



E-PARCC

COLLABORATIVE GOVERNANCE INITIATIVE

Syracuse University

Maxwell School of Citizenship and Public Affairs

Program for the Advancement of Research on Conflict and Collaboration

Hydrofracturing in New Frackillvania¹

TEACHING NOTE

About the Role Play Approach

This simulation uses a role play approach to facilitate discussion and allow students to dig deep into “thorny” issues, while applying theory to a real case experience. When used properly, role play encourages students to learn on their own. When using role play, groups should be small (5 – 9 students) to help facilitate small group discussion. Roles should provide some direction, but leave room for interpretation and creativity by students. The case itself should have enough background information that it is realistic, but should provide opportunity for students to do research outside of the case. In this simulation, the roles are based on real NGOs, industry associations, and participants in stakeholder participatory processes. Make sure to leave ample time at the end of class for full class discussion. The case itself can be manipulated to meet a variety of class objectives. Obviously, it might not be feasible to have a class size that is easily divisible by 9. Thus, it may be necessary to add or collapse some roles as suggested below:

This simulation was written by Daniel Matisoff of Georgia Institute of Technology and was awarded Honorable Mention in E-PARCC’s 2017-2018 Competition for Collaborative Public Management, Governance, and Problem-Solving Teaching Materials. The simulation is intended for classroom discussion and not to suggest either effective or ineffective responses to the situation depicted. It may be copied as many times as needed, provided that the authors and E-PARCC are given full credit. E-PARCC is a project of the Collaborative Governance Initiative, Program for the Advancement of Research on Conflict and Collaboration- a research, teaching and practice center within Syracuse University’s Maxwell School of Citizenship and Public Affairs.

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- Use the 3 private citizens' roles to expand potential roles. These might be useful if a student shows up late to class, etc.
- Combine the 2 professors in the case. While the engineering professor is more pre-disposed to support drilling; and the environmental sciences / hydrologist is more disposed to oppose drilling; both of these roles are science-advisory roles and can be combined.
- Consider combining the two environmental organizations. NRDC is a relatively mainstream, pragmatic environmental NGO, while Environment New Frackillvania is presented as a more radical environmental NGO, but conceivably these can be combined.
- Other roles that might be developed might be an elderly citizen's organization that is concerned about rental costs for those on fixed incomes; a wind energy industry association representative; or others.
- Consider making the moderator a more neutral facilitator, rather than a member of government who is motivated to try to get a deal.

Teaching Objectives

Depending on the class, a variety of teaching objectives can be accomplished. However, the case is primarily designed for two types of courses. First, energy or environmental policy or politics courses where the instructor wants students to understand many of the environmental, economic, and social issues surrounding hydrofracturing. Second, more general public policy courses where the instructor is hoping to teach about participatory methods in policy making, as the case mimics a participatory stakeholder policy-making activity. For other types of courses, such as sustainability courses, this case should emphasize the different types of stakeholders that are involved in these sorts of processes, as well as their different perspectives.

- Students will understand environmental, economic, and social issues surrounding hydrofracturing
- Students will learn, by participation, participatory policy analysis (PPA), stakeholder processes, and conflict resolution
- Students will learn how and why politics often precludes the "efficient" policy solution
- Role playing will engage students in active learning and problem-based learning

Case Background

This case was motivated by Governor David Patterson of New York, who declared a temporary moratorium in 2008 on hydrofracturing until impacts could be better understood. The case

draws on a variety of social and environmental problems related to hydrofracturing across the U.S. States. Specifically, the social ills are drawn from cases in North Dakota; the environmental problems are a combination of problems in Pennsylvania and Texas; the economic issues associated with increasing costs of living are from North Dakota. Problems associated with tremors are from Oklahoma, Ohio, and Texas (as well as the Netherlands). The problems associated with traffic and access to emergency services are from Pennsylvania. Issues pertaining to uncertainty and property rights seem to be varied throughout the states. Ultimately, in 2014, Governor Andrew Cuomo made the temporary ban on hydrofracturing “permanent”. Many states continue to struggle with appropriate regulation of hydrofracturing, distribution of revenue from severance taxes, and boom and bust economies of mining communities.

Setting up the Exercise

Ideally, students will be divided into groups and assigned roles ahead of time so that they can prepare for the class (with absences, etc., it is quite possible that this may not be feasible or a good idea). If there are multiple groups, students can work in groups to research their role. The simulation, as described above, contains 9 roles, plus 3 additional roles (see above for suggestions). However, depending on the goals of the class, other roles can be created or substituted. Students should be instructed to carefully read their roles and to “embody” the role of the character they’ve been assigned to.

If the instructor wishes to grade students for their engagement in the activity, students could complete peer evaluations at the end of the process that require them to evaluate their peers based on engagement in the exercise.

When students are broken out into groups, they should read (and embody their roles, being encouraged to use some creativity and research to fill out some details). They should introduce themselves to the group by briefly stating their name and the organization they represent. The moderator should take the lead from there. Students should NOT read their roles out loud to the groups. Expect that set-up should take 10 – 15 minutes, and that students will spend another 10 minutes introducing themselves to the group.

The exercise is designed to last 3 hours, or two 1.5-hour class sessions. In the first session, students will spend time discussing all of the problems associated with fracking and begin to brainstorm policy ideas and solutions. It is likely worthwhile to spend 10 minutes at the end of the first session getting groups to report back on the status of their discussions, the sorts of issues that they’re having, and the policy options that they’re beginning to consider. The case can be expanded if time is available; it is difficult to do this well with less than 2.5 hours. If faculty wish the students to really understand the policy options and economics associated with hydrofracturing and related social ills, more time is necessary.

Students should be instructed to research fracking on their own and come armed to class on the second day with additional information to support their position. On the second day,

students should be given ~45 minutes to work through the problem and generate concrete policy ideas. Students from each group can then write policy solutions on the board associated with each policy problem. Students can write a short reflection based on what they learned, and fill out a peer evaluation on other group members. At least 20 – 30 minutes should be reserved for broader class discussion where lessons from the process should be discussed.

Possible discussion questions (based on course objectives)

- On what topics was your group able to / unable to come to consensus?
- Why do you think your group was able to / unable to come on consensus on these topics?
- Which problems did your group prioritize in solving? Why did you prioritize some problems over others? What did you learn about fracking, and the policy issues surrounding it?
- What did you learn about participatory policy analysis and these sorts of stakeholder participatory processes?
- What do you think you did well in your negotiations?
- What would you do differently next time in the negotiations to achieve more of your goals?
- Were you satisfied with the process?
- If, instead, we were to assign policy-making responsibility to a government agency, what do you think would be the same or different?
- What do you think were the advantages and disadvantages of this process?

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