research on meaningful connectivity and data privacy with the supervision of Professor McKnight.

This all is a milestone in my professional development, as I have achieved a new level of networking powered by the skills and the engagements that are carried out during the Humphrey meeting and gathering. I made a lot of meaningful networks that will assist me in navigating my technology policy and digital transformation career.



SITE VISITS PROVIDE CONTEXT TO U.S. INSTITUTIONS

Site visits during the fall offered a glimpse at local government, innovation and a nonprofit serving the refugee community.

Onondaga County Executive Ryan McMahon and members of his executive team met with fellows Zoom to discuss how the county is financed and governed. He also reflected on response to the pandemic, the role county government played and lessons learned.

Fellows learned how the Center for New Americans, part of InterFaith Works, was gearing up early in the fall to assist newly arriving Afghans as part of the Afghan Placement Assistance Program. The Center is one of two area resettlement agencies.

They also discussed the university innovation and entrepreneurial ecosystem at Blackstone Launchpad on the Syracuse University campus and the many ways its members are focused on solving wicked problems.

At all these site visits, fellows gain (and provide) insights through questions and conversations and are one step that enable fellows to pursue professional goals and expand potential opportunities for networking, volunteering or professional affiliations.





FOOD BANK OF CNY OFFERS HANDS-ON LESSON IN VOLUNTEERING



Last spring was the first time fellows volunteered at the Food Bank of CNY. Given that experience, this year's cohort spent an afternoon at the food bank, packing boxes that would be distributed the following day. Along the way they learned about the importance of volunteers to help meet the increased need to provide food assistance for the surrounding 11-county region. That day fellows packed 6,000 pounds of food, enough to fill 240 boxes and provide 5,000 meals.



HOST FAMILY & FRIENDS ACTIVITIES OFFER SLICE OF LIFE

Fellows began their program year with our annual welcome picnic at Onondaga Lake Park. It's the first opportunity for them to meet the dedicated community members who are part of our Humphrey Family & Friends. It's also a chance to relax during orientation.

The connections continued in October with apple picking at Navarino's Orchard where fellows could experience the "u-pick" concept of agritourism. A side trip to Tinker's Falls did not disappoint!

Host families and friends also joined SUNY Oswego students to observe International Education Week with fellows.





SHARING CULTURES AT ASSOCIATE CAMPUS SUNY OSWEGO

Fellows travelled to the program's associate campus, SUNY Oswego, to meet students, staff, and faculty for 7-minute speed meetings, where groups of students sat at a fellow's table for a brief Q&A session before moving along to the next fellow. They also learned about SUNY, its structure, member campuses and public higher education from Ulises Mejias, director of the Institute for Global Engagement at Oswego.

In November, host families & friends joined SUNY Oswego students for an evening to commemorate International Education Week. Fellows gave brief presentations about their country or aspect of their culture and answered many insightful questions. There were personal stories, cultural touchpoints, history and more than one enticement to visit their part of the world.

CONNECTING WITH COMMUNITIES

Humphrey fellows spent the fall semester connecting both on- and off-campus during a variety of talks about their countries, culture, and professions. Syracuse Sunrise Rotary Club once again invited fellows to present during their early morning meetings. Some of these same fellows also presented to the Maxwell community during Peer to Peer. Both will continue in the spring. Fellows were also invited to speak in undergraduate classes both within Maxwell and the School of Information Studies (iSchool).



Juan Gowland
Argentina

Offered an informal talk about his journey of leadership development and how the Humphrey fellowship experience is an opportunity for expanding his purpose of change (Rotary)



Burhan Rasool
Pakistan

“8 Challenges in Pakistan’s Digital Transformation Journey” (Peer to Peer)



Marian Alvarado
Guatemala

Spoke about her country of Guatemala- its history, culture, and development challenges (Rotary). She also spoke to a class at the iSchool about digital transformation and internet access in Guatemala and Honduras.



Khalisa Shaverdiyeva
Azerbaijan

“Institutional Challenges to the Inclusion of Gender in Climate Policymaking in Azerbaijan” (Peer to Peer)



Ahmad Noor
Pakistan

“Afghanistan: Past Blunders and Future Challenges” (Rotary and Peer to Peer)



Wendpanga Dipama
Burkina Faso

Spoke with undergraduates about civil-military relations in West Africa and peacekeeping in Africa

Alumni Updates

2009-2010

NIMROD GOREN ISRAEL



Nimrod Goren (Israel) has joined the Maxwell School's Program for the Advancement of Research on Conflict and Collaboration (PARCC) as a non-resident faculty affiliate where he'll promote conflict resolution and peacebuilding with, as Nimrod stated, "new colleagues and old friends."

He has maintained ties to PARCC since his fellowship.

ROXANA SILVA CHICAIZA ECUADOR



Roxana Silva Chicaiza (Ecuador) is a co-author in a publication on participatory and collaborative strategy between public and social actors that develop mechanisms to promote the transparency and access to public information. It is an effort of the Ombudsman of Ecuador with the support the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).

This toolkit was designed with elements of open data, including transparency, collaboration, and participation that public officers, civil society, and citizens access to public information in the different institutions according with the Ecuadorian laws on transparency and access to public information and personal data protection.

The document has gender and multicultural perspectives to reach to more people who have access to this information at national and local levels.

Roxana is a human rights defender and engaged in actions that promote public policies to involve more citizens in public management because without information there is no civic participation.

The toolkit is available [here](#)



2013-2014

SAEED AHMED KASI PAKISTAN



Saeed Ahmed Kasi (Pakistan) reports that from 2018-2020, he was appointed to the federal government by the government of Balochistan as a Deputy Chief (Energy) in the Planning Commission of Pakistan where he worked on various aspects of Pakistan's energy sector, particularly on policymaking on the energy mix of the country. Presently, oil and gas are the primary sources of Pakistan's energy mix (about 80% of the total energy production of the country), while 13% of energy in the country is being produced by hydropower. The remaining share is produced by other renewable energy sources.

During his post he worked on data collection, forming a database of energy, the policy formulation for diversion of energy production from oil and gas to clean energy to alleviate the hazards of environmental pollution for the country. This clean/alternate energy policy aims to enhance the share of renewable energy in the national grid from the present 5%

to 25 % by the year 2025 and up to 30% by 2030.

After the completion of his three years deputation, he re-joined the government of Balochistan and is currently serving as Executive Officer (Finance & Accounts) in the Services & General Administration Department where he recently spent a month in the province working on audit and account matters of various districts.

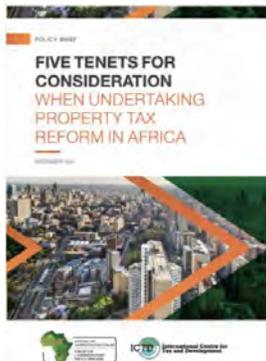
2015-2016

ANDRÉ IL EMMANUEL NDJALLÉ CAMEROON



André Il Emmanuel Ndjallé (Cameroon) presented “Land Tax and ITC: For an improvement of the Land Tax Assessment in Cameroon” during the 6th African Tax Research Network (ATRN) held in Nairobi, Kenya in September. He also is a contributor to the Land Tax assessment in Africa publication.

Click [here](#) to view



KOKOU AMOUZOU TOGO



Kokou Amouzou (Togo) promoted to Chief Information Officer for the national health insurance company, who received ISSA (International Social Security Award) good practice distinction after submitting he wrote entitled, “The Cloud supports INAM’s digital strategy: Developing e-services for insured persons and health facilities.”



2016-2017

JONES BETTO CENTRAL AFRICAN REPUBLIC



Jones Betto (Central African Republic) was among those recognized by the U.S. Department of State and Ambassador Lucy Tamlyn for outstanding customer service provided for the internet service to the American Embassy in Bangui. He is pictured with an Embassy staff representative. (image supplied by Jones Betto)

OLGA FORIĆ & SYED WASIQ ABBAS RUSSIA & PAKISTAN



Olga (Grishina) Forić (Russia) writes about a recent evening meeting with **Syed Wasiq Abbas (Pakistan)**: Just wanted to provide an update that our Humphrey cohort of 2016-2017 is staying in touch. Recently Wasiq, his wife Zehra and their sons Raiyan and Wali welcomed me, Sasha and our son Christopher at their Sydney home. We had a great time over traditional Pakistani dinner while remembering our unforgettable Humphrey experience in Syracuse.

2017-2018

NICHOLAS PICHAY PHILIPPINES



FOR HUMPHREY ALUM NICOLAS PICHAY, ALL THE WORLD'S A STAGE

When **Nicolas Pichay** arrived in Syracuse as part of the 2017-18 Humphrey Fellowship cohort, “Hamilton: An American Musical,” was a hot ticket on Broadway. It took Pichay six months to get tickets to the Tony Award and Pulitzer Prize winning show by Lin-Manuel Miranda.

The popular musical tells the story—in a very modern way—of American founders including Alexander Hamilton, the main author of 85 anonymous essays known as the Federalist Papers, which urged ratification of the proposed U.S. Constitution and a strong central government.

Pichay, a lawyer who heads the Senate Legislative Research Service of the Philippines, had been following 2016 presidential candidate Rodrigo Duterte’s campaign promise to shift the country to a federalist system. That fueled Pichay’s interest in studying U.S. federalism as a Humphrey fellow at the Maxwell School. “I wanted to understand the relationship between the U.S. and Philippines,” he said. “I kept looking at stuff that had an overlap with America: pictures, text, the forms of government, the culture.”

His Humphrey year research informs “Lapulapu, Ang Datu ng Mactan,” a musical Pichay wrote about a 16th-century Filipino hero. The show, presented Oct. 24 at Manila Metropolitan Theater, was part of the Philippines’ commemoration of the 1521 Battle of Mactan and the arrival of Christianity in the country. The indigenous leader Lapulapu, a symbol of Filipino resistance, is remembered for defeating the forces of Ferdinand Magellan, who was killed in the battle.

The show played to an empty

theater and was broadcast live and streamed on the theater’s Facebook page. A review in Philippines’ BusinessMirror called it a “subversive and reflexive” story that “shows us how to decolonize our past.” The show, the review continued “triumphs over impositions from intellectuals whose perspectives remain beyond our control and etched in a monolithic history many are not brave enough to question.”

The story, Pichay said, highlights the victory of a local leader over Magellan. It’s also a commentary urging people to discover new worlds and to listen to their higher calling. Like “Hamilton,” “Lapulapu” raises questions about how history shapes a country’s understanding of issues like colonialism, national memory and cultural identity.

Although Pichay stuck to the version of history most Filipinos know, he added people to the script and re-wrote the lyrics of a popular folk song. The latter, he said, “is the perfect musical metaphor to explain Lapulapu’s reaction to Western domination.”

“Lapulapu” also illustrates Pichay’s ability to pursue two seemingly divergent paths: an analytical law career and his creative and artistic side. “We can incorporate both into our thinking,” he said. “It’s a better way of understanding life.”

2018-2019

ANTON SHEVCHENKO UKRAINE

Throughout the last two years, **Anton Shevchenko (Ukraine)** has been involved in a number of initiatives with the United Nations Development Programme (UNDP) in Ukraine. He coordinated a group of advisers within the crisis management

task force under the Office of the Prime Minister of Ukraine developing COVID-19 recovery sectoral strategies, advised on risk governance in the Eastern Conflict Area and on disaster recovery in the country’s west hit by a Carpathian rivers’ flooding in 2020. Anton has eventually led a UNDP’s project at the nexus of disaster risk reduction and climate change adaptation consolidating the nation’s commitments ahead of the 2021 UN Climate Change Conference.



Anton Shevchenko delivering an awareness-raising session on Sustainable Development Goals for the emergency management practitioners in Chernivtsi in Ukraine’s western border region; September 2021

FRANCIS WAU PAPUA NEW GUINEA



Francis Wau (Papua New Guinea), shared this photo memory and reflection from his time with colleagues in the Humphrey Fellowship program:

“You don’t need to study the world map to know the world. Only interacting with many different people who are inhabitants of this world gives you a better perspective of how

and what the world is. I am with my lovely friends who are also high career professionals in their respective fields. Together, we make this world a better place to live.”

Among Humphreys pictured with Francis are fellow Syracuse cohort members **Lala Zinkevych (Ukraine)**, **Su Wang (China)**, and **Magda Monteza (Panama)**.

HUANG HA VIETNAM



Huong Ha (Vietnam) is a Chevening Scholar at SOAS, University of London, to pursue a master's degree in Media in Development. She began the program in September.

MAGDA MONTEZA PANAMA



Magda Monteza (Panama) visited Syracuse in November, meeting with fellows and sharing her experiences as a fellow. She emphasized

the importance of networking early to better secure a PA. Magda also recalled her experience attending Enhancement Workshops and their value both as professional development opportunities and to network with fellows from other campuses.

In addition to meeting with fellows and staff, she spent time with her host family and connected with a 2018-2019 American University Humphrey alum now pursuing a degree at the law school at Syracuse.

Magda is pursuing a doctorate degree in Panama, with a research focus on how governance can lead to innovative transformation. She is a strategic planning and governance specialist at the Ministry of Government and currently collaborating with the Covid vaccination tracking and quality team.

MAVERICK BOEJOEKOE SURINAME



Mavrick Boejoekoe (Suriname) was a featured panelist during a webinar on post-pandemic development in the Caribbean, “A Region in Transition: Building a Post-Pandemic Economy in the Caribbean.”

2019-2020

MARCO KONOPACKI BRAZIL



Marco Konopacki (Brazil)

finished his PhD in political science on Collective Intelligence and Democracy at Universidade Federal de Minas Gerais. During his fellowship experience, Syracuse University was an important platform to build part of his research on public participation and policymaking. Marco earned achieved the Certificate of Advanced Studies in e-Government Management and Leadership at Maxwell and had the opportunity to collaborate with many Maxwell's faculty members such as Tina Nabatchi, Julia Carboni, Catherine M. Gerard, Steven Lux, and Sean O'Keefe. He also was responsible for the digital transformation of Niteroi (a city in the Rio metro area) where he led his team in the move to an e-administration/paperless office in Niteroi. This video, which the mayor took to COP26, highlights this transformation.

Click [here](#) to view



2020-2021

PIYABELAN BOUYO TOGO



Piyabelan Bouyo (Togo) participated in a meeting with Prime Minister Victoire Tomégah-Dogbé, along with the Director General of the implementation body of the Millennium Challenge Account (OMCA-Togo), Jeanne Ngame Bougonou. The Director General presented a status update on the implementation of the Threshold program in the telecommunication and land reform sectors.

Togo has been a beneficiary of the U.S. government's Threshold program through the Millennium Challenge Corporation (MCC) since 2018. This \$35M (USD) program primarily involves two projects, telecommunications and land reform. The four-year implementation began in November.

To oversee these projects within the agreement with the MCC, the Millennium challenge account (OMCA-Togo) has been created. Piyabelan is ICT Project Director at OMCA-Togo/ Millennium Challenge Account-Togo. ([click here](#) to view)

(images supplied by Piyabelan Bouyo)

SYRACUSE OFFERS 10TH EDITION OF CRISIS MANAGEMENT ENHANCEMENT WORKSHOP



The Syracuse Humphrey program was selected by IIE to continue its “Leadership and Governance During Times of Crisis” Humphrey Enhancement Workshop in February and March of 2022. The workshop will be offered twice and will be led by Keli Perrin, Managing Director, Institute for Security Policy and Law (SPL), School of Law, Syracuse University. Given the flexibility necessitated by the pandemic and as of the newsletter publication deadline, the first workshop will be offered virtually. It’s hoped the second date will be able to be in-person. Details of the workshop will be in the summer edition of the newsletter.



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