MASTER OF ARTS IN INTERNATIONAL RELATIONS

2019-2020
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WELCOME

August 22, 2019

On behalf of the Department of Public Administration and International Affairs, I welcome you to the Maxwell School. We are delighted that you decided to join us for advanced graduate training in international relations and look forward to meeting you in the classroom and informally in the Maxwell complex.

This Master’s Handbook describes program requirements, specialized career tracks and course offerings, and should provide answers to most of your questions about graduate work at Maxwell in the International Relations program. The program website has the most up-to-date information available at http://maxwell.syr.edu/paia/degrees/MA_in_International_Relations.

Our faculty and staff are always available to answer any questions not covered in this Handbook or on the website. Please feel free to talk with us as you plan your academic schedule and begin your studies.

The Maxwell School, with its multidisciplinary faculty, diverse and exceptionally high quality student body and alumni network, and excellent facilities, offers the perfect environment for graduate education in international relations.

Graduates of our programs serve in a wide range of leadership, management, policy, and advocacy positions in governments, non-governmental organizations, and in the private sector around the world.

At Maxwell, you will work with the highest quality faculty and staff and learn in a supportive environment that prepares you for the challenges that lie ahead.

Again, welcome to the Maxwell School and the Department of Public Administration and International Affairs.

Best wishes for success in your graduate studies!

Robert Bifulco
Associate Dean and Chair
Department of Public Administration and International Affairs

Stuart Brown
Vice-Chair and Professor of Practice
Director, MAIR
Department of Public Administration and International Affairs
# INTERNATIONAL RELATIONS CALENDAR

## FALL 2019

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Relations Orientation</td>
<td>Aug. 22-23</td>
</tr>
<tr>
<td>First Day of Classes</td>
<td>Aug. 27</td>
</tr>
<tr>
<td>Labor Day (University closed)</td>
<td>Sep. 3</td>
</tr>
<tr>
<td>Registration for Spring Classes</td>
<td>Nov. 7</td>
</tr>
<tr>
<td>Thanksgiving Break (No classes)</td>
<td>Nov. 18-25</td>
</tr>
<tr>
<td>Last Day of Classes</td>
<td>Dec. 7</td>
</tr>
<tr>
<td>Reading Days</td>
<td>Dec. 8, 9, 11 (am), &amp; 13 (am)</td>
</tr>
<tr>
<td>Final Exams</td>
<td>Dec. 10, 11 (pm), 12, 13 (pm), &amp; 14</td>
</tr>
<tr>
<td>Last Day of the Semester</td>
<td>Dec. 14</td>
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## SPRING 2020

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<tr>
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<tbody>
<tr>
<td>Winter Intersession 2019</td>
<td>Jan. 2-11</td>
</tr>
<tr>
<td>First Day of Classes</td>
<td>Jan. 14</td>
</tr>
<tr>
<td>Martin Luther King Jr. Day (University Closed)</td>
<td>Jan. 21</td>
</tr>
<tr>
<td>Spring Break (No Classes)</td>
<td>Mar. 10-17</td>
</tr>
<tr>
<td>Registration for Summer Classes</td>
<td>Mar. 20</td>
</tr>
<tr>
<td>Last Day of Classes</td>
<td>Apr. 30</td>
</tr>
<tr>
<td>Reading Days</td>
<td>May 1, 4 &amp; 5</td>
</tr>
<tr>
<td>Final Exams</td>
<td>May 2, 3, 6, &amp; 8</td>
</tr>
<tr>
<td>Last Day of the Semester</td>
<td>May 8</td>
</tr>
<tr>
<td>University Commencement Weekend</td>
<td>May 11 &amp; 12</td>
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## SUMMER 2020

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<td>Summer Global Programs and Maymester Courses</td>
<td>May 13-Aug. 9</td>
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<tr>
<td>Memorial Day (University closed)</td>
<td>May 27</td>
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<tr>
<td>Independence Day (University closed)</td>
<td>Jul. 4</td>
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## FALL 2020

<table>
<thead>
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<tbody>
<tr>
<td>First Day of Classes</td>
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<tr>
<td>Thanksgiving Break (No classes)</td>
<td>Nov. 24-Dec. 1</td>
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<tr>
<td>Last Day of Classes</td>
<td>Dec. 6</td>
</tr>
<tr>
<td>Reading Days</td>
<td>Dec. 7, 8, 10 (am), &amp; 12 (am)</td>
</tr>
<tr>
<td>Final Exams</td>
<td>Dec. 9, 10 (pm), 11, 12 (pm), &amp; 13</td>
</tr>
<tr>
<td>Last Day of the Semester</td>
<td>Dec. 13</td>
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MASTER OF ARTS IN INTERNATIONAL RELATIONS (MAIR)

A globally networked world requires innovative international policy professionals. Through the Master of Arts in International Relations (MAIR), the Maxwell School seeks to prepare the next generation of professionals to meet this need.

More than 1,500 Maxwell School alumni serve at all levels of the international system. This includes roles within the United Nations, national diplomatic corps, and the international policy establishment, as well as in careers in transnational non-governmental organizations and the international private sector.

The Maxwell School provides students with a strong foundation needed to make a lasting contribution in the international relations field. The program combines academic training in international relations with professional preparation for the international public, non-profit and private sectors.

The following pages detail the MAIR requirements, signature coursework, and career track options.

Core Coursework (16 credits)

The core coursework for the MAIR provides students with foundational knowledge of international affairs, quantitative and qualitative skills, as well as the analytic, presentational, and writing abilities needed for success in any international career. All MAIR students must demonstrate proficiency in the following competencies:

- International Affairs Theory and Practice
- Statistical and Economic Analysis
- Research Methodology and Evaluation
- Management of International Programs and Staff
- International Negotiation and Crisis Response

The department continually updates the listing of courses fulfilling these requirements. The offerings approved as of the beginning of the 2019-2020 academic year can be found on the MAIR planning form in this handbook.

Signature Coursework (3 credits)

As an interdisciplinary field, international relations draws upon different perspectives to address emerging global challenges. The signature courses draw on the strengths of the Maxwell School’s social science departments to enrich student thinking through anthropological, economic, geographic, historical, and political science perspectives.

All students complete one of the following signature courses.

- PAI 707: Culture in World Affairs
- PAI 716: Economic Dimensions of Global Power
- GEO 606: Development and Sustainability
- HST 645: History of International Relations
- PSC 783: Comparative Foreign Policy
Career Track Coursework (12 credits)

While the core coursework provides a foundation in the skills needed for success in international relations, students must also develop subject-matter expertise relevant to their career goals.

The career track provides substantive knowledge through the completion of four courses (12 credits) within one of the following tracks:

1. International Political Economy: Finance, Trade and Migration
2. Peace, Security and Conflict
3. Governance, Diplomacy, and International Organizations
4. Development and Humanitarian Assistance
5. Regional Concentration (Africa, Asia, Europe and Eurasia, Latin America, Middle East and North Africa)

Each career track draws on the interdisciplinary strengths of the Maxwell School’s social science departments. To position themselves for professional success, students should explore interdisciplinary coursework and complete an internship that aligns with their career track.

Elective Coursework (9 credits)

The remaining nine credits of coursework are elective credits, drawn from across the Maxwell School’s social science graduate departments and the broader graduate course offerings at Syracuse University.

Global Internship Requirement

To bridge theory and practice in international affairs, MAIR students must complete a required global internship. This internship provides the opportunity to apply academic skills in a professional setting and to gain the field experience needed for post-graduate careers.

All students must complete at least one three-credit internship under the supervision of a Syracuse University faculty member. Students entering the program in August 2019 will complete their internship during summer or fall of 2020.

A global internship should fulfill the following criteria:

- It should have a close link with the student’s selected career track.
- The selected organization or position should have an international focus.

To ensure that an internship fulfills this requirement, students should consult the Global Programs Coordinator for individualized advice.
Second Language Proficiency

All students must demonstrate knowledge of a second modern language at the advanced intermediate level”.¹

Upon matriculating, students will identify the language used to fulfill this requirement. Students without two years of formal language instruction should inquire about alternative ways to demonstrate proficiency with the Associate Director, Student Services.

Students may pursue graduate language study in order to meet the requirement and can count up to six credits of graduate language study toward the MAIR, counted as electives.

Typical MAIR course schedule

The MAIR can be completed in 16 months of full-time study, with two semesters on Syracuse University’s campus and a summer and fall semester off-campus. Students entering in 2019 should complete their studies in December 2020.

During the semesters on campus, students complete 24 credits of coursework, focused on core course requirements and initial career track studies. While off-campus, students complete 16 credits of remaining career track and elective coursework.

MAIR Completion requirements

The MAIR degree requires the completion of 40 credits of graduate coursework, at least 34 of which must be Maxwell School coursework.² Students will fulfill all of the course requirements listed above and maintain a 3.0 grade point average.

¹ The Department of Public Administration and International Affairs considers the advanced intermediate level met through the completion of four semesters of university-level language study.

² These courses carry a departmental prefix of a Maxwell School social sciences department (e.g. PAI, PSC, or HST).
## Core Coursework

**IR Theory & Practice**
- PAI 710: International Actors & Issues (F)

**Statistical Analysis**
- PAI 721: Introduction to Statistics (F)
- PSC 693: Introduction to Quantitative Political Analysis (F)
- ECN 521: Economic Statistics (F)

**Economic Analysis**
- PAI 720: Economic Principles for International Affairs (F)
- PAI 723: Economics for Public Decisions (F)
- ECN 601: Survey of Microeconomic Theory (F)

**Research Methodology & Evaluation**
- ANT 681: Ethnographic Techniques (Sp)
- ECN 522: Econometrics (Sp)
- PAI 705: Research Methods for International Relations (Sp)
- PAI 722: Quantitative Analysis (Sp)
- PRL 611: Public Relations Research (Sp)

**Signature Course**
- Choice of Signature Course:
- PAI 762: International Management & Leadership (F/Sp)
- PAI 763: NGO Management in Developing & Transitional Countries (Sp)
- PAI 706: International Relations Capstone Simulation

### Career Track
1)  
2)  
3)  
4)  

### Elective Coursework
1)  
2)  
3)  

### Total Credits
40
INTERNATIONAL RELATIONS CAREER TRACKS

International Relations Career Track Descriptions

The following pages offer brief descriptions of the five international relations career tracks, identify Maxwell School faculty who instruct courses and conduct research associated with each of the tracks, list courses for each track, and provide examples of careers held by international relations alumni.

The Maxwell School of Syracuse University offers five major sub-fields within the broad framework on international relations.

1. Development and Humanitarian Assistance
2. Governance, Diplomacy, and International Organizations
3. International Political Economy: Finance, Trade and Migration
4. Peace, Security and Conflict
5. Regional Concentration (Africa, East Asia and South Asia, Europe and Eurasia, Latin America, Middle East and North Africa)

Please consult the department if you have questions on whether a particular class fulfills a career track requirement.

Relationship Between Career tracks and signature courses

Students must complete one signature course for the MAIR degree. Students can take a second signature course towards a career track. The following list illustrates the career tracks linked with each signature course.

- GEO 606: Development and Sustainability (Fall)  IPE, DHA
- HST 645: History of International Relations (Spring)  PSC, GDIO
- PAI 707: Culture in World Affairs (Fall)  PSC, DHA, REG
- PAI 716: Economic Dimensions of Global Power (Fall)  IPE, DHA
- PSC 783: Comparative Foreign Policy (Spring)  GDIO

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3 Departments at Syracuse University are represented in the following pages by the following abbreviations: Anthropology (ANT), Geography (GEO), College of Law (LAW), Economics (ECN) Political Science (PSC), Public Administration and International Affairs (PAI), and Sociology (SOC)

4 Faculty and courses identified with an asterisk are part of the Maxwell-in-Washington program.

5 Please note that a course can count as either a career track course or a signature course.
DEVELOPMENT, DEMOCRACY AND HUMANITARIAN ASSISTANCE (DHA)

The international community has made great strides in reducing poverty and improving livelihoods around the world. Despite this progress, exemplified by the success of the UN Millennium Development Goals, much more can alleviate human suffering and create the conditions for economic opportunity.

To confront a world with a growing population, affected by man-made and natural disasters, the Development and Humanitarian Assistance career track prepares students to support international development and humanitarian operations. Students completing this career can develop and implement new approaches to address these challenges.

This track draws on the Maxwell School’s experience in program management and evaluation, pairing this with technical skills in program and project design, as well as the cultural and regional understanding needed to ensure that relief programs are appropriate to the targeted environment. Course offerings focus on health, education, environmental sustainability, state-building and democratization, social change, economic growth, humanitarian assistance, and the political and cultural context of these operations.

Career Track Faculty
John McPeak, (PAIA) Advisor
- Jeb Beagles (PAIA)
- A. Peter Castro (ANT)
- Erin Hern (PSC)
- Masood Hyder (PAIA)
- Melinda Kimble (PAIA)*
- Steven Lux (PAIA)
- Deborah Pellow (ANT)
- Robert Rubinstein (ANT)
- Farhana Sultana (GEO)
- Erol Yayboke (PAIA)*

Hans Buechler (ANT)
- Constance Freeman (PAIA)*
- Azra Hromadzic (ANT)
- Jok Madut Jok (ANT)
- Audie Klotz (PSC)
- Devashish Mitra (ECN)
- Tom Perreault (GEO)
- Sabina Schnell (PAIA)
- Simon Weschle (PSC)
- Farhana Sultana (GEO)

Core Course Recommendations

Development, democracy, and humanitarian assistance work requires an understanding of changing conditions on the ground, the ability to work at the non-governmental, intergovernmental, and international level, understand how to use economic and statistical analysis to assess the policy impact of interventions, and conduct research to support programming or policy analysis.


- Management of Programs and Staff: PAI 762: Challenges of International Management and Leadership or PAI 763: NGO Management in Developing and Transitional Countries.
• **Research Design and Evaluation:** PAI 705: Research Design for IR Practitioners, PAI 722: Quantitative Analysis, or ANT 681 Ethnographic Techniques

• **Signature Course:** GEO 606: Development and Sustainability, PAI 707: Culture in World Affairs or PAI 716: Economic Dimensions of Global Power.

**Development and Humanitarian Assistance (DHA) Course Offerings**

ANT 600  Gender and Conflict in South Asia  
ANT 600  Global Citizenship: Humanitarianism  
ANT 624  Negotiation: Theory and Practice  
ANT 663  Global Health  
ANT 683  Social Movement Theory  
GEO 700  Post-Colonial Geographies  
GEO 752  Climate Change, History, Geography, and Politics  
LAW 831  Refugee and Asylum Law  
PAI 601  Fundamentals of Conflict Studies  
PAI 700  Food Security  
PAI 715  Global Sustainability and Public Policy*  
PAI 719  Fundamentals of Post-Conflict Reconstruction  
PAI 757  Economics of Development  
PAI 764  UN Organizations: Managing for Change  
PAI 765  Humanitarian Action: Challenges, Responses and Results  
PSC 700  Welfare States  
PSC 767  International Human Rights

**Employment**

Due to the ongoing need for highly trained development and relief professionals, students pursuing this career track prepare themselves for positions similar to the following:

**Non-Government Organizations**

Deputy Chief of Party-Mongolia, Chemonics International  
Zimbabwe Country Director, Mercy Corps

**Government Service**

Private Sector Cooperation Manager, German Agency for International Cooperation  
Foreign Service Officer, U.S. Agency for International Development

**International Civil Service**

Head of Delegation, International Committee of the Red Cross
GOVERNANCE, DIPLOMACY, & INTERNATIONAL ORGANIZATIONS (GDIO)

Nation-states remain pillars of the international system, even as the influence of non-state actors on international affairs, such as corporations or armed opposition groups, grows. Understanding international policy requires comprehension of the state’s role as well as the influence of non-state actors.

In a world where diplomacy and policy analysis remain key to the practice of international affairs, the Governance, Diplomacy, and International Organizations career track provides students with the skills and training needed to understand interactions between states, the role of leadership within international and transnational organizations and objective analysis of such behavior.

This track draws on the Maxwell School’s long history of leadership training and international policy analysis. This includes work on negotiation and conflict resolution, cultural awareness, political leadership, and organizational management.

Career Track Faculty
Margaret Hermann, Advisor (PSC)
  Lamis Abdelatty (PSC)  Matt Bonham (PSC)
  Mehrzad Boroujerdi (PSC)  Frederick Carriere (PSC)
  Matthew Cleary (PSC)  Robert Daly (PAIA)*
  Renée de Nevers (PAIA)  Miriam Elman (PSC)
  Catherine Gerard (PAIA)  Shannon Green (PAIA)*
  Azra Hromadzic (ANT)  Masood Hyder (PAIA)
  Seth Jolly (PSC)  Audie Klotz (PSC)
  Devashish Mitra (ECN)  Glyn Morgan (PSC)
  Robert Rubinstein (ANT)  Yüksel Sezgin (PSC)
  James Steinberg (MAX)  Cora True-Frost (LAW)
  Simon Weschle (PSC)

Core Course Recommendations
Governance and diplomatic work requires professionals who can operate at the intergovernmental or international organizational level and are versed in a broad range of research methodologies.

As such, students are encouraged to consider the following classes for their core requirements:

- **Economics**: PAI 720: Economic Principles for International Affairs.
- **Management of Programs and Staff**: PAI 762: Challenges of International Management and Leadership.
- **Signature Course**: HST 645: History of International Relations or PSC 783: Comparative Foreign Policy.
Governance, Diplomacy, and International Organizations (GDIO) Course Offerings

ANT 600  Global Citizenship: Humanitarianism
ANT 624  Negotiation: Theory and Practice
LAW 728  International and EU Human Rights Law
LAW 778  International Human Rights
PAI 600  Contemporary U.S. – Mexico Relations
PAI 601  Fundamentals of Conflict Studies
PAI 700  Who Will Rule the 21st Century?*
PAI 702  Current Policy Issues in U.S.-Latin America Relations
PAI 711  Practicum in International Organizations
PAI 715  International Trade and Economic Negotiation*
PAI 715  Statecraft and Smart Power*
PAI 718  U.S. National Security and Foreign Policy
PAI 719  Fundamentals of Post-Conflict Reconstruction
PAI 764  UN Organizations: Structure and Function
PRL 607  Advanced Public Diplomacy
PSC 600  European Integration
PSC 700  Democratic Representation and Accountability
PSC 700  Global Economic Governance
PSC 700  Welfare States
PSC 759  Crisis Management
PSC 767  International Human Rights
PSC 788  Political Leadership

Employment

The GDIO track serves as a foundation for careers in the Foreign Service and foreign affairs ministries and prepares students for positions similar to the following:

National Civil Service

Senior Officer, Alberta Ministry of International and Intergovernmental Relations
Democracy and Governance Officer, U.S. Agency for International Development
Deputy Director General, Vietnamese Ministry of Foreign Affairs

International Civil Service

Speechwriter, United Nations General Assembly
Program Office, United Nations Institute for Training and Research
INTERNATIONAL POLITICAL ECONOMY: FINANCE, TRADE & MIGRATION

A basic understanding of economic principles is an indispensable part of the international affairs graduate’s toolkit. This need is more vital as global economic factors drive the rise in populism, and threaten a return to the protectionism that aggravated international conflict during the inter-war period. More recently, the Great Recession and the advance in automation raise profound questions about the efficacy of economic policy and international economic governance.

The career track allows students to probe into how economics constrains the autonomy and conditions relations among states and conditions. It also examines the incentives facing non-state actors in the realms of international trade, finance and migration while probing how technological and climate change impacts international conflict and cooperation. By focusing on the link between economics and politics, International political economy (IPE) taps into an older tradition of economic theory that is increasingly relevant for understanding the geopolitical forces buffeting the international system today.

IPE track provides a rigorous exposure to the economics of international trade, finance, migration, technological change and global warming. Students choose from a broad menu of applied microeconomic, macroeconomic, financial and business courses and study with professors of practice with long experience in the international private sector and/or international financial institutions.

Students are exposed to everything from bond and currency markets to global value chains, the economics of tariffs and financial sanctions and the evolving roles of competing international financial institutions. They learn how to apply and interpret political economy principles and data to the evolving relationship between the world’s two leading powers - the United States and China. They study the tradeoffs experienced by emerging market economies as they liberalize capital flows. Furthermore, IPE students develop a sophisticated understanding of how principles of economic geography and agglomeration shape the illicit global economy governed by transnational criminal organizations.

Career Track Faculty

Stuart Brown, Advisor (PAIA)
Kristy Buzard (ECN)
Margarita Estevez-Abe (PSC)
Seth Jolly (PSC)
John McPeak (PAIA)
Tod Rutherford (GEO)

Bejoy Das Gupta (PAIA)*
Yilin Hou (PAIA)
Daniel McDowell (PSC)
Devashish Mitra (ECN)
Simon Weschle (PSC)

Core Option Recommendations

International political economy requires a distinct skillset to equip students to engage in economic and econometric analysis within the international financial governance sector.

For this reason, students are encouraged to enroll in the following classes as part of their core requirements.

• **Statistics and Research Design and Evaluation**: ECN 521: Economic Statistics (statistics requirement) and ECN 522: Econometrics (research design and evaluation requirement) or PAI 721: Introduction to Statistics and PAI 722: Quantitative Analysis.

• **Management of Programs and Staff**: PAI 762: International Management and Leadership.

• **Signature Course**: PAI 716: Economic Dimensions of Global Power.

**International Political Economy: Finance, Trade and Migration Courses**

- PAI 600  *International Macroeconomics and Finance*
- PAI 700  *Drugs and Drug Trafficking in Contemporary Latin America*
- PAI 700  *Sustainable Development, Security, and the Frontier of Finance* *
- PAI 715  *Issues in Global Economic and Financial Security* *
- PAI 715  *International Trade & Economic Negotiation* *
- PAI 716  *Economic Dimensions of Global Power*
- PAI 757  *Development Economics*
- PAI 790  *Public Finance: An International Perspective*
- PSC 600  *European Integration*
- PSC 700  *Global Economic Governance*
- PSC 700  *Welfare States*

**Employment**

The track prepares students for an array of jobs linked to international economics, including international business, banking and finance, trade and commerce, sovereign risk analysis, public finance, and international economic policy.

Students pursuing this career track can pursue positions similar to the following:

**National Civil Service**

- Policy Analyst, Australian Department of the Treasury
- International Economist, U.S. Department of the Treasury

**International Civil Service**

- Researcher, International Monetary Fund, Financial Research-Banking Sector
- Resource Management Specialist, Inter-American Development Bank
- Economist, Organization for Economic Cooperation and Development

**Private Sector**

- General Manager, NALA Import-Export
- Founder and CEO, Norwegian Risk Consulting International
PEACE, SECURITY AND CONFLICT (PSC)

The post-Cold War and post-9/11 world forced a change in thinking about the dynamic relationship between Peace, Security, and Conflict. Security is critical to stability and development. New security challenges can emerge rapidly, forcing actors to confront complex and unfamiliar challenges while continuing to address historic tensions. Changing power relationships can create new anxieties. New technologies both pose security threats and provide opportunities to promote peace. The rise of non-state actors also forces governments and international organizations to adapt their strategies to better address human security and understand conflict drivers.

Those interested in careers in security studies, conflict management, and peacebuilding must understand how these new challenges affect the international environment. This understanding allows for the development of more effective policies by nation-states, international agencies, and non-governmental organizations to address threats to international peace and security.

Coursework in this track incorporates issues critical to an understanding of peace, security, and conflict. This includes conflict drivers and peacebuilding strategies, national and international security, post-conflict reconstruction, spoilers of peace, civil-military relations, international cooperation, intelligence, military operations and strategy, and transnational threats.

Career Track Faculty

- Renée de Nevers, Advisor (PAIA)
- James Baker (LAW)
- Gavan Duffy (PSC)
- Miriam Elman (PSC)
- Catherine Gerard (PAIA)
- Azra Hromadzic (ANT)
- Jok Madut Jok (ANT)
- James Keagle (PAIA)*
- Robert Murrett (PAIA)
- Sean O’Keefe (PAIA)
- Azra Hromadzic (ANT)
- Masood Hyder (PAIA)
- Natalie Koch (GEO)
- Gladys McCormick (HST)
- Michael O’Hanlon (PAIA)*
- Lars Rodseth (ANT)
- Robert Rubinstein (ANT)
- James Steinberg (MAX)
- Brian Taylor (PSC)

Core Course Recommendations

Students pursuing careers in peace, security and conflict work should develop an understanding of the conflict cycle, be prepared to work in either the governmental or non-governmental sector, and conduct research to support programming, general analysis or policy advocacy.

For this reason, students are encouraged to consider the following classes as part of their core requirements.
• **Economics:** PAI 720: Economic Principles for International Affairs.

• **Management of Programs and Staff:** PAI 762: Challenges of International Management and Leadership or PAI 763: NGO Management in Developing and Transitional Countries.

• **Research Design and Evaluation:** PAI 705: Research Design for International Relations Practitioners, PRL 611: Public Relations Research, or ANT 681 Ethnographic Techniques.

• **Signature Course:** PAI 707: Culture in World Affairs or PSC 783 Comparative Foreign Policy.

**Peace, Security, and Conflict (PSC) Course Offerings**

- ANT 600 Gender and Conflict in South Asia
- ANT 624 Negotiation: Theory and Practice
- LAW 728 *International and EU Human Rights Law*
- LAW 778 *International Human Rights*
- LAW 790 *Counterterrorism and the Law*
- PAI 601 Fundamentals of Conflict Studies
- PAI 700 Drugs and Drug Trafficking in Contemporary Latin America
- PAI 715 Conflict and Security in Cyberspace*
- PAI 715 Evolving Global Security Landscape*
- PAI 718 U.S. National Security: Defense and Foreign Policy
- PAI 719 Fundamentals of Post-Conflict Reconstruction
- PAI 730 Central Challenges to National Security Law and Policy
- PAI 738 U.S. Intelligence Community: Governance and Practice, 1947 - Present
- PAI 765 Humanitarian Action: Challenges, Responses and Results
- PSC 759 Crisis Management
- PSC 788 Political Leadership

**Employment**

Due to the consistent challenges to international peace and security, students pursuing this career track are prepared for positions similar to the following currently held by Maxwell alumni:

**Non-Governmental Organizations**

- Senior Fellow, Center for Security Policy
- Programme Executive, Friedrich Naumann Foundation for Freedom

**Government Service**

- Director of Foreign Affairs, Afghan National Security Council
- Deputy Director, Estonian Ministry of Defense

**Private Sector**

- International Policy Analyst, RAND Corporation
REGIONAL CONCENTRATION (REG)

Students with a strong interest in a particular country or region may choose to pursue a regional specialization to expand their area expertise. Through this understanding, professionals can best structure development programs, assess conflict drivers, and anticipate developments in a country or region.

These skills ensure programmatic success and preparedness for any eventuality. Students pursuing this option may count six hours of graduate language study towards the track and are encouraged to consider opportunities at world partner institutions.

Career Track Faculty

Africa:
- Constance Freeman (PAIA)*
- Audie Klotz (PSC)
- John McPeak (PAIA)
- Martin Shanguhyia (HST)
- Erin Hern (PSC)
- Jok Madut Jok (ANT)
- S.N. Sangmpam (PSC)

East Asia and South Asia:
- Mona Bhan (ANT)
- Dimitar Gueorguiev (PSC)
- George Kallendar (HST)
- Devashish Mitra (ECN)
- Farhana Sultana (GEO)
- Margarita Estevez-Abe (PSC)
- Masood Hyder (PAIA)
- Norman Kutcher (HST)
- Daniel McDowell (PSC)

Europe and Eurasia:
- Azra Hromadzic (ANT)
- Natalie Koch (GEO)
- Brian Taylor (PSC)
- Seth Jolly (PSC)
- Glyn Morgan (PSC)

Latin America:
- Hans Buechler (ANT)
- Phillip French (PAIA)*
- Matthew Cleary (PSC)
- Gladys McCormack (HST)

Middle East and North Africa:
- Hossein Bashiriyeh (PSC)
- Osamah Khalil (HST)
- Timur Hammond (GEO)
- Yuksel Sezgin (PSC)

Core Course Recommendations

Regionally-focused work requires the ability to operate at the intergovernmental or international level and a range of research methodologies.

As such, students are encouraged to consider the following classes for their core requirements:
• **Economics:** PAI 720: Economic Principles for International Affairs

• **Management of Programs and Staff:** PAI 762: Challenges of International Management and Leadership or PAI 763: NGO Management in Developing and Transitional Countries.

• **Research Design and Evaluation:** PAI 705: Research Design for IR Practitioners.

• **Signature Course:** PAI 707: Culture in World Affairs or PSC 783: Comparative Foreign Policy.

**Regional (Reg) Course Offerings**

**Africa**
- GEO 600  Post-Colonial Geographies
- PAI 500  African International Relations
- PAI 702  Development in Africa

**East Asia and South Asia**
- ANT 600  Gender and Conflict in South Asia
- HST 700  Readings and Research in Chinese History
- PAI 700  Security, Economic and Political Challenges in East Asia

**Europe and Eurasia**
- ANT 629  Transformation of Eastern Europe
- PSC 600  European Integration
- PSC 700  Welfare States

**Latin America**
- PAI 600  Contemporary U.S.-Mexico Relations
- PAI 700  Drugs and Drug Trafficking in Contemporary Mexico
- PAI 703  Current Issues in US-Latin American Relations

**Middle East and North Africa**
- GEO 500  Mapping Desert Geopolitics
- PSC 768  Law, Courts, and Human Rights

**Employment**

Regional knowledge strengthens students’ career marketability, better aligning them with targeted opportunities and preparing them for positions similar to the following:

**Non-Governmental Organizations**
- Public Relations Specialist and Program Coordinator, America and China Int’l Foundation
- Program Officer, Asia Program, The Henry Luce Foundation

**National Civil Service**
- Director, Office of the Pacific Basin, U.S. Department of Commerce
- Political and Public Diplomacy Officer, U.S. Mission to the African Union
JD/MAIR JOINT DEGREE PROGRAM

To meet the need for international affairs specialists able to negotiate complex international legal issues, the Department of Public Administration and International Affairs and the Syracuse University College of Law offer a joint Juris Doctor/Master of Arts in International Relations (JD/MAIR) program authorized by Syracuse University and the New York State Board of Regents.

JD/MAIR PROGRAM SEQUENCE

Students in the joint JD/MAIR program obtain both the Juris Doctor and MAIR degrees with a minimum of 100 overall credits, including 72 credits at the Syracuse University College of Law and 28 credits within the Department of Public Administration and International Affairs.

The joint degree is completed in the same time as the stand-alone JD, plus one summer of coursework. Students will take College of Law courses during their first academic year. During the final four semesters, students take a combination of College of Law courses and 22 credits at Maxwell, which meet the MAIR requirements.

JD/MAIR students typically pursue an internship and coursework (6 credits at Maxwell) during the summer following their 1L or 2L years to meet the requirement for the MAIR.

JD/MAIR - Course Requirements

Students in this degree program complete 28 credits of Maxwell coursework, including 19 credits of core and signature courses for the MAIR and 9 credits of career track coursework. The remainder of the coursework consists of College of Law coursework applied to the MAIR degree.

These courses must address an aspect of international affairs and be graded a “B” or better. Examples of such courses include: International Law, International Business Transactions, Comparative Law, International Organizations, Conflict of Laws, and the International Human Rights Seminar. Students should consult with the Associate Director regarding current course offerings and their applicability to the MAIR degree program.

JD/MAIR Program Faculty

James Baker
David M. Crane
Robert Murrett
William Snyder
William C. Banks
Tara Helfman
Keli Perrin
Cora True-Frost
### JOINT JD/MAIR COURSE PLANNING SHEET

<table>
<thead>
<tr>
<th>Competencies</th>
<th>Course Options</th>
<th>Semester Taken</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Core Coursework</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>IR Theory &amp; Practice</td>
<td>PAI 710: International Actors &amp; Issues</td>
<td></td>
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</tr>
<tr>
<td>Statistical Analysis</td>
<td>PAI 721: Introduction to Statistics</td>
<td></td>
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<tr>
<td></td>
<td>PSC 693: Introduction to Quantitative Political Analysis</td>
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<tr>
<td></td>
<td>ECN 521: Economic Statistics</td>
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<td></td>
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<tr>
<td>Economic Analysis</td>
<td>PAI 720: Economic Principles for International Affairs</td>
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<td></td>
<td>PAI 723: Economics for Public Decisions</td>
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<tr>
<td></td>
<td>ECN 601: Survey of Microeconomic Theory</td>
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</tr>
<tr>
<td>Research Methodology &amp;</td>
<td>ANT 681: Ethnographic Techniques</td>
<td></td>
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<tr>
<td>Evaluation</td>
<td>PAI 705: Research Methods for International Relations</td>
<td></td>
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<td></td>
<td>PAI 722: Quantitative Analysis</td>
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<tr>
<td></td>
<td>PRL 611: Public Relations Research</td>
<td></td>
<td></td>
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<tr>
<td>Management of Programs &amp;</td>
<td>PAI 762: International Management &amp; Leadership</td>
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</tr>
<tr>
<td>Staff</td>
<td>PAI 763: NGO Management in Developing &amp; Transitional Countries</td>
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</tr>
<tr>
<td>Signature Course</td>
<td>Choice of Signature Course:</td>
<td></td>
<td></td>
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<tr>
<td>Negotiation and Crisis</td>
<td>PAI 706: International Relations Capstone Simulation</td>
<td></td>
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<tr>
<td>Response</td>
<td></td>
<td></td>
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<tr>
<td>Career Track</td>
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<td></td>
<td>2)</td>
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<td></td>
<td>3)</td>
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<tr>
<td></td>
<td>4) College of Law Course (must be a B or better)*</td>
<td></td>
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</tr>
<tr>
<td>Elective Coursework</td>
<td>1) College of Law Course (must be a B or better)*</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>2) College of Law Course (must be a B or better)*</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>3) College of Law Course (must be a B or better)*</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Credits</td>
<td></td>
<td>40</td>
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</tbody>
</table>
MAIR/MASTER OF PUBLIC ADMINISTRATION (MPA)

Since inception in 1924, the Masters of Public Administration (MPA) degree at the Maxwell School has greatly influenced the field of public administration through its distinguished faculty and alumni. The degree prepares students for public sector management challenges and provides context for public policy analysis.

The interaction between international relations and public administration makes the dual-degree option an invaluable experience for students seeking a career valuing the combination of international expertise and public management skills. The dual-degree is completed in two years of full time study and allows for an extended professional internship.

Admitted students begin their studies in the summer with the MPA core courses and complete the joint program requirements in two years of full time study. Internal candidates from the international relations and public administration degrees are considered for the joint degree program on an individual basis.

Students in the dual-degree program complete all core requirements for each degree. They then build two topical areas of study/career track concentrations (one in international relations and one in public administration). More information on the requirements, processes, and timelines for the MPA degree are in the 2019-2020 Master of Public Administration Handbook, available from the Department of Public Administration and International Affairs.

Program Sequence

The MPA/MAIR degree requires students to complete core requirements for both individual degrees as part of 58 credits of total graduate coursework. Most students spend three semesters on Syracuse University’s main campus and at least one semester conducting overseas research or professional development opportunities in their chosen field of focus.

The MAIR handbook provides a more detailed course planning sheet, as well as information on international opportunities and off-campus practical development.

MPA/MAIR - Dual-Degree Program

Core Requirements (31 credits)

<table>
<thead>
<tr>
<th>Course</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAI 600</td>
<td>PA Colloquium</td>
</tr>
<tr>
<td>PAI 705</td>
<td>Research Design</td>
</tr>
<tr>
<td>OR AN 681</td>
<td>Ethnographic Techniques</td>
</tr>
<tr>
<td>OR PAI 722</td>
<td>Quantitative Analysis(^6)</td>
</tr>
</tbody>
</table>

\(^6\) If a student uses PAI 722 to fulfill the IR research design requirement, they would still have to complete 58 credits of coursework for the dual-degree.
OR PRL 611  Public Relations Research\(^7\)

PAI 710  International Actors and Issues
PAI 712  Public Organizations & Management  
OR PAI 748 Non-Profit Management  
OR PAI 762 Challenges of International Management and Leadership  
OR PAI 763 NGO Management in Developing and Transitional Countries

PAI 721  Introduction to Statistics
PAI 722  Quantitative Analysis\(^8\)
PAI 723  Economics for Public Decisions
PAI 734  Public Budgeting
PAI 752  MPA Workshop
PAI 753  Leadership and Public Policy
PAI 755  Public Administration and Democracy

**One Signature Course from the following selections (Three credits):**  
GEO 606  Development and Sustainability  
HST 645  History of International Relations  
PAI 707  Culture and World Affairs  
PAI 716  Economic Dimensions of Global Power  
PSC 783  Comparative Foreign Policy

**Career Track Coursework (12 credits)**

Four internationally-focused courses drawn from PAIA offerings and the broader Maxwell School. This should include one professional practicum/internship in the selected career track area.

**Three PAI electives (Nine credits)**

Three courses that carry a PAI prefix.

**One International Relations Elective (Three credits)**

This is drawn from an internationally focused course from the broader Syracuse University community.

\(^7\) With faculty permission
\(^8\) If a student uses PAI 722 to fulfill the IR research design requirement, they would still have to complete 58 credits of coursework for the dual-degree.
# JOINT MAIR/MPA COURSE PLANNING SHEET

## PUBLIC ADMINISTRATION CORE COURSES
- PAI 600: PA Colloquium (July)  
  1
- PAI 734: Public Budgeting (July/F)  
  3
- PAI 755: Public Administration and Democracy (Aug)  
  3
- PAI 722: Quantitative Analysis (Sp)  
  3

## INTERNATIONAL RELATIONS CORE COURSES
- International Relations: PAI 710: Int’l Actors and Issues (F)  
  3
- Research Design and Evaluation:  
  3

## SIGNATURE COURSE
- Interdisciplinary Signature Course (select one from page 11):  
  3

## SHARED CORE COURSES
- Economics: PAI 723: Economics for Public Decisions (F)  
  3
- Statistics: PAI 721: Introduction to Statistics (F)  
  3
- Management:  
  3

## CAPSTONE COURSES
- PAI 752: MPA Workshop (May/June)  
  3
- PAI 753: Executive Leadership (June)  
  3

## INTERNATIONAL RELATIONS CAREER TRACK
- Career Track Course 1:  
  3
- Career Track Course 2:  
  3
- Career Track Course 3:  
  3
- Career Track Course 4 (Internship):  
  3

## ELECTIVE COURSES
- MPA Program of Study (optional)
  - PAI Elective:  
    3
  - PAI Elective:  
    3
  - PAI Elective:  
    3
- IR Elective:  
  3

### GLOBAL INTERNSHIP:
At least one Career Track or Elective Course must consist of an internship.
- Organization: 

### LANGUAGE REQUIREMENT:

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27
MAIR/MASTER OF ARTS IN ECONOMICS (MAIR-MAECN)

Each day, global headlines reveal how economic forces drive international conflict or spur greater international stability and prosperity. In addition to its underpinning of international affairs, economic theory provides a solutions to many leading global challenges.

While the MAIR degree provides a basic foundation in economic problems and issues, the Maxwell School's dual master’s degree program in international relations and economics (MAIR-MAECN) facilitates a deeper understanding of economic concepts and applied quantitative techniques germane to international affairs.

Students wishing to undertake the dual course of study should apply online to the dual program, rather than applying to both programs separately. It is also possible to apply to the Economics Program after matriculating in the MAIR program. Upon completion of these requirements, students receive two graduate degrees, one in international relations and one in economics.

Program Sequence

The MAIR/MAECN degree requires students to complete the core requirements for both degrees through 58 credits of graduate coursework. There are multiple ways to structure the joint degree program; and students should consult with the Associate Director of Graduate Studies and the Graduate Director for Economics to discuss options tailored to their individual needs.

MAIR/MAECN - International Relations Core Requirements

All MAIR and MAECN students complete the core requirements for both degrees.

MAIR/MAECN - Economics and Statistics Core Requirements (15 credits)

- **ECN 505** Mathematical Economics
- **ECN 521** Economic Statistics
- **ECN 522** Econometric Methods
- **ECN 601** Survey of Microeconomics
- **ECN 602** Survey of Macroeconomics

MAECN Concentrations and Electives

In addition to the 15 credits of core coursework, students complete an additional 15 credits of coursework towards their Economics degree. Nine of these credits should fulfill a concentration in one of the following areas: econometrics, economic development, international economics, health economics, urban and regional economics, labor economics, or public finance.

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9 ECN 521 is also used to fulfill the statistics requirement for the MA in international relations.

10 Students who use ECN 522 to fulfill their research design requirement will need to take an additional PAI-prefixed class.

11 ECN 601 is also used to fulfill the economics requirement for the MA in international relations.

12 Students may also use PAI 716/ECN 610 Economic Dimensions of Global Power to fulfill this requirement.
## ECONOMICS CORE COURSES
- ECN 602: Survey of Macroeconomics 3
- ECN 522: Econometric Methods 3
- ECN 505/605: Mathematics for Economists 3

## INTERNATIONAL RELATIONS CORE COURSES
- International Relations: PAI 710: Int’l Actors and Issues (F) 3
- Management: 3
- Research Design and Evaluation: 3
- PAI 706: International Relations Capstone Seminar (May 13 & 14) 1

## SIGNATURE COURSE
- Interdisciplinary Signature Course (select one from page 11):
  Signature Course: 

## SHARED CORE COURSES
- Economics: ECN 601: Survey of Microeconomics (F) 3

## INTERNATIONAL RELATIONS CAREER TRACK:
- Career Track Course 1: 3
- Career Track Course 2: 3
- Career Track Course 3: 3
- Career Track Course 4: 3

## ECONOMICS CONCENTRATION:
- ECN course: 3
- ECN course: 3
- ECN course: 3

## ELECTIVES (2 ECONOMICS, 1 INTERNATIONAL RELATIONS)
- ECN course: 3
- ECN course: 3
- IR Elective: 3

## GLOBAL INTERNSHIP:
At least one Career Track or Elective Course must consist of an internship.
Organization: 

## LANGUAGE REQUIREMENT:

Public diplomacy has evolved beyond the traditional view that includes government-sponsored informational, cultural, and educational exchange and broadcasting activities to promote national interests. As public diplomacy continues to play a larger central role in policy support, increasingly employers in government, international organizations, non-profit organizations, and the private sector are looking for people who understand and can relate to diverse audiences.

These professionals need multiple skills: the ability to understand others within their social and cultural context, to build purposeful relations, articulate ideas clearly, engage with different views, and stand back from narrow interests. They must support the organization or government in communicating its message in times of change or crisis. Every organization, regardless of size or mission, needs staff with the training to create and sustain a dialogue with external audiences.

To fill this need, Syracuse University offers this joint degree program, allowing students to complete a Master of Science (M.S.) in Public Relations from the internationally renowned S. I. Newhouse School of Public Communications alongside the MAIR.

Students wishing to pursue the program of MAIR/MSPR should submit a single application to the joint degree, but are separately admitted by each program. Upon completing the requirements for both programs, students receive two graduate degrees, the M.S. in Public Relations, and the MAIR.

Program Sequence

The MAIR/MSPR program requires the completion of core requirements for both degrees as part of 58 credits of total graduate coursework. Students begin their studies with the Public Relations Boot Camp during the summer semester. They may spend their second summer off campus and must complete their final spring semester as part of the practicum in Washington, DC. Students should consult with the Associate Director for Student Services and their Newhouse School advisor to discuss individually tailored options.

International Relations Core Requirements

All MAIR/MSPR students will complete the core MAIR degree requirements. PRL 615: PR Campaign Planning and Execution and PRL 725: Public Relations Management in lieu of PAI 705: Research Design for International Relations Practitioners and PAI 762: Challenge of International Management respectively.

Public Relations Core Requirements

MAIR/MSPR students must complete 30 credits of required public relations coursework offered through the Newhouse School.
# Joint Degree in International Relations and Public Relations

## Course Planning Sheet

### Semester Completed

#### Newhouse Public Relations Core Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRL 602: Intro to Public Diplomacy and Communications (Su I)</td>
<td>3</td>
</tr>
<tr>
<td>GRA 617: Visual Communications Theory and Practice (Su I)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 605: Public Relations Theory (F I)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 608: Public Relations Writing (F I)</td>
<td>3</td>
</tr>
<tr>
<td>COM 698: Media Law (Sp I)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 611: Public Relations Research (Sp I)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 615: PR Campaign Planning and Execution (F II)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 725: Public Relations Management (F II)</td>
<td>3</td>
</tr>
<tr>
<td>PRL 735: PR Practicum (Sp II in Washington)</td>
<td>3</td>
</tr>
</tbody>
</table>

#### Maxwell International Relations Core Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Relations: PAI 710: Int’l Actors and Issues (F)</td>
<td>3</td>
</tr>
<tr>
<td>Statistics: PAI 721: Introduction to Statistics (F)</td>
<td>3</td>
</tr>
<tr>
<td>Economics: PAI 720: Econ Principles for I.A. (F) or PAI 723 Econ. for Pub Dec. (F/Sp.)</td>
<td>3</td>
</tr>
<tr>
<td>PAI 706: International Relations Capstone Seminar (May 13 &amp; 14)</td>
<td>1</td>
</tr>
</tbody>
</table>

#### Signature Course

Interdisciplinary Signature Course (select one from page 11) | 3

#### IR Career Track:

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Career Track Course 1:</td>
<td>3</td>
</tr>
<tr>
<td>Career Track Course 2:</td>
<td>3</td>
</tr>
<tr>
<td>Career Track Course 3: PAI 708 (Sp II in Washington)</td>
<td>3</td>
</tr>
<tr>
<td>Career Track Course 4: PAI 709 (Sp II in Washington)</td>
<td>3</td>
</tr>
</tbody>
</table>

#### International Relations Elective

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
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</thead>
<tbody>
<tr>
<td>Elective Course:</td>
<td>3</td>
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</tbody>
</table>

#### Global Internship:

At least one Career Track or Elective Course must consist of an internship.

Organization:

#### Language Requirement:
**ATLANTIS DOUBLE-DEGREE PROGRAM**

In partnership with the Hertie School of Governance in Berlin, Germany, the Department of Public Administration and International Affairs offers a double-degree program focused on transatlantic policy and management issues.

Students can pursue the MAIR degree at the Maxwell School and a Master of Public Policy (MPP) or Master of International Affairs (MIA) from the Hertie School. The combined study program requires students to begin their studies in Syracuse, completing 3 semesters of study in the United States (fall, spring, summer), and then a year of study in Europe.

Any student enrolled in the Atlantis program completes 34 credits of coursework at the Maxwell School, consisting of the MAIR core requirements, the MAIR career track and one elective. The remaining six credits are transferred from the Hertie School of Governance.\(^\text{13}\)

In order to complete both the MPP and MIA degrees, students must complete an original master’s thesis paper under the auspices of a Hertie School faculty supervisor. Students should meet with the Associate Director, Student Services, to prepare their fall and spring semester course loads.

While taking courses at the Hertie School, students remain matriculated students at Syracuse, enrolled in GRD 998 Degree in Progress.\(^\text{14}\)

**Program Sequence**

As students join the MPP and MIA in their second-year of study, the department requests that they complete the following courses to be adequately prepared for their studies in Berlin.

**MAIR - Master of Public Policy (MPP)**

Students pursuing the MPP degree must fulfill the following competencies alongside the international relations core.\(^\text{15}\)

<table>
<thead>
<tr>
<th>Hertie Competency</th>
<th>Syracuse University Course</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Economics I</strong></td>
<td>PAI 723: <em>Economics for Public Decisions</em></td>
</tr>
<tr>
<td><strong>Economics II</strong></td>
<td>Choice of</td>
</tr>
<tr>
<td></td>
<td>PAI 716: <em>Economic Dimensions of Global Power</em></td>
</tr>
<tr>
<td></td>
<td>PAI 600: <em>International Macroeconomics and Finance</em></td>
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<td></td>
<td>PAI 757: <em>Economics of Development</em></td>
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<td></td>
<td>PAI 790: <em>Public Finance: An International Perspective</em></td>
</tr>
</tbody>
</table>

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\(^\text{13}\) Note that 6 credits of Syracuse University graduate coursework are equivalent to 12 European Credit Transfer and Accumulation System (ECTS) credits.

\(^\text{14}\) Students may also have to submit a Certificate of Full-Time Status form.

\(^\text{15}\) Additions to these courses may be made annually, subject to the approval of the Hertie-Maxwell dual-degree coordinating committee.
<table>
<thead>
<tr>
<th>Hertie Competency</th>
<th>Syracuse University Course</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>ECN 665: International Economics</strong></td>
</tr>
<tr>
<td>Law &amp; Governance</td>
<td>PAI 742: Public Administration &amp; Law OR an Internationally-Focused course at the Syracuse University College of Law</td>
</tr>
<tr>
<td>Policy Process</td>
<td>PAI 730: Managing the Policy Process</td>
</tr>
<tr>
<td>Statistics</td>
<td>PAI 721: Intro to Statistics</td>
</tr>
<tr>
<td>Statistics II(^{16})</td>
<td>PAI 722: Quantitative Analysis</td>
</tr>
<tr>
<td>Public Management</td>
<td>PAI 762: Challenges of International Management</td>
</tr>
<tr>
<td>Public Management II(^{17})</td>
<td>PAI 763: NGO Management in Developing and Transitional Countries OR PSC 700: Crisis and Disaster Management</td>
</tr>
</tbody>
</table>

**MAIR – Master of International Affairs (MIA)**

Students pursuing the MIA degree must, during their time here, fulfill the following competencies.

<table>
<thead>
<tr>
<th>Hertie Competency</th>
<th>Syracuse University Class</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economics I</td>
<td>PAI 723: Economics for Public Decisions</td>
</tr>
<tr>
<td>Economics II</td>
<td>Choice of:</td>
</tr>
<tr>
<td></td>
<td>PAI 716: Economic Dimensions of Global Power</td>
</tr>
<tr>
<td></td>
<td>PAI 600: International Macroeconomics and Finance</td>
</tr>
<tr>
<td></td>
<td>PAI 757: Economics of Development</td>
</tr>
<tr>
<td></td>
<td>PAI 790: Public Finance: An International Perspective</td>
</tr>
<tr>
<td></td>
<td>ECN 665: International Economics</td>
</tr>
<tr>
<td>Global Governance</td>
<td>PAI 710: International Actors &amp; Issues</td>
</tr>
<tr>
<td>International Conflict Management</td>
<td>PAI 601: Fundamentals of Conflict Studies</td>
</tr>
<tr>
<td>International Law</td>
<td>Internationally-focused course taken at Syracuse University College of Law</td>
</tr>
<tr>
<td>International Organizations</td>
<td>Choice of:</td>
</tr>
<tr>
<td></td>
<td>PAI 764: UN Organizations</td>
</tr>
<tr>
<td></td>
<td>PAI 765: Humanitarian Action</td>
</tr>
<tr>
<td>Statistics I</td>
<td>PAI 721: Introduction to Statistics</td>
</tr>
</tbody>
</table>

\(^{16}\) Required for students pursuing the policy analysis concentration as part of the MPP.

\(^{17}\) Required for students pursuing the public management concentration as part of the MPP.
CERTIFICATE OF ADVANCED STUDY OPTIONS

Syracuse University offers a variety of Certificates of Advanced Study (CAS) allowing students to obtain additional specialization in a subject-matter area beyond their graduate degree.

Certificate programs serve to complement a regular course of study. Certificates are obtained while completing the MAIR degrees and may not require any additional time commitments. Note that a single course may only count toward two degree programs. A student pursuing two advanced programs of study may need to take additional courses beyond the two major programs to fulfill certificate requirements.

Concurrent CAS Options for Matriculated Graduate Students

The following certificates are available to matriculated Syracuse University (SU) graduate students.

CAS in Civil Society Organizations

The CAS in Civil Society Organizations prepares professionals for the NGO field or for research focusing on the roles of non-state actors in global civil society.

The CAS requires 15-credits of coursework focusing on global civil society issues. This includes work in disciplines ranging from public administration and political science to sociology, geography, social work, and law. This coursework integrates theoretical and applied perspectives on NGOs and civil society actors and supports multidisciplinary graduate training around this field.

The CAS requires students to take the required pro-seminar (PAI 713: Governance & Global Society), one foundational perspective course, two courses focusing on civil society or non-governmental organizations, and a capstone experience (the IR internship can serve as this experience for MAIR students). Specific details are on the Transnational NGO Initiative website.

CAS in Conflict Resolution

The Program for the Advancement of Research on Conflict and Collaboration (PARCC) offers a 12-credit CAS in Conflict Resolution that allows students to pursue in-depth study of conflict theory, concepts, and skills.

To earn the CAS, students complete Fundamentals of Conflict Studies (PAI 601/SOS 601) and nine additional credits of selected coursework. Students pursuing the CAS may choose a general program of study or concentrate on a specific area of interest, such as advocacy and activism; collaborative governance; environmental collaboration and conflict; or international and intra-state conflict. For more information, contact PARCC in 400 Eggers Hall or by phone at 315.443.2367.
CAS in European Union and Contemporary Europe

Syracuse University hosts the Center for European Studies and the European Union Center, both housed within the Moynihan Institute of Global Affairs' European Research Center (MERC). The mission of MERC is to foster the spreading of knowledge about Europe through language instruction, grants, lectures, and debates.

Administered by MERC, the CAS in the European Union (EU) and Contemporary Europe is for students seeking a strong foundation in this region’s politics and culture or preparing themselves for a career involving specialization in this region. Students must complete 12 hours of coursework focused upon Europe, including one three-credit required course, and nine credits of elective coursework.

CAS in Latin American Studies

The CAS in Latin American Studies confers additional specialization in the policy and politics of Latin America. Administered by the Program on Latin America and the Caribbean (PLACA), the CAS requires completion of 15 credits of graduate coursework on Latin American themes and from multiple disciplines.

In order to be eligible for the CAS in Latin American Studies, the PLACA director must agree that its Latin American content is at least 50% of the overall course content. An abridged list of eligible courses is on the PLACA website at http://maxwell.syr.edu/moynihan/placa/CertificateOfAdvancedStudy.aspx.

CAS in Middle Eastern Affairs

The CAS in Middle Eastern Affairs is for Syracuse University graduate students seeking to acquire a strong foundation of Middle Eastern culture and politics. Students complete twelve credits of graduate coursework, including one three-credit required course and nine credits of approved electives or approved experiential activities.

For more information, contact Professor Yüksel Sezgin, director of the Middle Eastern Studies program at ysezgin@maxwell.syr.edu.

CAS in Post-Conflict Reconstruction

Administered by the Institute for National Security and Counterterrorism (INSCT), a joint Maxwell School and Syracuse University College of Law initiative, this CAS is available to all graduate students.

The CAS in Post-Conflict Reconstruction (PCR) combines interdisciplinary courses, seminars, and internship opportunities to offer graduates the unique opportunity to prepare themselves professionally for a career in a wide range of post-conflict stabilization, reconstruction, and peace-building environments.

For the CAS, participating students complete 12 credits (two required courses, one elective course, and one capstone experience consisting of a course, project, or internship). Classes are offered in almost all
Maxwell departments as well as the College of Law, Newhouse School of Communications, and Whitman School of Management. Additional information is available at http://insct.syr.edu or visit INSCT at 300 Dineen Hall.

**CAS in Security Studies**

Administered by INSCT, this CAS is available to all graduate students. It is a 12-credit (six required, six elective), interdisciplinary, law and policy studies program for students preparing for careers in national security, homeland security, and counterterrorism.

Security studies coursework and research covers U.S. national security, national and international security threats, responses to terrorism, and challenges of homeland security preparedness and response. CAS recipients collaborate across a range of disciplines, including public administration, international relations, political science, law, history, and communications. Additional information is available at http://insct.syr.edu or visit INSCT at 300 Dineen Hall.

**CAS in South Asian Studies**

The CAS in South Asian Studies takes advantage of Syracuse University’s status as a U.S. Department of Education National Resource Center and center of scholarship on the South Asian subcontinent.

Intended for graduate students seeking additional specialization in the sub-continent, the CAS requires completion of 15 credit hours of coursework related to South Asia. Students interested in the CAS should contact Emera Bridger, Associate Director at elbridge@syr.edu.
GLOBAL PROGRAMS

Global programs allow students to gain direct experience in the international, professional world. These programs are integral to students who seek international employment, whether in law, economics, non-profits, the private sector, or any other field where exposure to the international realm is a competitive advantage.

Students pursuing the MAIR degree are expected to spend only two semesters on campus, and then finish their education by either 1) utilizing our global programs, 2) completing an independent global internship requirement or 3) a combination of 1 and 2.\(^{18}\) Funding opportunities are available, and students should keep appraised of these opportunities and their deadlines.

Global programs come in two main forms: internships and practical experience and coursework abroad. Students can engage in internship opportunities while participating in almost any global program. Students pursuing the MAIR degree are expected to spend only two semesters on campus, and then finish their education by either 1) utilizing our global programs, 2) completing the global internship requirement independently or 3) a combination of 1 and 2.\(^{19}\) Funding opportunities are available, and students should keep themselves aware of these opportunities and their deadlines.

Global programs come in two main forms: internships and practical experience and coursework abroad. Students can engage in internship opportunities while participating in almost any global program.

Information on global programs is kept up to date on the web page at https://www.maxwell.syr.edu/paia/mair/global-programs/

Internships and Practical Experience
Internships and practical experience combine professional development with coursework. These programs focus specifically on internships with seminars designed around the practical training.

Graduate internships in Geneva

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>3-TBD</td>
<td>Required</td>
<td>TBD</td>
<td>Switzerland</td>
</tr>
</tbody>
</table>

With most UN agency headquarters concentrated in Geneva, the city is the international center of humanitarian, social, and economic programs and planning. Geneva is the ideal location to gain access to the UN and learn about the qualities needed to become a professional staff member. Through their own

\(^{18}\) A global internship is required of all international relations students, but a consultancy or volunteer experience may also fulfill the requirement. The requirement is that students must complete a minimum of 250 hours of work over a period of at least 12 weeks during the Spring and Fall Semesters or 7 weeks during the Summer Semester.

\(^{19}\) A global internship is required of all international relations students, but a consultancy or volunteer experience may also fulfill the requirement. The requirement is that students must complete a minimum of 250 hours of work over a period of at least 12 weeks during the Spring and Fall Semesters or 7 weeks during the Summer Semester.
efforts and assistance from key Maxwell connections, recent participants have interned with IOM, UNICEF, WFP, UNJIU, and WMO. Course options for 2020 are currently being arranged.

**Survey of Current Issues in African Migration**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-6</td>
<td>Required</td>
<td>Optional</td>
<td>Ghana</td>
</tr>
</tbody>
</table>

The International Organization for Migration (IOM) is the UN migration agency. IOM plans and administers programs worldwide focusing on economic migration, remittances, voluntary resettlement, counter-trafficking, border management, health, and other areas. Participants in this program work closely with IOM’s mission in Ghana in a field experience role, providing international development programs at the ground level in rural Africa. Students develop skills in project design, implementation, and evaluation.

**Public Diplomacy Internships in Brussels**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-6</td>
<td>Required</td>
<td>Required</td>
<td>Belgium</td>
</tr>
</tbody>
</table>

Students are engaged in research and professional development in the fields of communications, governmental relations, and journalism focused on the European and broader international sphere. While completing an internship, participants will also complete a course taught by Georges Terzis, a faculty member at the Vesalius College Department of Communication Studies at Vrije Universiteit Brussel. Maxwell students have interned at a wide variety of non-profits, government, and media organizations.

**Singapore Summer Internship Program**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-6</td>
<td>Required</td>
<td>Optional</td>
<td>Singapore</td>
</tr>
</tbody>
</table>

Sitting at a crossroads of two of the fastest growing regions in the world, business friendly Singapore offers a plethora of opportunities in commerce, trade, investment, and finance. Students combine coursework led by Professor Gary La Point with internships at a multinational firm. The American Chamber of Commerce in Singapore, YCH Logistics, Temasek’s Stewardship Asia Centre, and Pratt and Whitney have hosted Maxwell School students in recent years.

**Strasbourg Center/Summer Internships in Strasbourg**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-6</td>
<td>Optional</td>
<td>Optional</td>
<td>France</td>
</tr>
</tbody>
</table>

With the Court of Human Rights, the Council of Europe, and the European Parliament, Strasbourg offers an exceptional opportunity to delve into European politics. PAIA students have mainly interned at the Council of Europe, but other opportunities are available. In addition to an internship, there is the
option of taking the course Religion, Law, and Human Rights in a Comparative Perspective in English or French for Diplomacy. Most internships use English as the working language.

**Maxwell-in-Washington**

Located at the Center for Strategic and International Studies, this program offers summer, spring, and fall courses and practical experience options in an organization with an international presence. With assistance from Maxwell staff in Washington and the Global Programs Coordinator in Syracuse, students gain professional experience primarily through internship opportunities. Refer to the program website for up to date information on courses at http://www.maxwell.syr.edu.

**Washington Summer Practicum**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-9</td>
<td>Optional</td>
<td>Required</td>
<td>United States</td>
</tr>
</tbody>
</table>

The Practicum combines daytime internships at an organization with along with nighttime coursework focusing on key global issues. Seminars involve guest speakers, site visits, simulation exercises, and other dynamic forms of study.

**Global Security and Development Program**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>3-9</td>
<td>Optional</td>
<td>Required</td>
<td>United States</td>
</tr>
</tbody>
</table>

This program enhances participants’ understanding of the issues, institutions and procedures involved in security and development, and builds professional skills needed for career opportunities. Participants will also gain knowledge of rules, procedures, policies, and institutional approaches through contacts with officials possessing a variety of expertise.

**Washington Public Diplomacy Program**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spring</td>
<td>9</td>
<td>Required</td>
<td>Required</td>
<td>United States</td>
</tr>
</tbody>
</table>

The Spring Semester in Washington caters to students pursuing the joint MA International Relations/MS Public Relations degree (MAIR/MSPR). Students review issues of public diplomacy, complete a professional practicum, and engage in a research consultancy project. Students outside of the joint MAIR/MSPR must obtain instructor permission to participate.

**Coursework Abroad**

Coursework abroad is sub divided into global studies and world partners. Global studies are specialized seminars and classes, while world partners are universities around the world where students can study for SU academic credit. Students have the option of engaging in an internship if their schedule and language abilities permit.

**AMIDEAST Al Akhawayn University, World Partner Program**
<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>3-12</td>
<td>Optional</td>
<td>Required</td>
<td>Morocco</td>
</tr>
</tbody>
</table>

This all English language university offers graduate level courses in international studies, business, trade, and diplomacy. Students can also find additional courses on MENA, Islam, and natural resources among others. The school sits in the mountains about 70 km (43 mi) from Fez. Enrollment in the program is through SU’s partnership with AMIDEAST.

**Counterterrorism Studies at the Interdisciplinary Center**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>3-6</td>
<td>Optional</td>
<td>Required</td>
<td>Israel</td>
</tr>
</tbody>
</table>

Developed by the Institute for Security and Counterterrorism (INSCT), this program explores counterterrorism studies and conflict resolution. It begins with a three-week Counterterrorism Studies program at the International Institute for Counter-Terrorism (ITC), part of the Interdisciplinary Center (IDC) in Herzliya, Israel. Students then engage in a short summer program focused on the Israeli-Palestinian Peace Process offered by Mitvim, the Israeli Institute for Regional Foreign Policies. Some students have added a short internship in the region after this program has concluded.

**Korea University, World Partner Program**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>3-12</td>
<td>Optional</td>
<td>Required</td>
<td>South Korea</td>
</tr>
</tbody>
</table>

One of three most competitive universities in South Korea, Koryo (Korea University)’s location in Seoul allows students to experience the capital of this dynamic Asian tiger. PAIA students enroll in English language courses focusing on commerce, development and cooperation, peace and security, or Korea studies at the Graduate School of International Studies.

**Santiago Center**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall</td>
<td>6-12</td>
<td>Optional</td>
<td>Required</td>
<td>Chile</td>
</tr>
</tbody>
</table>

Syracuse University maintains a campus in Santiago, Chile allowing students to take courses at the Universidad de Chile and the Pontificia Universidad Catolica de Chile. This program is intended for advanced Spanish speakers. Students can pursue field research, internships, or bilingual coursework while gaining direct experience in Latin America. Students have interned at organizations such as UN Women, TechnoServe, and Fundacion Multitudes.
Sciences Po, World Partner Program

Semester  | Credits  | Internship | Coursework | Location
---|---|---|---|---
**Fall**  | 2-12  | Optional  | Required  | France

Located in Paris, Institut d’études politiques de Paris (Sciences Po) is one of Europe’s premier universities. Exchange participants can study in a variety of graduate level courses in English or French. Sciences Po is an excellent place to study international development, and politics pertaining to the European Union and France.

SRAS Diplomacy and International Relations at Moscow State Institute of International Relations, World Partner Program

Semester  | Credits  | Internship | Coursework | Location
---|---|---|---|---
**Fall, Spring**  | 9-12  | Optional  | Required  | Russia

Go to Moscow to learn about international relations, diplomacy, economics, and foreign policy from a Russian perspective. The School of Russian and Asian Studies offers this program with graduate courses available in English or Russian.

South Africa - A Global Health Education Experience

Semester  | Credits  | Internship | Coursework | Location
---|---|---|---|---
**Summer**  | 3  | Optional  | Required  | South Africa

This course focuses on health and education in rural South Africa. After beginning online, the class travels to South Africa where students will implement and evaluate a program designed in partnership with local organizations in Makanda. As a short program, PAIA students have the opportunity to complete an independent internship after the course ends in mid-June.

Tsinghua University, World Partner Program

Semester  | Credits  | Internship | Coursework | Location
---|---|---|---|---
**Fall, Spring**  | 9-12  | Optional  | Required  | China

Experience in Beijing offers students the opportunity to take a fascinating look at the politics, administration, and economics of the world’s largest country. PAIA students take graduate level coursework in English at China’s renowned and globally ranked Tsinghua University through the School of Public Policy and Management.

Yonsei University, World Partner Program

Semester  | Credits  | Internship | Coursework | Location
---|---|---|---|---
**Fall, Spring**  | 3-12  | Optional  | Required  | South Korea

Yonsei University, located in metropolitan Seoul, is among the most competitive universities in the region. Students have the opportunity to study in the Graduate School of International Studies. Courses cover inter-Korean relations, Korean economic development, and East Asian political economy.
Students will add perspective to these courses by studying in South Korea, one of Asia’s greatest economic and democratic success stories.

**Waseda University, World Partner Program**

<table>
<thead>
<tr>
<th>Semester</th>
<th>Credits</th>
<th>Internship</th>
<th>Coursework</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall, Spring</td>
<td>3-12</td>
<td>Optional</td>
<td>Required</td>
<td>Japan</td>
</tr>
</tbody>
</table>

Located in Shinjuku Ward of Tokyo, a major commercial and administrative center, this private university offers students the opportunity to learn about the world’s largest metropolis and third largest economy. The Graduate School of Asia-Pacific Studies offers PAIA students English language courses.

**Financial Assistance**

The Maxwell School’s Department of Public Administration and International Affairs has funds, in the form of the Global Programs Awards available to support students’ participation in off-campus opportunities taken for credit towards the MAIR degree, whether independent or through an established Global Program.

Global Programs Awards are given to students who demonstrate academic merit, financial need, and the commitment to participate in an off-campus international opportunity domestically or abroad. Students are encouraged to apply for consideration after committing to a specific opportunity, whether it be an established program or an independent internship. Students should watch their @syr.edu e-mail for the application.
**ACADEMIC OFFERINGS FOR 2019-20**

The following table identifies Maxwell School coursework of interest to international relations students that is scheduled to be offered during the 2019-20 academic year.

This list is current as of the publication date of this handbook: it may be subject to change due to unexpected circumstances.

For up-to-date course offerings and schedules, please consult the departmental course list and MySlice. This is especially true for courses outside of the Department of Public Administration and International Affairs during the spring and summer of 2020.

Courses marked with an “**” indicate a core requirement for the MAIR. Courses marked with a “&” indicate a MAIR signature course. Courses marked with a “^” are not offered at Syracuse University’s main campus and interested students should speak with Isaac Olson, Global Programs Coordinator for more information.

**FALL 2019**

<table>
<thead>
<tr>
<th>COURSE</th>
<th>TITLE</th>
<th>INSTRUCTOR</th>
</tr>
</thead>
<tbody>
<tr>
<td>ANT 600</td>
<td>Gender and Conflict in South Asia</td>
<td>Bhan</td>
</tr>
<tr>
<td>ANT 624</td>
<td>Negotiation: Theory and Practice</td>
<td>Rubinstein</td>
</tr>
<tr>
<td>ANT 665</td>
<td>Culture and AIDS</td>
<td>Pellow</td>
</tr>
<tr>
<td>ANT 672</td>
<td>Language, Culture, and Society</td>
<td>Rubinstein</td>
</tr>
<tr>
<td>ECN 505</td>
<td>Mathematical Economics</td>
<td>Tobias</td>
</tr>
<tr>
<td>ECN 521</td>
<td>Economic Statistics*</td>
<td>Jales</td>
</tr>
<tr>
<td>ECN 522</td>
<td>Econometric Methods</td>
<td>Wang</td>
</tr>
<tr>
<td>ECN 601</td>
<td>Survey of Microeconomic Theory</td>
<td>Laing</td>
</tr>
<tr>
<td>GEO 500</td>
<td>Mapping Desert Geopolitics</td>
<td>Koch</td>
</tr>
<tr>
<td>GEO 606</td>
<td>Development and Sustainability*</td>
<td>Sultana</td>
</tr>
<tr>
<td>GEO 683</td>
<td>Geographic Information Systems</td>
<td>Read</td>
</tr>
<tr>
<td>HST 700</td>
<td>Readings and Research in Chinese History</td>
<td>Kutcher</td>
</tr>
<tr>
<td>LAW 700</td>
<td>National Security Law</td>
<td>Banks</td>
</tr>
<tr>
<td>LAW 728</td>
<td>International Law</td>
<td>True-Frost</td>
</tr>
<tr>
<td>LAW 822</td>
<td>National Security &amp; Counterterrorism Research Center</td>
<td>Hobart</td>
</tr>
<tr>
<td>LAW 831</td>
<td>Refugee and Asylum Law</td>
<td>Zoli</td>
</tr>
<tr>
<td>LAW 832</td>
<td>Cyber Security Law &amp; Policy</td>
<td>Snyder</td>
</tr>
<tr>
<td>LAW 840</td>
<td>Laws of Armed Conflict</td>
<td>Zoli</td>
</tr>
<tr>
<td>LAW 889</td>
<td>International Human Rights and Disability Law</td>
<td>Kanter</td>
</tr>
<tr>
<td>PAI 500</td>
<td>African International Relations</td>
<td>Campbell</td>
</tr>
<tr>
<td>PAI 601</td>
<td>Fundamentals of Conflict Studies</td>
<td>Gerard</td>
</tr>
<tr>
<td>PAI 700</td>
<td>Drugs and Drug Trafficking in Latin America</td>
<td>McCormick</td>
</tr>
<tr>
<td>PAI 700</td>
<td>Homeland Security Law &amp; Policy</td>
<td>Perrin</td>
</tr>
</tbody>
</table>
PAI 707  Culture in World Affairs &  Jok
PAI 710  International Actors and Issues* de Nevers, Griffiths & Steinberg
PAI 716  Economic Dimensions of Global Power & Brown
PAI 719  Fundamentals of Post-Conflict Reconstruction de Nevers
PAI 720  Economic Principles for International Affairs* Brown
PAI 721  Introduction to Statistics* Hamersma, Lopoo, Shi, and Wolf
PAI 723  Economics for Public Decisions* McPeak and Wilcoxon
PAI 730  Central Challenges in National Security Law and Policy Baker
PAI 738  U.S. Intelligence Community: Governance and Practice Murrett
PAI 762  Challenges of International Management and Leadership* Beagles
PAI 763  NGO Management in Developing and Transitional Countries Beagles
PAI 764  UN Organizations: Structure and Function Hyder
PAI 765  Humanitarian Action Hyder
PAI 775  Energy, Environment and Resources Policy Lambright
PSC 600  Citizenship: Theory, Law & Practice Cohen
PSC 651  Theories of International Relations Klotz
PSC 700  Global Economic Governance McDowell
PSC 769  Comparative Parties and Politics Jolly
PSC 788  Political Leadership Hermann

**Spring 2020**

ANT 600  Global Citizenship: Humanitarianism Hromadžić
ANT 629  Transformation of Eastern Europe Buechler
ANT 663  Global Health Jok
ANT 681  Ethnographic Techniques Burdick
ANT 683  Social Movement Theory Burdick
ECN 505  Mathematical Economics Tobias
ECN 521  Economic Statistics* Jales
ECN 522  Econometric Methods Wang
ECN 602  Survey of Macroeconomic Theory Laing
GEO 622  Water: Environment, Society, and Politics Sultana
GEO 683  Geographic Information Systems Gao
GEO 700  Authoritarianism^ Koch
GEO 700  Post-colonial Geographies Ortega
HST 645  History of International Relations & Khalil
LAW 727  International Business Transactions Reed
LAW 744  Perspectives on Terrorism Zoli
LAW 778  International Human Rights True-Frost
LAW 788  Immigration Law Kim
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Instructor</th>
</tr>
</thead>
<tbody>
<tr>
<td>LAW 790</td>
<td>Counterterrorism and the Law</td>
<td>Snyder</td>
</tr>
<tr>
<td>LAW 810</td>
<td>Emerging Issues in International Law</td>
<td>Zoli</td>
</tr>
<tr>
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<td>Research Design for Int'l Relations Practitioners*</td>
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<td>Public Finance: AN International Perspective</td>
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<td>PSC 783</td>
<td>Comparative Foreign Policy*</td>
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**Summer 2020**

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<td>ANT 624</td>
<td>Negotiation: Theory and Practice</td>
<td>Rubinstein</td>
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<td>PAI 700</td>
<td>Sustainable Development, Security and the Frontier of Finance^</td>
<td>Das Gupta</td>
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<td>PAI 700</td>
<td>Who Will Rule the 21st Century^</td>
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**FALL 2020**

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<td>PAI 711</td>
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<td>PAI 715</td>
<td>China’s Rise and Challenges to the Global Order</td>
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20 Please note that schedules for Summer and Fall 2020 should be used for planning purposes only and may be subject to change.

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<th>PAI 715</th>
<th>Evolving Global Security Landscape</th>
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<td>From Fragility to Resilience: New Approaches to Global Development</td>
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INTERNATIONAL AFFAIRS FACULTY AT THE MAXWELL SCHOOL

Each social science department in the Maxwell School has faculty with extensive international affairs expertise. International relations students are encouraged to enroll in classes instructed by the faculty below, and seek them out for guidance as appropriate.

Public Administration and International Affairs Faculty

As a department focused on researching and implementing international relations policies and programs, the Department of Public Administration and International Affairs has significant expertise in international research, building on the Maxwell School’s long history of interdisciplinary excellence.

Jonathan Beagles, Assistant Professor, Public Administration and International Affairs
PhD, University of Arizona
Fields: Organizations and management, public and non-profit financial management, program planning and evaluation.

Robert Bifulco, Associate Dean and Chair, Public Administration and International Affairs
PhD, Syracuse University
Fields: Education policy, public budgeting, state and local government finance.

Stuart Brown, Vice-Chair and Professor of Practice, Public Administration and International Affairs:
Director of Master of Arts in International Relations
PhD, Columbia University
Fields: International economics, macroeconomics, international political economy.

Leonard Burman, Paul Volcker Chair in Behavioral Economics; Director, Urban-Brookings Tax Policy Center
PhD, University of Minnesota
Fields: Budget reform, healthcare, and federal tax policy

Julia Carboni, Assistant Professor, Public Administration and International Affairs
PhD, University of Arizona
Fields: Collaborative governance, public and non-profit management

Renée de Nevers, Associate Professor, Public Administration and International Affairs
PhD, Columbia University
Fields: International security policy, post-conflict reconstruction.

Todd Dickey, Assistant Professor, Public Administration and International Affairs
PhD, Cornell University
Fields: Labor and employment relations, public sector human resource management, and workplace conflict management
Catherine Gerard, Adjunct Professor, Public Administration and International Affairs, Associate Director, Executive Education Programs; Director, Program for the Advancement of Research on Conflict and Collaboration
M.A., University of Toronto and M.P.A., State University of New York at Albany
Fields: Leadership, organizational development, total quality management.

Sarah E. Hamersma, Associate Professor, Public Administration and International Affairs
PhD, University of Wisconsin
Fields: Health, labor, and public economics

Colleen Heflin, Professor, Public Administration and International Affairs
PhD, University of Michigan
Fields: Social policy, food and nutrition policy, social demography

Yilin Hou, Professor, Public Administration and International Affairs
PhD, Syracuse University
Fields: Fiscal/budgetary institutions, state and local taxation, intellectual development of public budgeting, intergovernmental fiscal relations

Masood Hyder, Professor of Practice, Public Administration and International Affairs
M.Sc., University of Wales
Fields: Humanitarian action, food security, international development, United Nations organizations

W. Henry Lambright, Professor, Public Administration and International Affairs
PhD, Columbia University
Fields: Environmental and resource policy, science and public policy

Minchin Lewis, Adjunct Professor, Public Administration and International Affairs
M.P.A., Syracuse University
Fields: Local government and politics, public finance, and accounting

Leonard M. Lopoo, Professor, Public Administration and International Affairs
PhD, University of Chicago
Fields: Child and family policy, economic demography, economic inequality, poverty

Steven Lux, Director, Executive Education Programs, Adjunct Professor, Public Administration and International Affairs
M.P.A., Syracuse University
Fields: International NGO management, HIV/AIDS programs and policy in developing countries.

Katherine Michelmore, Assistant Professor, Public Administration and International Affairs
PhD, Cornell University
Fields: Economics of education, family demography, labor economics, public finance
John G. McPeak, Professor, Public Administration and International Affairs  
PhD, University of Wisconsin-Madison  
**Fields:** Development economics, natural resource economics, African agricultural development.

Robert B. Murrett, Professor of Practice, Public Administration and International Affairs and Deputy Director, Institute for National Security and Counterterrorism  
M.S.S.I., National Defense Intelligence College, M.A., Georgetown University, and M.A., Kent State University  
**Fields:** Strategic planning, defense intelligence governance, military operations, international relations, and leadership in personnel.

Tina Nabatchi, Associate Professor, Public Administration and International Affairs  
PhD, Indiana University  
**Fields:** Deliberative and participatory democracy

Sean O'Keefe, University Professor, Syracuse University and Howard G. and S. Louise Phanstiel Chair in Strategic Management and Leadership  
M.P.A., Syracuse University  
**Fields:** Public and strategic management, national security policy, leadership.

David Popp, Professor, Public Administration and International Affairs  
PhD, Yale University  
**Fields:** Environmental and natural resource economics, public finance

Michah Rothbart, Assistant Professor, Public Administration and International Affairs  
PhD, New York University  
**Fields:** Education policy, public budgeting, public and non-profit financial management

Sabina Schnell, Assistant Professor, Public Administration and International Affairs  
PhD, George Washington University  
**Fields:** International management and governance, international development, transparency and anti-corruption, international policy diffusion, Eastern Europe.

Amy E. Schwartz, Daniel Patrick Moynihan Professor of Public Affairs  
PhD, Columbia University  
**Fields:** Education policy, public finance, urban policy

Saba Siddiki, Assistant Professor, Public Administration and International Affairs  
PhD, University of Colorado, Denver  
**Fields:** Policy design and implementation, regulatory compliance, collaborative governance
David Van Slyke, Dean and Louis A. Bantle Chair in Business and Government Policy
PhD, State University of New York at Albany
**Fields:*** Contracting, government-business relationships, policy implementation, public and non-profit management, strategic management

Peter Wilcoxen, Professor, Public Administration and International Affairs and Director, Center for Environmental Policy and Administration; Laura J. and L. Douglas Meredith Professor for Teaching Excellence
PhD, Harvard University
**Fields:*** Environmental economics, natural resource economics.

Douglas Wolf, Professor, Public Administration and International Affairs and Gerald B. Cramer Professor of Aging Studies and Director, Center for Aging and Policy Research
PhD, University of Pennsylvania
**Fields:*** Quantitative methods, aging and social policy, population studies

John M. Yinger, Professor Public Administration and International Affairs, Trustee Professor, and Associate Director for Metropolitan Studies, Center for Policy Research
PhD, Princeton University
**Fields:*** Managerial economics, public finance, urban and housing policy, education finance

Matt Young, Assistant Professor, Public Administration and International Affairs
PhD, University of Southern California
**Fields:*** Public management, public sector innovation and technology, public service delivery, governance, civic engagement, social justice

Maxwell-in-Washington Program Faculty
In addition to the faculty in residence in Syracuse, MAIR students can draw upon the resources of faculty teaching in the Maxwell in Washington Program.

Bennet Caplan, Adjunct Professor, Public Administration and International Affairs
M.A., Tufts University, J.D., Boston College Law School
**Fields:*** International trade, government relations

Robert Daly, Adjunction Professor, Public Administration and International Affairs and Director, Woodrow Wilson Center’s Kissinger Institute on China and the United States
B.A., Syracuse University
Fields: U.S.-China relations, foreign policy

Bejoy Das Gupta, Adjunct Professor, Public Administration and International Affairs and Chief Economist for Asia, Institute for International Finance
D. Phil, Christ Church College, University of Oxford.
**Fields:*** Macroeconomic policy, global capital flows, emerging markets.
Paul Fekete, Adjunct Professor, Public Administration and International Affairs  
M.A., Johns Hopkins University  
**Fields:** International trade, international development.

Constance Freeman, Adjunct Professor, Public Administration and International Affairs  
PhD, University of Denver  
**Fields:** African development, international development challenges

Philip French, Adjunct Professor, Public Administration and International Affairs  
B.A., University of California at Riverside  
**Fields:** Latin American politics, post-conflict reconstruction.

Shannon Green, Adjunct Professor, Public Administration and International Affairs and Senior Director, Center for Civilians in Conflict  
M.A., American University  
**Fields:** International development, human rights, and conflict prevention

James Keagle, Adjunct Professor, Public Administration and International Affairs and Director, Transforming National Security National Defense University  
PhD, Princeton University  
**Fields:** Military transformation, U.S. national defense strategy.

Melinda Kimble, Adjunct Professor, Public Administration and International Affairs and Senior Vice President, United Nations Foundation  
M.P.A., Harvard University  
**Fields:** International development partnerships, global energy economics.

Michael O'Hanlon, Adjunct Professor, Public Administration and International Affairs, co-director Center for 21st Century Security and Intelligence and director of research, Brookings Institution  
PhD, Princeton University  
Adjunct Professor, Public Administration and International Affairs; co-director Center for 21st Century Security and Intelligence and director of research, Brookings Institution  
**Fields:** International relations, East Asia.

Michael Schneider, Adjunct Professor, Public Administration and International Affairs, director, Washington Practicum Program and former Associate Director, U.S. Information Agency  
PhD, American University  
**Fields:** Public diplomacy, cultural exchange, smart power

**Maxwell School Faculty with international or regional expertise**

As a school of social sciences, the Maxwell School is fortunate to have extensive research expertise in all areas of the work and across the academic disciplines. One-third of Maxwell School faculty consider themselves internationalist in nature and another third conduct research on international subjects.
**Merima Ali**, Assistant Professor, Economics  
PH. D., Wageningen School of Social Science  
**Fields:** Colonial legacy, state building, ethnicity in Sub-Saharan Africa.

**Lamis Abdelaaty**, Assistant Professor, Political Science  
PhD, Princeton University  
**Fields:** International relations, comparative politics, human rights and humanitarian action, asylum, and migration.

**Hossein Bashiriyeh**, Lecturer, Political Science  
PhD, University of Liverpool  
**Fields:** Political sociology of the Middle East.

**Mona Bhan**, Associate Professor, Anthropology  
PhD, Rutgers University  
**Fields:** South Asia, resource and territorial sovereignties, military and corporate humanitarianism, environmentalism, gender, race, and tourism

**Hans Buechler**, Professor, Anthropology  
PhD, Columbia University  
**Fields:** Latin America, political anthropology, cultural change.

**John Burdick**, Professor and Chair, Anthropology  
PhD, City University of New York  
**Fields:** Social movements, Latin America, Brazil, political anthropology.

**Kristy Buzard**, Assistant Professor, Economics  
PhD, University of California, San Diego  
**Fields:** International trade theory.

**Horace Campbell**, Professor, Political Science and African American Studies  
PH.D. Sussex University  
**Fields:** Comparative politics, African international relations, peace studies.

**Frederick Carriere**, Research Professor, Political Science  
M.A., Cornell University  
**Fields:** Geopolitics of Korea, track II diplomacy.

**A.H. Peter Castro**, Associate Professor, Anthropology  
PhD, University of California, Santa Barbara  
**Fields:** East Africa, conflict management, development policy and planning.

**Matthew Cleary**, Associate Professor, Political Science and Chair, International Relations Program  
PhD, University of Chicago
**Fields**: Latin American politics, political institutions, democratization.

**Gavan Duffy**, Associate Professor, Political Science  
PhD, Massachusetts Institute of Technology  
**Fields**: Political methodology, political conflict.

**Michael Ebner**, Associate Professor and Chair, History  
PhD, Columbia University  
**Fields**: History of modern Europe, Italy, Fascism, and political violence.

**Colin Elman**, Professor, Political Science and Director, Center for Qualitative and Multi-Method Inquiry  
PhD, Columbia University  
**Fields**: International relations, national security, qualitative methods.

**Miriam Elman**, Associate Professor, Political Science  
PhD, Columbia University  
**Fields**: International relations, national security, Middle East.

**Margarita Estevez-Abe**, Professor, Political Science  
PhD, Harvard University  
**Fields**: Political economy, Japan, gender.

**Peng GAO**, Professor, Geography  
PhD, University of Buffalo  
**Fields**: Erosion and sediment transport, 3D GIS design and analysis for urban environments.

**Cecilia A. Green**, Associate Professor, Sociology  
PhD, University of Toronto  
**Fields**: Race, class, gender, Caribbean studies.

**Ryan Griffiths**, Associate Professor, Political Science  
PhD, Columbia University  
**Fields**: Dynamics of secession and secessionist conflict, international order and sovereignty.

**Dimitar Gueorguiev**, Assistant Professor, Political Science  
PhD, University of California, San Diego  
**Fields**: Comparative political economy, authoritarian institutions, governance.

**Timur Hammond**, Assistant Professor, Geography  
PhD, University of California, Los Angeles  
**Fields**: Middle East, Turkey, cultural geography, urban geography, religion, identity
Margaret Hermann, Professor, Political Science, Gerald B. and Daphna Cramer Professor of Global Affairs, and Director, Daniel P. Moynihan Institute of Global Affairs
PhD, Northwestern University
**Fields:** Political leadership, foreign policy decision making, crisis management.

Erin A. Hern, Assistant Professor, Political Science
PhD, Cornell University
**Fields:** Development, public policy, political behavior, Sub-Saharan Africa

Azra Hromadžić, Assistant Professor, Anthropology
PhD, University of Pennsylvania
**Fields:** Political anthropology, ethno-political violence, post-conflict reconstruction.

Jok Madut Jok, Professor, Anthropology
PhD, University of California, Los Angeles
**Fields:** Security, conflict, political violence, politics of identity

Seth Jolly, Associate Professor and Graduate Director, Political Science
PhD, Duke University
**Fields:** European politics, political parties, nationalism, European Union.

George Kallander, Associate Professor, History
PhD, Columbia University
**Fields:** Korean and Northeast Asian history and culture.

Leyla Karakas, Assistant Professor, Economics
PhD, Johns Hopkins University
**Fields:** Governance, decision-making in international organizations.

Osamah Khalil, Assistant Professor, History
PhD, University of California
**Fields:** U.S. foreign policy, modern Middle East.

Audie Klotz, Professor, Political Science
PhD, Cornell University
**Fields:** International relations, global and comparative immigration policy, global governance and transnational activism.

Natalie Koch, Assistant Professor, Geography
PhD, University of Colorado
**Fields:** Political geography, nationalism, comparative politics, Central Asia, Gulf Arab states.

Radha Kumar, Assistant Professor, History
PhD, Princeton University
**Fields:** India and modern South Asia, policing and sovereignty, colonial and post-colonial politics
Prema Kurien, Professor, Sociology
PhD, Brown University
Fields: immigration, religion, ethnicity, immigrant politics, India.

Norman Kutcher, Associate Professor, History; Laura j. and L. Douglas Meredith Professor for Teaching Excellence
PhD, Yale University
Fields: Cultural, social and intellectual history of China.

Andrew Jonelis, Visiting Assistant Professor, Economics
PhD, University of Kentucky
Fields: Macroeconomics, International Development, Economic Development

Mary Lovely, Professor, Economics, Melvin A. Eggers Economics Faculty Scholar
PhD, University of Michigan
Fields: International economics.

Amy Lutz, Associate Professor, Sociology
PhD, State University of New York at Albany
Fields: Immigration, Latin America.

Yingyi Ma, Associate Professor, Sociology
PhD, Johns Hopkins University
Fields: Sociology of education, transnational student mobility, gender, China.

Gladys McCormick, Assistant Professor, History
PhD, University of Wisconsin-Madison
Fields: Latin America and the Caribbean, human rights.

Daniel McDowell, Assistant Professor, Political Science
PhD, University of Virginia
Fields: International political economy, international finance.

Devashish Mitra, Professor, Economics and Gerald B. and Daphna Cramer Professor of Global Affairs
PhD, Columbia University
Fields: International trade, development economics, and political economy.

Glyn Morgan, Associate Professor, Political Science
PhD, University of California
Fields: Political theory, European Union.

Deborah Pellow, Professor, Anthropology
PhD, Northwestern University
Fields: Ethnicity, conflict, women and gender.
Tom Perreault, Professor, Geography
PhD, University of Colorado
**Fields:** Environment and development, indigenous social movements, Latin America.

Lars Rodseth, Associate Professor, Anthropology
PhD, University of Michigan
**Fields:** Political and historical anthropology, nationalism, violence, ideology.

Robert Rubinstein, Professor, Anthropology and International Relations
PhD, University of Binghamton
**Fields:** Peace, conflict and international security.

Mark Rupert, Professor, Political Science
PhD, Claremont Graduate School
**Fields:** International relations, political economy, politics of globalization.

Tod Rutherford, Professor, Geography
PhD, University of Wales, Cardiff
**Fields:** Economic geography, industrial restructuring.

S.N. Sangmpam, Professor, Political Science and African American Studies
PhD, University of Chicago
**Fields:** Third World politics and political economy, African politics, international politics.

Rebecca Schewe, Assistant Professor, Sociology
PhD, University of Wisconsin-Madison
**Fields:** Environmental and natural resource sociology.

Yüksel Sezgin, Assistant Professor, Political Science
PhD, University of Washington
**Fields:** Human and women’s rights in the Middle East, South Asia, and Sub-Saharan Africa.

Martin Shanguhyia, Assistant Professor, History
PhD, West Virginia University
**Fields:** Africa, economic and political, environment, land politics, livelihoods.

Abdulaziz Shifa, Assistant Professor, Economics
PhD, Stockholm University
**Fields:** Economic growth, development and political economy.

Merril Silverstein, Professor, Sociology and Marjorie Cantor Endowed Professor in Aging
PhD, Columbia University
**Fields:** Aging, family, intergenerational relationships, demographic, policy and cultural contexts, quantitative methods.
James Steinberg, University Professor of Social Science, International Affairs, and Law  
J.D., Yale Law School  
**Fields:** Foreign policy.

Farhana Sultana, Associate Professor, Geography  
PhD, University of Minnesota  
**Fields:** Political ecology, international development, water governance, climate change, South Asia.

Brian Taylor, Professor and Chair, Political Science  
PhD, Massachusetts Institute of Technology  
**Fields:** Comparative politics, Russian politics.

Robert Terrell, Assistant Professor, History  
PhD, University of California-San Diego  
**Fields:** Modern Germany and Europe

Susan Wadley, Professor, Anthropology and Ford Maxwell Professor of South Asian Studies  
PhD, University of Chicago  
**Fields:** Social change, religion, folklore, gender issues, India.

Simon Weschle, Assistant Professor, Political Science  
PhD, Duke University  
**Fields:** Democratic Accountability and Repression, Comparative Political Economy, Corruption, Money in Politics.

John Western, Professor, Geography, Maxwell Professor of Teaching Excellence, and Laura j. and L. Douglas Meredith Professor for Teaching Excellence  
PhD, University of California, Los Angeles  
**Fields:** Social, cultural, and political geography, Southern Africa, Europe, urban France.

Jamie Winders, Associate Professor and Chair, Geography and O’Hanley Faculty Scholar, Geography  
PhD, University of Kentucky  
**Fields:** International migration, new immigrant destinations.
ACADEMIC & PERSONAL STANDARDS

Academic Integrity Policy

The Academic Integrity Office of the Division of Academic Affairs at Syracuse University administers the University’s academic integrity policy. The Department of Public Administration and International Affairs takes the expectations of academic integrity very seriously.

Syracuse University expects all community members to act with academic integrity and the academic integrity policy applies to all school and colleges. A description of the academic integrity expectations of the Syracuse University community is online at http://class.syr.edu/wp-content/uploads/2017/05/Academic-Integrity-Policy_final.pdf.

This University, like all academic institutions in the United States, assumes that the written work of a student is the student’s own, and that any original idea or research contributions taken from the published works of others will be properly acknowledged.

In an academic setting, plagiarism is a serious concern. The presentation of other’s ideas, opinions and words as one’s own work violates academic integrity.

Grading System

The graduate grading scale used at Syracuse University is on the facing page. Please note that it is a Syracuse University academic regulation that graduate students are not assigned the grade of D or D-.

Passing grades for graduate students lie within the general A, B, and C category. Since the graduate school requires a minimum 3.0 grade point average to certify a graduate degree, a grade below that threshold should be regarding as a strong indicator that coursework was below faculty expectations.

<table>
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<th>GRADE</th>
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<tr>
<td>A</td>
<td>Superior</td>
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<td>A-</td>
<td>Range</td>
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<td>B+</td>
<td>Good</td>
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<td>Below</td>
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<td>C+</td>
<td>Expectations</td>
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<td>C</td>
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<td>C-</td>
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<td>F</td>
<td>Failure</td>
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<tr>
<td>I</td>
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Graduate students receive an Incomplete (I) only if exceptional circumstances prohibit the student from completing work in the normal time limits of the course. Generally speaking, illness or other exceptional circumstances are the basis for this consideration. Students who believe that their circumstances warrant the issuance of an incomplete should consult with the course instructor.

To receive an incomplete, a student must complete a Request for Incomplete form and obtain the instructor’s approval. The completed and signed Request for Incomplete must be approved by the appropriate departmental chairperson. Until the work is completed, an incomplete calculates as an F (0 grade points) until the final work is submitted.

**Code of Student Conduct**

As graduate students at Syracuse University, you abide by the university’s universal student code of conduct. All Syracuse University students conduct themselves in a manner appropriate to the University’s educational mission. The University expects that all members of the community commit themselves to the fundamental ideals of integrity, respect for the person and property of others, and to the intellectual and personal growth within a diverse population.

For more details on the Syracuse University Student Code of Conduct, please visit https://policies.syr.edu/policies/academic-rules-student-responsibilities-and-services/code-of-student-conduct/.

**SERVICES, FACILITIES, & STUDENT ACTIVITIES**

As a graduate student at the Maxwell School, you have access to programs available to all graduate and undergraduate students at Syracuse University, as well as resources designed specifically for Maxwell School and PAIA graduate students.

The Department of Public Administration and International Affairs Office staff are your first point of contact as you work to navigate the complexities of the Syracuse University system.

**John L. and Stephanie G. Palmer Career Center**

Located in 202 Maxwell Hall, the Palmer Career Center offers resources specifically tailored to support the post-graduate career pursuits of graduate students in public administration and international affairs.

Recognizing that a career will evolve throughout its lifetime, the Palmer Career Center emphasizes development of the skills necessary to adapt to the changing work world.

During the year, the Palmer Career Center provides opportunities to participate in career-related workshops, employer visits, and networking opportunities.

Students can also discuss their career goals and establish a career action plan with the dedicated counselors at the Palmer Career Center.
Maxwell School Office of Alumni Affairs

The Maxwell School alumni network covers a wide variety of domestic and international agencies and organizations, and is a significant resource for those seeking information about organizations and/or networking for a job. Nearly 6,500 Maxwell alumni now participate in the Maxwell School LinkedIn Group and are happy to speak with graduate students and alumni about their career interests and job search process. In addition, many alumni visit the school during the course of the year to speak in classes and participate in workshops and in panel discussions. These alumni are also an important part of the network and are happy to talk informally with students.

Joseph A. Strasser Academic Village

Public administration and international relations students enjoy their own Academic Village, named in honor of Maxwell alumnus, Joseph A. Strasser. This large area has spaces for lounging and socializing, team study, small-group work, lockers, and a kitchenette.

Executive Education Lounge

EMPA students can study or socialize in 204 Maxwell Hall. The Executive Education staff in Maxwell 219 also offers coffee, copy, and fax machines, as well as computer services for EMPA students.

Computer Services

As a leading research university, Syracuse dedicates significant time and resources to ensuring that all of our students have technology support.

Each Syracuse University student receives a NetID, a unique system generated ID that provides access to technology services across campus. This includes the university’s secured wireless internet through the AirOrangeX network, the SUmail email system, Blackboard class management software, and campus wide computer systems.

The SU email policy requires that all official University email communications are sent to your @syr.edu email address. If you choose to re-direct your @syr.edu email to another account, such as @gmail.com or @yahoo.com, you do so at your own risk. You can read the full SU Email policy at http://supolicies.syr.edu/it/email.htm.

Dedicated computer facilities for graduate students include the computer lab in Eggers 040, the equipment in the Academic Village, as well as all other computer facilities operated by the Syracuse University Information Technology and Services Department (ITS), found at http://its.syr.edu.

For technical issues, whether with your own computer or any of the university provided equipment, please contact the Maxwell School’s Information and Computing Technology (ICT) group. They are reached by phone at 315.443.4742, by email at e-service@maxwell.syr.edu, or at their Help Desk in Eggers 034A.
Library and Research Resources
Every Syracuse University student has access to the Syracuse University Libraries, hosting more than 3.6 million books, and nearly 150,000 print and electronic journals. For more information on the resources available through the Syracuse University Libraries system, including physical collections at Bird, Carnegie, and the Geology Library, please visit library.syr.edu.

Syracuse University Support Services
As graduate students at Syracuse University, you have access to a broad range of services available to all Syracuse University Students.

Bursar’s Office
The Syracuse University Bursar’s Office, located at 119 Bowne Hall, is responsible for administering tuition and fee billing. For questions on any bill or payment related questions, they are reachable at bursar@syr.edu or by phone at 315.443.2444.

Lillian and Emanuel Slutzker Center for International Scholars
The Lillian & Emanuel Slutzker Center for International Scholars (SCIS) is the campus liaison office for U.S. immigration questions concerning non-U.S. citizens. It is the place to go on campus for questions regarding immigration regulations, passports, visas, insurance, employment, and travel.

The SCIS can also provide support related to I-20 forms, CPT and OPT authorization and the adjustment to academic life in the United States university system. Located at 310 Walnut Place, the SCIS’s website is http://international.syr.edu. They are reached by email at lescis@syr.edu or by phone at 315.443.2457.

Syracuse University Counseling Center
The Syracuse University Counseling Center provides mental health, sexual assault and relationship violence, and substance abuse services to the university community. The Center’s website is at counselingcenter.syr.edu or by phone at 315.443.4715.

Office of Financial Aid and Scholarship Programs
The Office of Financial Aid and Scholarship Programs, located in 200 Bowne Hall, is responsible for any questions related to financial aid and loan packages. Cynthia Roach is the dedicated graduate financial aid counselor and is reachable by email through http://www.syr.edu/financialaid/contact_us/index.html.

Office of Off-Campus and Commuter Services
The OCCS is offers information, resources, education, and programs that promote skill development, student independence, and civic engagement to all Syracuse University students. OCCS also provides
all students living off campus or commuting to campus from home with support, information, and resource referrals throughout their off-campus housing experience.

For students who opt for off-campus accommodations, OCCS distributes information on the network of educational and community services available to them, details on finding suitable housing, exercising their rights and upholding their responsibilities as tenants and as members of the community, and identifying resources that can assist with other off-campus housing questions. OCCS is available for in person assistance at 754 Ostrom Avenue, via phone at 315.443.5489, online at http://offcampus.syr.edu, and via email at offcampus@syr.edu.

**Syracuse University Office of Disability Services**

The mission of the Office of Disability Services (ODS) is to engage the University Community to empower students, enhance equity, and provide a platform for innovation and inclusion. The office eliminates competitive disadvantages and environmental barriers that impact learning; as well as providing individual accommodations and assistive technology that foster independent, self-determined learners. Students with disabilities are encouraged to register with ODS on-line at http://disabilityservices.syr.edu or in person at 804 University Ave, Suite 303.

**Office of Parking and Transit services**

On the Office of Parking and Transit Services their website at http://parking.syr.edu, you will be able to find information about student parking, bus schedules to and from campus, campus shuttle information, Zipcar rental, as well as how to reach the Walsh Transit Center and Hancock International Airport.

**Office of the Registrar**

The Office of the Registrar maintains and secures student records and is responsible for the issuance of Enrollment and Degree Verification Letters, as well as official university transcripts.

**Syracuse University Health Services**

Syracuse University Health Services (SUHS) specializes in college health and provides ambulatory healthcare for SU and SUNY-ESF students. Services available at Health Services include office visits, pharmacy needs, laboratory services, health education, public health monitoring, and travel services. SUHS is located at 111 Waverly Avenue. Appointments are made by phone at 315.443.9005.

**Syracuse University Recreation Services**

Syracuse University Recreation Services supports the university community in developing healthy lifestyle choices by enhancing learning opportunities and personal growth through the execution of quality recreation programs and services that support and promote the highest levels of citizenship, diversity, sportsmanship, responsibility, and leadership.
Recreation Services operates six fitness centers across campus, which have aerobic, weight training, and aquatic facilities. They also serve as the on-campus hub for fitness classes, intramural sports, and University wellness programs. Recreation services is housed in The Women's Building and is accessible online at http://recreationservices.syr.edu.