Preparging Leaders for a Global Community

Ranked No. 1 graduate school of public affairs

Flexible programs designed for midcareer professionals

Strong international presence

Dedicated, accomplished, and accessible faculty

Loyal and active alumni

Executive Master of Public Administration (EMPA)

Executive Master of International Relations (EMIR)

Executive Training Programs

Certificates of Advanced Study
A Tradition of Leadership

Governments, ministries, NGOs, and organizations around the world have experienced firsthand the benefits of the Maxwell School of Citizenship and Public Affairs at Syracuse University. The School, founded in 1924, was the first in the United States to offer graduate professional education in public administration and has been ranked No. 1 by *U.S. News and World Report* since the rankings began.

Created in 1964, the Maxwell School’s Executive Education program offered one of the nation’s first midcareer degrees in public administration. More than 10,000 professionals have completed the School’s executive master’s and training programs. The Maxwell School’s diverse, international, and highly collaborative atmosphere encourages cross-cultural learning among students and faculty, scholars, and practitioners.

“Making a positive impact on the lives of others — that mission is what distinguishes a Maxwell education. Our collective commitment to improving the communities and world around us is deeply engrained across every department in the School. You will find it in our values, our place, and the work we undertake around the world.”

David M. Van Slyke
Dean, Maxwell School

“Professors are always ready to challenge students to go further in their reasoning, arguments, and ideas. It is only natural that Maxwell graduates become the best of the best. The level of commitment is amazing.”

Kristine Jaunzene ‘13 EMPA
CAS (LNGO and Conflict Resolution)
Latvia

**SYRACUSE UNIVERSITY**

**Founded**  Officially chartered in 1870 as a private, coeducational institution.

**Chancellor**  Kent Syverud, 12th Chancellor and President.

**Main Campus**  Syracuse, located in the heart of Central New York, is a mid-sized city within easy driving distance of Toronto, Boston, Montreal, and New York City.

**Extended Campus**  SU offers a rich mix of academic programs, alumni activities, and immersion opportunities in numerous centers in the U.S. and around the globe, including major hubs in New York City, Washington, D.C., and Los Angeles.

**Enrollment**  Approximately 21,000, including 6,000 in graduate and law schools.

**Demographics**  The student population represents all 50 U.S. states and 123 countries.

**Faculty**  Tenured/tenure-track, 910; full-time nontenure-track, 240; part-time non-tenure-track, 551.
The Executive Master of Public Administration (EMPA) at Syracuse University’s Maxwell School prepares managers for the challenges of leading organizations in the public and nonprofit sectors in the midst of dynamic global change. The degree is designed to assist midcareer professionals in identifying and filling current gaps in their skills or knowledge, preparing for future management and policy challenges, or refocusing their career plans.

A Flexible and Individualized Program
The 30-credit EMPA degree can be completed in one calendar year or on a part-time basis. The flexible master’s format, with three core courses and seven electives, allows students to tailor the curriculum to their professional and organizational needs. Areas of study include:

- International Development
- Environmental Policy and Administration
- Technology and Information Management
- Public and Nonprofit Management
- International and National Security Policy
- State and Local Government
- Financial Analysis and Management
- Social Policy

Concurrent Certificate Options
Along with the EMPA degree, students may deepen their knowledge in a specialized field by concurrently pursuing a Certificate of Advanced Study (12–15 credits) in the following:

- Conflict Resolution
- Leadership of International and Non-Government Organizations
- E-Government Management and Leadership
- Health Services Management and Policy
- Post-Conflict Reconstruction
- Security Studies
- Public Infrastructure Management and Leadership
- Environmental Decision Making

Dual Degrees
Many professionals utilize the opportunity to earn a second degree concurrently with their EMPA, notably the Executive Master of International Relations. Qualified midcareer students may earn the EMPA/IR dual degree by completing a total of 51 credits.

Application Requirements
Applicants are expected to have at least seven years of mid-level professional experience, including management responsibilities that demonstrate increasing levels of supervision of projects and personnel.


No GREs are required. The admissions committee considers the unique characteristics and experience of each applicant.

www.maxwell.syr.edu/exed
The Executive Master of International Relations (EMIR) at Syracuse University’s Maxwell School focuses on the global arena, highlighting the opportunities and challenges facing leaders in a dynamic, international environment. The interdisciplinary program attracts diverse professionals from NGOs, government ministries, U.S. agencies, and a variety of nonprofit and private organizations.

A Flexible and Individualized Program
The 30-credit EMIR degree can be completed in one calendar year or on part-time basis. The flexible master’s format allows students to tailor the curriculum to their professional and organizational needs, and to develop expertise in one of the following career tracks:

- Global Markets
- Global Development
- Foreign Policy
- Negotiation and Conflict Resolution
- Global Security
- Transnational Organizations and Leadership
- Foreign Policy and Leadership
- Negotiation and Conflict Resolution

Additionally, students select a geographic focus on Africa, Asia, Europe, Latin America, or the Middle East.

Concurrent Certificate Options
Along with the EMIR degree, students may deepen their knowledge in a specialized field by concurrently pursuing a Certificate of Advanced Study (12–15 credits) in the following:

- Conflict Resolution
- Leadership of International and Non-Government Organizations
- Public Infrastructure Management and Leadership
- E-Government Management and Leadership
- Health Services Management and Policy
- Post-Conflict Reconstruction
- Security Studies
- Public Administration (EMIR only)
- Environmental Decision Making

Dual Degrees
Many professionals utilize the opportunity to earn a second degree concurrently with their EMIR, most notably the Executive Master of Public Administration (EMPA). Qualified midcareer students may earn the EMPA/IR dual degree by completing a total of 51 credits.

Application Requirements
Applicants are expected to have at least seven years of mid-level professional experience, including management responsibilities that demonstrate increasing levels of supervision of projects and personnel; and to demonstrate proficiency in a second language.

Minimum TOEFL score for unconditional admission are 92-93 (Internet-based test), 580 (written test), 237 (computer-based test). IELTS: 65.

No GREs are required. The admissions committee considers the unique characteristics and experience of each applicant.

www.maxwell.syr.edu/exed
Syracuse University’s Maxwell School offers numerous certificate options for midcareer professionals either as an alternative to the Executive Master of Public Administration (EMPA) or Executive Master of International Relations (EMIR) program, or in tandem with a master’s degree. Students may earn a Certificate of Advanced Study, which requires 12–15 credits, on a full-time basis over one semester or on a part-time basis according to their needs and schedule. Earning a certificate allows students to develop deeper expertise in a specialized area relevant to their careers.

**Stand-Alone Certificates**

Senior level officials find stand-alone certificates an ideal match for their advanced study needs as these certificates can be earned in one semester, without the time commitment of a master’s degree. In addition, stand-alone certificates can be pursued with full- or part-time study.

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<th>Certificate Program</th>
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<td>Public Administration</td>
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<td>Leadership of International and Non-Government Organizations</td>
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<td>E-Government Management and Leadership</td>
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<td>Public Infrastructure Management</td>
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<td>Leadership (15 credits)</td>
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<td>Conflict Resolution</td>
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<td>Health Services Management and Policy</td>
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For more information about our graduation rates, the median debt of students who completed the program, and other important information, please visit [www.maxwell.syr.edu/exed/certificates/disclosure](http://www.maxwell.syr.edu/exed/certificates/disclosure).

**Concurrent Certificates**

Students in the EMPA and EMIR graduate programs may pursue concurrently a Certificate of Advanced Study in:

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Being a career civil servant in India with more than 20 years’ experience, I was looking for a short course to upgrade my skill set in handling modern-day problems while delivering public services. The Maxwell School provides diversified interdisciplinary programs in public administration that are highly relevant to my assignments.”

Kishan Sharma ’14 CAS
(Public Administration)
India
Created in 1964 as one of America’s first midcareer programs in public administration, Executive Education at the Maxwell School offers graduate education, customized training and development, and capacity-building programs — all tailored to meet the needs and goals of today’s professionals.

A hallmark of Executive Education is its international, collaborative atmosphere, which encourages cross-cultural learning among students and faculty. Nearly half of the participants in Executive Education programs come from outside the United States, representing 18–20 countries annually.

Programs include the Executive Master of Public Administration (EMPA), Executive Master of International Relations (EMIR), specialized certificates of advanced study, and the Maxwell Visiting Scholars Program, which attracts officials from around the world for self-paced education and research. Executive Education’s training programs serve a wide array of U.S.-based and international NGOs, public sector organizations and agencies, and universities. Significant partners include the governments of India, the government and leading universities of China and Korea, and the U.S. Department of State’s Hubert H. Humphrey Fellowship and Middle East Partnership Initiative. Other governments from around the globe are also valued partners.

Graduate students and midcareer professionals alike benefit from the Maxwell faculty’s cutting-edge research into real-world issues, which allows theory to be put into practice.

“My Executive Education students and training participants energize the Maxwell School with an abundance of professional experience and a rich array of global perspectives. They are an invaluable part of who we are as an institution. Our main job is to connect their real-world problems to the evidence-based insights our faculty have to offer in return.”

Steven Lux, Director, Executive Education Program
The more than 150 members of the Maxwell School faculty are distinguished for not only their research and publications but their excellence in teaching and dedication to students. Maxwell’s unique mix of programs in public affairs and in the social sciences (anthropology, economics, geography, history, political science, and sociology) brings together experts in diverse fields in an atmosphere of exchange and collaboration.

To nurture interdisciplinary projects, Maxwell hosts ten research centers, each focused on a topic within public affairs, in which professors often work side by side with students. Faculty members in public administration and international affairs are known for their groundbreaking research in such areas as public management and policy analysis, international development and emerging markets, NGO leadership, nonprofit management, public/private partnerships, collaborative governance, social media in the public sector, and e-government.

Along with renowned scholars, the Maxwell faculty includes senior practitioners who have held positions such as Deputy Secretary of State, director of the United Nations World Food Programme, and administrator for NASA. Regardless of their backgrounds, Maxwell professors are remarkably engaged and accessible to students inside and outside the classroom — both while students are pursuing their degrees and as they advance in their careers.

“For me, teaching is about empowerment, equality, and engagement. I ask students to participate actively, to respect competing or conflicting ideas, to engage in critical and informed dialogue, and to be willing to amend their positions in light of new information and more persuasive arguments. This environment in the classroom enables us all to learn from each other.”

Tina Nabatchi, Associate Professor, Public Administration and International Affairs
“The interaction with students from other cultures is what makes the difference, and the Maxwell School has a spectrum of students from all around the world. I learned to think the way other students thought and to stand in other people’s shoes, and that is the best way to do public policy.”

Sofia Greco ’13 EMPA
Argentina
Inside the main entrance to Maxwell Hall stands a life-size sculpture of first American president George Washington, framed by an excerpt from the oath of Athenian citizens that is well known to generations of Maxwell School alumni:

“We will ever strive for the ideals and sacred things of the city, both alone and with many; we will unceasingly seek to quicken the sense of public duty; we will revere and obey the city’s laws; we will transmit this city not only not less, but greater, better and more beautiful than it was transmitted to us.”