



*F. WILLIAM SMULLEN, DIRECTOR*  
*MAXWELL SENIOR FELLOW IN NATIONAL SECURITY*

*Maxwell School of Citizenship & Public Affairs*

**Syracuse University**

**ANNOUNCEMENT OF THE SPRING 2017 NATIONAL SECURITY STUDIES  
MANAGEMENT COURSE**

APRIL 23 – MAY 5, 2017  
Maxwell School  
Syracuse University

The dates of the next two-week National Security Studies Program will be April 23-May 5, 2017 here on the campus of Syracuse University at the Maxwell School. The curriculum of this executive education program will include everything from issues involving foreign policy, intelligence, terrorism/counterterrorism, management, leadership, homeland security, global economics, and trouble spots around the world to an array of current challenges facing the nation. This course will specifically focus on a wide spectrum of leader development competencies.

Our spring 2016 two-week course had 45 distinguished guest speakers. The format included lectures, discussions, simulations and case studies. The agenda was tailored to meet the emerging issues and ever-changing demands of national security. We are committed next spring to providing senior executives with similar strategic insights necessary to help them successfully navigate these challenging times.

The cost of the program is \$10,000 for each attendee. That covers room, board, tuition, group transportation and materials once they arrive. Transportation to and from Syracuse is at the expense of each participant. We have 55 seats available and there is no limit as to the number each agency or organization can send. Personnel at the ranks of 06/GS15, as well as Flag and General Officers, SESs, or those of a non-defense equivalent status, are welcome.

Please visit our web-site at [www.nss.edu](http://www.nss.edu) for more information or to register for this course. If you have any questions, please feel free to contact the Director, Bill Smullen, at: [bsmullen@maxwell.syr.edu](mailto:bsmullen@maxwell.syr.edu), 315-443-7099 or Senior Administrator Sue Virgil at: [smvirgil@maxwell.syr.edu](mailto:smvirgil@maxwell.syr.edu), 315-443-9920.

## Testimonials NSMC-15

*“I just want to say I have attended approximately six “General Officer Courses” sponsored by the National Guard Bureau at Harvard (3), University of Tennessee, George Washington University, and the George C. Marshall Center in Garmisch, Germany. Your NSS course at the Maxwell School of Syracuse University is the finest and most rewarding of all I have attended. Administrative support, quality and knowledge of presenters, food and beverage, social events, and the genuine caring for your course and your students. Simply the best!”*

*--NSMC 2015 Participant*

*“This is the best course in my military career that I have been to. Thank you.”*

*--NSMC 2015 Participant*

*“Spectacular course, world-class speakers and presentations. An absolute must for senior-level leaders in all walks of life: military, academia, Defense, State, industry, government.”*

*--NSMC 2015 Participant*

*“The past two weeks have been a very positive experience, both professionally and socially. Thank you and your entire team for all that you did to make that possible. First class in every respect! Keep up the great work.”*

*--NSMC 2015 Participant*

*“Bill and Sue are the heart and soul of his program. They work like a true team and naturally fill in any gaps the other may have—no matter the task. Outstanding course and line-up of briefers. I thank them both for full-court effort they bring to the program.”*

*--NSMC 2015 Participant*

*“The course was first-class in every way. I appreciate all of the attention and extra work put in by the staff and faculty. I will recommend this course to my peers.”*

*--NSMC 2015 Participant*

*“Logistics—this was incredibly well done. That takes a lot of planning and effort. You guys did it all. A first-rate course. Keep up the good work.”*

*--NSMC 2015 Participant*